

1
2
3
4
5
6
7
8
9
10
11
12
13
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COMMONWEALTH OF PENNSYLVANIA
HOUSE OF REPRESENTATIVES
TRANSPORTATION COMMITTEE HEARING

IN RE: HOUSE BILL 2593

MAJORITY CAUCUS ROOM 140
MAIN CAPITOL BUILDING
HARRISBURG, PENNSYLVANIA

FRIDAY, JUNE 27, 2008, 9:07 A.M.

BEFORE:

- HONORABLE JOSEPH MARKOSEK, CHAIRMAN
- HONORABLE RICHARD GEIST, CHAIRMAN
- HONORABLE MIKE CARROLL
- HONORABLE PAUL COSTA
- HONORABLE MARK LONGIETTI
- HONORABLE TONY PAYTON
- HONORABLE JOHN SABATINA
- HONORABLE JOHN SIPTROTH
- HONORABLE TIM SOLOBAY
- HONORABLE KATE HARPER
- HONORABLE DICK HESS
- HONORABLE DAVID HICKERNELL
- HONORABLE MARK KELLER
- HONORABLE JOHN MAHER
- HONORABLE RON MARSICO
- HONORABLE RON MILLER
- HONORABLE TINA PICKETT
- HONORABLE JEFFREY PYLE
- HONORABLE MARIO SCAVELLO
- HONORABLE KATHARINE WATSON

TAMMY L. BOCK,
REPORTER-NOTARY PUBLIC

	INDEX	
	TESTIFIERS	PAGE
1		
2		
3	Richard Dreyfuss	5
4	Matthew Brouillette	6
5	Timothy Carson	48
6	David Seltzer	50
7	Barry Schoch	61
8	Jim Runk	111
9	Michael Horchar	113
10	Rob Collins	114
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 CHAIRMAN MARKOSEK: Good morning, everybody.
2 I'm Representative Joseph Markosek, Chairman of the House
3 Transportation Committee. And of course, I'm with Chairman
4 Richard Geist, who is the Minority Chairman. And I'd like
5 to start the meeting off by honoring our great staff, our
6 Executive Directors, Stacia Ritter and Eric Bugaile and
7 have them with us to pledge the flag

8 (Pledge of Allegiance.)

9 CHAIRMAN MARKOSEK: Okay. Thank you very much.
10 A couple of housekeeping notes here, we do have a public
11 testimony portion of this hearing later today. And we
12 would ask that anybody here right now from the public that
13 wishes to speak later, there is a sign up sheet over on the
14 desk to my right. And if you would please sign up, I
15 believe we're going to have two minutes for folks to just
16 get up and give their opinions about this particular issue.

17 Of course, we're meeting today relative to House
18 Bill 2593. The Bill spells out the parameters for leasing
19 the Pennsylvania Turnpike to the selected bidder. And one
20 piece of business that is left over from yesterday,
21 Chairman Geist had requested from Morgan Stanley some
22 additional numbers, which they have provided. And I
23 believe we have them over on the table, as well, for
24 anybody who is interested in that.

25 And later on, I think Morgan Stanley will be

1 here throughout. And we would, they would be, perhaps,
2 available for a questioning by the Committee as well.

3 With that, I want to recognize Representative
4 Geist for remarks.

5 CHAIRMAN GEIST: Thank you very much, Joe. I
6 thought yesterday was very enlightening. I especially
7 liked the presentation of the democratic experts and Morgan
8 Stanley's response to the expert's experts. And I agree
9 with Joe, I would really hope that in the next couple of
10 weeks we can have an informal meeting with the Committee to
11 have those folks once again.

12 I know that in the nomenclature of their
13 profession, they have a lot of words that don't mean
14 anything to us. And if we could bring them all back
15 together, I think it would be a great education process for
16 us and the Committee.

17 We're talking about a true shift in the future
18 of funding of infrastructure in the State of Pennsylvania.
19 I agree with Joe, I think that would be a very enlightening
20 session for all of us.

