## THE GENERAL ASSEMBLY OF PENNSYLVANIA

## SENATE BILL No. 181 Session of 2017

INTRODUCED BY MENSCH, BARTOLOTTA, GREENLEAF, BROOKS, ARGALL, RESCHENTHALER, VULAKOVICH, DISANTO, FOLMER, WAGNER, VOGEL, STEFANO, EICHELBERGER, LAUGHLIN, RAFFERTY, WHITE, ALLOWAY, AUMENT, SCARNATI, HUTCHINSON, MARTIN AND WARD, JANUARY 25, 2017

SENATOR BROWNE, APPROPRIATIONS, AS AMENDED, JANUARY 31, 2017

## AN ACT

1 2 3 4	Providing for performance-based budgeting AND TAX CREDIT < EFFICIENCY REVIEW; establishing the Performance-Based Budget Board and providing for its powers and duties; and conferring powers and imposing duties on the Independent Fiscal Office.
5	The General Assembly of the Commonwealth of Pennsylvania
6	hereby enacts as follows:
7	Section 1. Short title.
8	This act shall be known and may be cited as the Performance-
9	Based Budgeting AND TAX CREDIT EFFICIENCY Act. <
10	Section 2. Findings.
11	The General Assembly finds and declares as follows:
12	(1) The traditional method of budget development, which
13	relies upon incremental adjustments to expenditures made in
14	the previous financial period, insulates governmental
15	activities from the thorough fiscal review expected by
16	taxpaying citizens.
17	(2) New and changing demands for public services are met

1 through excessive budget growth rather than by systematic and 2 thorough analysis based on performance measurement and 3 established performance benchmarks and the reallocation of existing fiscal resources. Traditional budgeting processes 4 5 often result in the continuation of obsolete or ineffective 6 programs and increased reliance on taxpayer support. Some 7 programs were established so long ago that the original 8 statutory basis has either been forgotten or is out of date. 9 In time, the budget is driven by inertia rather than by clear 10 and defensible purposes.

11 (3) Performance-based budgeting is an effective method 12 to counter the tendency toward perpetuation of outmoded State 13 programs.

14 (4) A THOROUGH AND EFFICIENT REVIEW OF THE TAX CREDITS <--</li>
15 THE COMMONWEALTH OFFERS TO VARIOUS INDIVIDUALS, ORGANIZATIONS
16 AND COMPANIES IS VITAL TO ENSURING THAT THE COMMONWEALTH IS
17 BEING A GOOD STALWART OF THE SUPPORT OF TAXPAYERS.

18 Section 3. Definitions.

19 The following words and phrases when used in this act shall 20 have the meanings given to them in this section unless the 21 context clearly indicates otherwise:

22 "Agency." An agency, board or commission under the 23 Governor's jurisdiction.

24 "Board." The Performance-Based Budget Board established 25 under this act.

26 "EVALUATION." THE PROCESS OF REVIEW OF A TAX CREDIT BY THE <--27 IFO. THE TERM INCLUDES SOLICITING OR ACCEPTING PUBLIC INPUT.

28 "EVALUATION DATE." THE DATE BY WHICH AN EVALUATION OF A TAX29 CREDIT BY THE IFO MUST BE COMPLETED.

30 "IFO." The Independent Fiscal Office established under

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Article VI-B of the act of April 9, 1929 (P.L.177, No.175),
 known as The Administrative Code of 1929.

3 "Secretary." The Secretary of the Budget of the4 Commonwealth.

5 "TAX REFORM CODE OF 1971." THE ACT OF MARCH 4, 1971 (P.L.6, <--</li>
6 NO.2), KNOWN AS THE TAX REFORM CODE OF 1971.

7 Section 4. Performance-based budgets.

8 (a) Initiation of program.--Notwithstanding the provisions 9 of sections 610 and 611 of the act of April 9, 1929 (P.L.177, 10 No.175), known as The Administrative Code of 1929, to the 11 contrary, the secretary shall for fiscal year 2018-2019 initiate 12 a program of performance-based budget reviews as part of the 13 annual budget preparation and program evaluation processes.