21 I don't think it would be, I don't think this
22 stuff is the great sexy stuff of politics. But I think
23 it's the great foundation of the future. So I want to
24 thank you for this and anything else that we can get to the
25 Committee.

1 Today I think we're going to hear some
2 interesting conversation. The idea of all of this is to
3 bring as much education as we possibly can on what's going
4 on. And I hope that once again today that we can get to
5 real facts, less spin and move on to try to make some kind
6 of a good decision in both the House and the Senate, along
7 with the Governor and see what we can do to move these
8 processes forward. Thank you.

9 CHAIRMAN MARKOSEK: Okay. Thank you, Rick. We
10 will get started then with our first folks to testify, an
11 analysis of proposed lease proceeds reinvestment program.
12 Mr. Rich C. Dreyfuss, an actuary and pension expert, senior
13 fellow for the Commonwealth Foundation, as well as our good
14 friend Matt Brouillette from the Commonwealth Foundation.

15 Gentleman, welcome. And you may proceed when
16 you're ready.

17 MR. DREYFUSS: Good morning, and thank you very
18 much. My name is Rick Dreyfuss. I'm a self-employed
19 business consultant and actuary and also a senior fellow of
20 the Commonwealth Foundation. My emphasis is on health care
21 and pension public policy.

22 And I'm joined here, as mentioned, with Matt
23 Brouillette, who will assist in answering any questions
24 following my presentation.

25 Given my background in pensions, it may be a

1 little bit unusual to be testifying before a Transportation
2 Committee. Yet when I read the proposal in terms of the
3 proposal dealing with funding and the leased proceeds and
4 the reference to the State Employee Retirement System, my
5 interest peeked, particularly with regard to the
6 assumptions that are being used in terms of the lease
7 proceeds.

8 So that and along with some other involvement in
9 health care and retiree medical prompted me to write an
10 opinion in the Pittsburgh Post Gazette, which appeared on
11 June 18th, which I think you have a copy in front of you.
12 And from that, Stacia asked that I appear here today just
13 to elaborate on some of my comments.

14 My testimony today is really in the form of a
15 Power Point presentation. And I believe all of you have
16 that in front of you. What I'd like to do is just sort of
17 narrate the slides, if you will. It will probably take 15
18 minutes or so. And then following that, I would be happy
19 to answer any questions that might arise. The title of my
20 presentation is called a Pension Financing Perspective on
21 the Lease Proceeds.

22 CHAIRMAN MARKOSEK: Excuse us. I want to make
23 sure folks have this. It should be --

24 MR. BROUILLETTE: It's on the back of the
25 agenda, I believe. I believe it's in the packets.

1 MR. DREYFUSS: Let me first begin, I know in
2 this room there is probably different levels of knowledge
3 and expertise dealing with pension plans. So I'd like to
4 just start on slide two with some similarities between the
5 lease proposal and pension plans.

6 And what I'm speaking about here in terms of
7 pension plans is what's called the defined benefit plan,
8 where a benefit is committed up front and the underlying
9 financing is really the unknown.

10 There's a lot of similarities. One is, it is a
11 long-term economic perspective; second is, we're talking
12 about a stream of annual payouts, commonly referred to as
13 an a annuity; third, and probably most important is the net
14 cash flow manager is critical.

15 In a traditional pension plan when you're paying
16 out people and when you're also making contributions into
17 the plan, you can leave the principal of the assets
18 effectively unchanged. And you can make that in terms of a
19 long-term investment, and there's no need to draw it out in
20 capital given the additional cash flow, which is coming
21 into the pension plan.

22 I'd also say that any time you have long-term
23 assumptions, be it a lease arrangement or pension plan,
24 this will require ongoing financial analysis in terms of
25 the viability of the assumptions going forward. Because 75

1 years is a very long time.

2 On slide three, I highlight a few differences.

3 One is that there's no exclusive use provision of assets.

4 In a pension plan, you have dedicated assets that are to be

5 used for the exclusive use of members. And what we're

6 talking about here is under that scenario that SERS would

7 invest the money, it would effectively be investing in a

8 pool of money, but it would not be in a dedicated trust

9 unless there was some additional legislation enacted.

10 One other difference is that there's no ongoing

11 contributions to be contemplated into the lease. So this

12 is an effectively paid up pension plan. So it's a pension

13 plan where people are in payment status. And that's a very

14 unusual dynamic compared to a pension plan where you have

15 new entrants coming in and new contributions coming in as

16 well.

17 And then finally, experience, gains and losses

18 may impact current payout. Experience, gains and losses is

19 when reality varies from what is assumed. So if you look

20 at the SERS pension plan, they assume 8 and a half percent

21 interest. If they earn something higher or lower than that

22 in a given year, they have to make adjustments in terms of

23 either putting more money in or less money in. And the

24 same dynamic would have to take place under a lease

25 proposal as well.

1 On the next slide is slide four, financial
2 modeling facts. The reality is, in this lease arrangement,
3 the first ten years are most critical in determining the
4 long-term financial viability. And that's simply because
5 of the power of compound interest and the needs to preserve
6 capital up front.

7 If you end up invading principal early, that
8 will put enormous financial fiscal pressures on the system
9 in the long-term.

10 Equally important is, when do the payouts occur?
11 This matter is principally because, again, at the time,
12 value of money, if you're looking at the beginning of the
13 year payouts versus end of year, that may not seem like a
14 terribly big difference. But if you look at that over a
15 75-year period, it has an enormous implication, so that the
16 model would need to be fine-tuned. And that is not
17 necessarily a minor assumption in the context of the
18 financial model.

19 And just to illustrate this, \$1 earning 7 and a
20 half percent per year is worth \$226 in the year 75. So
21 there is a tremendous amount of leverage due to the
22 compounding and just the long-term nature of the proposal.

23 On slide five, I've identified five of the
24 variables that have been identified as far as the proposal.
25 And this lends itself very nicely to an Excel spread sheet,

1 which I've tried to put together. And effectively, you can
2 solve for any of the variables if you know what four of the
3 variables are.

4 So if you want to know, for example, the first
5 four are given in terms of the amount deposited, the
6 drawdowns and the annual increase in payment and the term
7 of the lease, you can solve for an interest rate that makes
8 this whole equation float, if you will.

9 And likewise, if the interest rates are given
10 and you decide to solve for any of the other variables,
11 that can be done just as easily. It's an interactive
12 process, if you will, in terms of determining which
13 variables are fixed and which are not.

14 Now, to look at the investment assumption, which
15 is basically the main point of emphasis of my testimony
16 today, I think it's helpful to look at slide six in terms
17 of how does a pension plan actually work? And if you look
18 at -- this happens to be a live example from Vanguard,
19 which manages a tremendous amount of assets. They have
20 investment funds for 401-K participants that are predicated
21 on your age.

22 So if you look at the first line, retirement in
23 2045, that would be a fund which has -- which is targeted
24 to individuals in their 20s, which has a stock, bond mix of
25 90/10, about 40 years to retirement, and over the past four

1 or five years has earned 10.56 percent.

2 And likewise, if you look at each of the other
3 tiers within a particular program, you can see a different
4 time arising, but you also see a different asset allocation
5 in a corresponding different return.

6 And as you go -- as you get closer and closer to
7 retirement, you see that the proportion of assets from
8 stocks to bonds changes fairly dramatically. Because once
9 you get into retirement mode, you need to drawdown on your
10 accumulations over the first phase and then begin to pay
11 down the liabilities that are due.

12 And not surprisingly, when you change the asset
13 mix when someone gets close to retirement, the rates of
14 return go down because you're trying to take volatility out
15 of the funds.

16 So if I looked at SERS or PSERS investment
17 composite, knowing that their average age is about 48, and
18 if you just look at the investment rate of returns for
19 someone between 40 and 50, that to me would support an
20 investment return that PSERS and SERS use of about 8 and a
21 half percent. It's certainly not unreasonable given this
22 investment horizon.

23 But if you were to tell me that we were dealing
24 with all 20 year olds or likewise all retirees, I would
25 have to have a different set of assumptions in place, and

1 correspondingly a different rate of return.