(b) Schedule.--The secretary, in conjunction with the director of the IFO, shall, within 30 days of the effective date of this act, establish a schedule of performance-based budget reviews for all agencies. The schedule shall ensure that the agencies are subject to a performance-based budget review at least once every five years.

(c) Notice.--Each time an agency is subject to a performance-based budget review, the secretary shall notify the agency and require the agency to prepare and submit such information to the IFO as may be required for the preparation of a performance-based budget plan. The information shall include, but not be limited to:

(1) Detailed descriptions of all agency line item
appropriations and programs, including information on
populations served, grants awarded and subsidies provided for
grant and subsidy appropriations.

30 (2) Descriptive information and data related to existing 20170SB0181PN0276 - 3 - 1 performance measures for agency appropriations and programs.

2 (3) An agency mission statement and agency goals and 3 objectives for the budget year and successive planning years, including specific goals and objectives, where they exist, 4 5 for agency programs.

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Any other information as the IFO may require. (4) 7 (d) Submission of information. -- Agencies shall submit 8 performance-based budget information contemporaneously to the secretary, the IFO, the chairperson and minority chairperson of 9 10 the Appropriations Committee of the Senate and the chairperson 11 and minority chairperson of the Appropriations Committee of the 12 House of Representatives.

13 (e) Concurrent resolutions.--The General Assembly may direct a performance-based budget review for an agency by adoption of a 14 15 concurrent resolution. Upon adoption of a concurrent resolution 16 under this subsection, the secretary shall make notification to the agency under subsection (c). 17

Section 5. 18 Independent Fiscal Office.

19 Development of agency performance-based budget plan.--(a) 20 The IFO, pursuant to its mandate under section 604-(1)21 B(a)(3) of the act of April 9, 1929 (P.L.177, No.175), known 22 as The Administrative Code of 1929, and this act, shall 23 review agency performance-based budget information and 24 develop an agency performance-based budget plan for agencies 25 subject to a performance-based budget review under section 4.

26 In developing performance-based budget plans the IFO (2) 27 shall evaluate each agency program or line-item appropriation 28 and develop performance measures for each agency program or 29 line-item appropriation.

Performance measurements shall include outcome-based 30 (3) 20170SB0181PN0276 - 4 -

measures along with efficiency measures, activity cost analysis, ratio measures, measures of status improvement of recipient populations, economic outcomes and performance benchmarks against similar State programs or similar programs of other states or jurisdictions.

6 (b) Completion and submission of evaluations.--The
7 evaluations under subsection (a) shall be completed in a timely
8 manner and submitted by the IFO to the board for review and
9 approval.

10 (c) Interagency cooperation.--The secretary and the heads of 11 agencies shall cooperate with the IFO and provide any 12 information or data that the IFO may require to carry out its 13 duties under this act.

14 SECTION 6. EVALUATION.

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15 (A) EVALUATION.--BEGINNING JANUARY 1, 2018, THE IFO SHALL
16 UNDERTAKE AND COMPLETE AN EVALUATION OF A TAX CREDIT BY THE
17 EVALUATION DATE AS FOLLOWS:

18 (1) ON OR BEFORE JANUARY 1, 2019, FOR THE FOLLOWING TAX19 CREDITS:

20 (I) ARTICLE XVII-D OF THE TAX REFORM CODE OF 1971.
21 (II) ARTICLE XVII-G OF THE TAX REFORM CODE OF 1971.
22 (III) ARTICLE XVIII-F OF THE TAX REFORM CODE OF
23 1971.

(IV) ARTICLE XX-B OF THE ACT OF MARCH 10, 1949
(P.L.30, NO.14), KNOWN AS THE PUBLIC SCHOOL CODE OF 1949.
(2) ON OR BEFORE JANUARY 1, 2020, FOR THE FOLLOWING TAX
CREDITS:

(I) ARTICLE XVII-B OF THE TAX REFORM CODE OF 1971.
(II) ARTICLE XVIII OF THE TAX REFORM CODE OF 1971.
(III) ARTICLE XVIII-E OF THE TAX REFORM CODE OF

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1971.