2 Now, on slide seven, it gets at this -- it's the
3 same question. But it's a little different. This is
4 directly out of a recent Wall Street Journal article. And
5 this tries to get the question, okay, now I've retired, now
6 I got a pool of money, in a sense similar to a lease
7 arrangement, and I need this to last a certain period of
8 years. That's the difference. So the question is, how
9 should this money be invested and what are reasonable
10 drawdown assumptions on the principal or the fund balance
11 in any given year?

12 So if I'm looking at, for example, a 20-year
13 investment horizon, what it suggests is a 30/70 stock to
14 bond mix and a drawdown rate of about 5.1 percent. Again,
15 these numbers should be looked at in terms of a range. So
16 someone said it's 4.8, not 5.1. But this is an order of
17 magnitude of what is reasonable for the fund to use to
18 drawdown.

19 And you see that now I've extrapolated this,
20 what would happen if we had someone who retired and knew
21 that the funds had to last 75 years, very similar to your
22 lease proposition. Well, to me this would suggest a 70/30
23 mix of assets, principally because of the long-term
24 investment horizon; but it would also require a drawdown
25 rate probably in the neighborhood of 3 percent if you

1 wanted to have 90 percent assurance that your moneys would
2 last 75 years.

3 So going further in terms of three specific
4 issues I'd like to comment on relative to the lease, No. 1,
5 is the assets are assumed to earn 12 percent, and to me,
6 obviously this is based on SERS historical returns. But
7 the practical realities are SERS uses an 8 and a half
8 percent investment horizon. And they use a stock/bond mix
9 roughly of 70/30, not very appropriate given the
10 demographics and given the payout requirements of that
11 fund.

12 But they can also make new contributions into
13 the fund going forward to stabilize and to make any
14 required contributions. And I think many people are aware
15 of the 2012 issue that we're all facing on pensions that
16 will require additional funding.

17 Issue No. 2 on slide nine is that the initial
18 payout rate of 9.4 percent is just too high to sustain the
19 fund. And doing some modeling, even with the 12 percent
20 return, the fund is depleted in year 36. And using a 7 and
21 a half percent return, the funds is depleted in year 15.

22 And issue No. 3 is, how does volatility impact
23 the payouts? What are the consequences of superior versus
24 poor investment years? And this will happen, because you
25 will probably be looking at the 70/30 investment mix and

1 all the volatility that will go along with that. So it
2 raises a lot of public policy questions in terms of, well,
3 if you have a great year, it may be easy just to drawdown a
4 little more in the sense of declare an extra dividend.

5 But the question is, if you have a poor year,
6 will that same type of mind set or same discipline exist?
7 My sense is that there may be temptation to pull down what
8 was scheduled to be pulled down in the hope that the fund
9 will recover.

10 You may want to consider on this approach
11 averaging the assets. And that's what pension plans do in
12 terms of moderating the amount of payouts. Because you
13 have to deal with predictability in payouts in terms of
14 funding the various requirements of the transportation and
15 highway system.

16 You could also establish floors and ceilings and
17 will certainly need to revise the financial assumptions
18 going forward. You've got floors would be a minimum
19 threshold and a maximum. But the point is, with a 70/30
20 mix, which I think is what you will need, you will have
21 significant volatility. And that works both ways.

22 So if I were, as an actuary, if I were looking
23 at this plan from an investment assumption standpoint, I
24 would probably suggest that consideration be given to an
25 investment assumption of 6 to 7 and a half percent, given

1 the demands and the cash flow requirements from the fund.
2 I just don't think 12 percent is reasonable, and I don't
3 even think 8 and a half percent is sustainable given the
4 requirements and the dynamics that are in place.

5 If I start with an initial balance of 10 and a
6 half billion dollars using my 7 and a half percent interest
7 at 2 and a half percent annual payout rate, this yields
8 about 515 million, which is about a 4.9 percent payout
9 rate.

10 And I think if you recall, a few slides ago, I
11 was talking about a 3 percent payout. Again, I would look
12 at that from a range somewhere between 3 to 5 percent per
13 year, under which you should be operating in terms of if
14 you want the funds to be reasonably assured of lasting 75
15 years.

16 If I don't put that 2 and a half percent
17 inflator in, then obviously take out a lot more up front.
18 And that will be a constant amount. And I've done some
19 math, and that comes to about 762 million per year.

20 So my conclusion is that the lease assumptions
21 need to be revised to facilitate a proper analysis and
22 really improve the viability of this model. Because you've
23 got to do this based on sound financial and reasonable
24 assumptions, all factors considered. And I'm fully aware
25 that there are non-economic considerations that go into

1 this as well. So I'm not trying to suggest that it's only
2 a decision based on the numbers.

3 And then finally, I would just -- I know this is
4 not directed for this Committee, but there are very, very
5 significant legacy costs in the transportation system. Any
6 one that I've looked at in terms of pension and retiree
7 health care, and to the extent you come up with a funding
8 model to fund transportation, a prerequisite to me is the
9 need to look at the substantive reform on both of those
10 issues. Otherwise, the dollars you think that are going to
11 mass transit will basically be going to paying off
12 liabilities of former employees.

13 So I'd like to stop there and answer any
14 questions that you have.

15 CHAIRMAN MARKOSEK: Okay. Thank you very much.
16 And I just have a quick question, I guess, for either one,
17 perhaps even Matt. The Commonwealth Foundation, if my
18 memory serves, Matt has been in favor of this lease. And
19 here we just had testimony by one of your folks basically
20 saying under the terms of, the current terms of the lease
21 or some of the assumptions, that it won't work.

22 Does that make you perhaps change your basic --
23 I know you like privatization. But relative to
24 specifically this lease, does that in any way change your,
25 the Commonwealth Foundation's feelings about this

1 particular lease?

2 MR. BROUILLETTE: No, not at all. In fact, we
3 believe that this is part of the good public policy process
4 that should be, that should proceed going forward and
5 saying, what are more realistic assumptions? And this is
6 where we would disagree with utilizing a 12 percent payout.

7 Nevertheless, that is a distinctive and separate
8 issue to the 12.8 billion that would be provided to the
9 Commonwealth, and in particular comparing that to the
10 amount of money generated for Act 44 with the tolling of
11 I-80 and without the tolling of I-80.

12 So we looked at these things as distinctive and
13 separate issues in terms of the investment aspect of that
14 12.8 billion and the public policy of going the lease route
15 and the amount of revenue that would be generated.

16 And then when you get to an apples to apples
17 comparison, even in the most conservative assumptions,
18 going down to a 5 percent return, you are looking at a
19 policy that would generate more revenue than Act 44 without
20 the tolling of I-80.

21 And so with that question really being open
22 about the tolling of I-80, this is a very viable and real
23 option. Now, if I-80 is to be tolled, we would recommend
24 further that we have another concession opportunity on
25 Interstate 80 in order to generate the kinds of numbers

1 that we have on the Turnpike, so that you can really get an
2 apples to apples comparison between the leasing of roads
3 and Act 44, whereby we would toll two highways instead of
4 just one under the current contract.

5 CHAIRMAN MARKOSEK: Just so I understand, when
6 you mentioned I-80, concession potential for I-80, are you
7 suggesting that that would be something that should be
8 privatized as well?

9 MR. BROUILLETTE: No. We would say that that
10 road currently that is built and operated with tax dollars
11 should not be tolled. However, if it is, the General
12 Assembly's decision that we are going to toll Interstate
13 80, and we would say, should have been put out for
14 competitive bid instead of handed over to the Turnpike
15 Commission. And we ought to have a competition to see what
16 type of funds we could generate for tolling of I-80, just
17 as we now have before us for the tolling of the Turnpike.

18 CHAIRMAN MARKOSEK: You're not particularly
19 opposed to tolling I-80, you just don't like the current
20 Act 44 tolling of I-80. But if there was a private
21 concession that would take over I-80, which of course would
22 be tolling I-80, you would be for that?