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2 (IV) THE TAX CREDITS AUTHORIZED UNDER SECTIONS 518
3 AND 519 OF THE ACT OF OCTOBER 6, 1998 (P.L.705, NO.92),
4 KNOWN AS THE KEYSTONE OPPORTUNITY ZONE, KEYSTONE
5 OPPORTUNITY EXPANSION ZONE AND KEYSTONE OPPORTUNITY
6 IMPROVEMENT ZONE ACT.

7 (3) ON OR BEFORE JANUARY 1, 2021, FOR THE FOLLOWING TAX
8 CREDITS:

9 (I) ARTICLE XVII-E OF THE TAX REFORM CODE OF 1971. 10 (II) ARTICLE XVII-H OF THE TAX REFORM CODE OF 1971. 11 (III) ARTICLE XVIII-C OF THE TAX REFORM CODE OF 1971. 12 (IV) SECTION 1906-F OF THE TAX REFORM CODE OF 1971. 13 (4) ON OR BEFORE JANUARY 1, 2022, FOR THE FOLLOWING TAX 14 CREDITS:

(I) ARTICLE XVII-I OF THE TAX REFORM CODE OF 1971.
(II) ARTICLE XIX-A OF THE TAX REFORM CODE OF 1971.
(III) ARTICLE XIX-B OF THE TAX REFORM CODE OF 1971.
(IV) ARTICLE XIX-C OF THE TAX REFORM CODE OF 1971.
(V) THE TAX CREDIT AUTHORIZED UNDER CHAPTER 7 OF THE
ACT OF JULY 9, 2008 (1ST SP.SESS., P.L.1873, NO.1), KNOWN

21 AS THE ALTERNATIVE ENERGY INVESTMENT ACT.

(5) ON OR BEFORE JANUARY 1, 2023, FOR THE FOLLOWING TAXCREDITS:

24 (I) ARTICLE XVII-A OF THE TAX REFORM CODE OF 1971.
25 (II) ARTICLE XVIII-B OF THE TAX REFORM CODE OF 1971.
26 (III) ARTICLE XVIII-D OF THE TAX REFORM CODE OF
27 1971.

28 (IV) ANY OTHER TAX CREDIT NOT SPECIFIED UNDER THIS29 SUBSECTION.

30 (B) FREQUENCY.--TAX CREDITS ENUMERATED UNDER SUBSECTION (A)

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SHALL BE EVALUATED BY THE IFO ON OR BEFORE JANUARY 1 OF EVERY
 FIFTH YEAR AFTER THE DATES SPECIFIED UNDER SUBSECTION (A) (1),
 (2), (3), (4) AND (5).

4 (C) FUTURE TAX CREDITS.--SUBJECT TO SUBSECTION (D), A TAX
5 CREDIT AUTHORIZED ON OR AFTER THE EFFECTIVE DATE OF THIS SECTION
6 SHALL BE EVALUATED BY THE IFO ON OR BEFORE JANUARY 1 OF THE
7 FIFTH YEAR AFTER ENACTMENT.

8 (D) TERMINATION.--IF A TAX CREDIT HAS A TERMINATION DATE 9 PROVIDED FOR BY LAW, AN EVALUATION SHALL BE MADE BY THE IFO OF 10 THE TAX CREDIT ON OR BEFORE JANUARY 1 OF THE YEAR PRECEDING THE 11 CALENDAR YEAR OF THE TERMINATION DATE.

(E) DUTY.--THE IFO MUST SUBMIT A REPORT OF THE EVALUATIONS 12 MADE UNDER THIS SECTION TO THE GOVERNOR, THE CHAIRPERSON AND 13 MINORITY CHAIRPERSON OF THE APPROPRIATIONS COMMITTEE OF THE 14 15 SENATE, THE CHAIRPERSON AND MINORITY CHAIRPERSON OF THE FINANCE 16 COMMITTEE OF THE SENATE, THE CHAIRPERSON AND MINORITY 17 CHAIRPERSON OF THE APPROPRIATIONS COMMITTEE OF THE HOUSE OF 18 REPRESENTATIVES AND THE CHAIRPERSON AND MINORITY CHAIRPERSON OF THE FINANCE COMMITTEE OF THE HOUSE OF REPRESENTATIVES AND MUST 19 20 MAKE THE REPORTS AVAILABLE ON THE IFO'S PUBLICLY ACCESSIBLE INTERNET WEBSITE. 21

22 (F) CONTENTS.--A REPORT UNDER SUBSECTION (E) MUST INCLUDE23 ALL OF THE FOLLOWING:

24 (1) THE PURPOSE FOR WHICH THE TAX CREDIT WAS25 ESTABLISHED.

26 (2) WHETHER THE ORIGINAL INTENT OF THE TAX CREDIT IS27 STILL APPROPRIATE.

28 (3) WHETHER THE TAX CREDIT IS MEETING THE TAX CREDIT'S29 STATED INTENT.

30 (4) WHETHER THE TAX CREDIT COULD BE MORE EFFICIENTLY AND 20170SB0181PN0276 - 7 - 1 EFFECTIVELY CARRIED OUT THROUGH ALTERNATIVE METHODS.

2 (5) THE COSTS OF PROVIDING THE TAX CREDIT, INCLUDING THE
3 ADMINISTRATIVE COST TO THE COMMONWEALTH AND LOST REVENUES TO
4 THE COMMONWEALTH AND LOCAL GOVERNMENTS.

5 (6) WHETHER THE TAX CREDIT SHOULD BE CONTINUED,
6 TERMINATED OR AMENDED.

7 (7) IF THE TAX CREDIT SHOULD BE AMENDED, RECOMMENDED
8 CHANGES TO MAKE THE TAX CREDIT MORE EFFICIENT AND EFFECTIVE.
9 Section <del>6</del> 7. Performance-Based Budget Board.

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(a) Establishment.--The Performance-Based Budget Board is
established as an independent board to review and approve the
performance-based budget plans developed by the IFO for agencies
and to make recommendations on how each agency's operations and
programs may be made more transparent, effective and efficient.
(b) Members.--The board shall consist of the following

16 members:

17 (1) The secretary.

18 (2) The chairperson of the Appropriations Committee of19 the Senate.

20 (3) The minority chairperson of the Appropriations21 Committee of the Senate.

(4) The chairperson of the Appropriations Committee ofthe House of Representatives.

(5) The minority chairperson of the AppropriationsCommittee of the House of Representatives.

26 (c) Review and approval.--

(1) The board shall review and approve or disapprove
each performance-based budget plan submitted by the IFO in a
timely manner.

30 (2) Plans shall be approved by a majority vote of the 20170SB0181PN0276 - 8 - 1 board taken at a public meeting.

2 (3) Meetings of the board shall be subject to the act of
3 February 14, 2008 (P.L.6, No.3), known as the Right-to-Know
4 Law, and 65 Pa.C.S. Ch. 7 (relating to open meetings).

5 (4) Plans not approved or disapproved by the board 6 within 45 days of submission by the IFO shall be deemed 7 approved. If the board disapproves a plan, it shall be 8 returned to the IFO with recommendations for revision and 9 resubmission to the board.

10 (d) Publication.--Approved performance-based budget plans 11 shall be published on the IFO's publicly accessible Internet 12 website.

13 (e) Agency representation during board review.--The head of14 the agency, or a deputy secretary-level position, shall:

15 (1) Attend the performance-based budget board meeting 16 when the IFO presents the agency's performance-based budget 17 plan.

18 (2) Be available to offer additional explanation for19 information contained in the plan.

20 Section 7 8. Governor.

The Governor shall consider approved agency performance-based budgeting plans and performance measurements related thereto in the annual budget development and implementation processes. Section <del>8</del> 9. General Assembly.

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The General Assembly shall consider approved agency
performance-based budgeting plans and, performance measurements <--</p>
related thereto AND WHETHER OR NOT A TAX CREDIT IS EFFICIENT in <--</p>
the annual budget development and implementation processes.
Section 9 10. Effective date. <---</p>

30 This act shall take effect in 60 days.

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