23 MR. BROUILLETTE: Well, we would suggest -- we
24 are very much in favor of tolling as a means to generate
25 revenues for the roads on which you are traveling,

1 essentially a user fee. That is not what we would be
2 looking at with Act 44, of course, is not a strictly user
3 fee. Because we have moneys from there going to mass
4 transit and elsewhere.

5 So if we are looking at a tolling operation that
6 would be for I-80, we would also expect a concomitant
7 reduction in gas taxes, other things that were going into
8 that road.

9 So I think that this is a separate discussion.
10 But our position would be, we should not be tolling I-80.
11 However, if you are going to toll it, it ought to be put up
12 for concession and allow the Turnpike Commission to bid
13 just as well as Abertis, you name it.

14 CHAIRMAN MARKOSEK: Just in summary, relative to
15 this particular lease, you're for the lease, but you
16 understand that the current assumptions and lease
17 agreements within that lease basically will not work and
18 should be --

19 MR. BROUILLETTE: Well, again, I don't think
20 that they are in the lease per se in the sense that you
21 cannot determine future revenues.

22 It is a historical fact of SERS performance with
23 its investments. However, given Rick's testimony, I think
24 it's pretty clear that we ought to be ratchetting down the
25 expectations. Nonetheless, I don't think that takes away

1 one bit with regard to the value that is brought to the
2 table through a lease of the Turnpike.

3 CHAIRMAN MARKOSEK: And I appreciate that.
4 Thank you. Just so that the Members know, we had SERS come
5 to visit us in our office and asked them about their
6 average of over 20 percent. And they indicated that while
7 that was true, that was based on a lot of investments that
8 they made in some real estate, things like that, that have
9 come to fruition over the years. But a new fund with brand
10 new money such as this particular fund that would be formed
11 with this concession lease, to try to spin off that kind of
12 revenue that early in the fund's history would be very,
13 very difficult.

14 So some of those perimeters that we see with
15 SERS is because of their long history and their investment
16 over time have created that kind of perfect storm where
17 they are now reaping those kinds of unusually high interest
18 rates, as opposed to this lease that would expect to get
19 that from a brand new fund would be something that would be
20 unreasonable.

21 Representative Geist?

22 CHAIRMAN GEIST: Thank you very much, Joe. I'm
23 going to ask you this question, and if you need to get some
24 comment from Morgan, I think that would be wonderful.
25 Under Act 44, we have requirements that we must meet for

1 mass transit highways and bridges.

2 Using your model of 762 million a year, is 2
3 million and 87 thousand dollars a day, it would generate
4 back to the State. And if you wait for the first quarter
5 before you started generating, the return would be greater.

6 The question I have for the Commonwealth
7 Foundation and for Morgan is the difference between what
8 the requirements are in Act 44 and these moneys gives the
9 State a very nice cushion to meet that match, is there any
10 way at all with the tolling that we have now on just the
11 Turnpike that they can generate the kind of moneys that we
12 need to meet Act 44 and cannot run out for how many years,
13 X number of years? And what does it take to match this
14 number? And I think that's a legitimate question. Because
15 what we're looking for in the end here is how we fund
16 SEPTA, how we fund PAT and Amtrac in Altoona, which is the
17 most important mass transit system in the State, as well as
18 fix broken bridges and highways.

19 So it becomes critical to what this Committee
20 does and what we'll be voting on and how we affect any one
21 of the LDDs an everybody else out there throughout the next
22 couple of years especially.

23 So I think that that question should be
24 answered. And I would like to hear your answer. And if
25 Morgan wants to jump in, they can jump in any time.

1 Because I think this is a critical, critical tipping point
2 for everything that we're talking about. It's about the
3 dollars generated, how you generate them and who can do it
4 and how they can do it best.

5 And we're looking at a proposal right now that
6 will generate, as you say 762 million dollars a year on the
7 low side.

8 MR. BROUILLETTE: I think Rick may want to point
9 this out and answer that question specifically. The 762,
10 just for clarification, what you're pointing to is what you
11 would see if you were taking the corpus of 10.5 billion and
12 the payout similar to what you have under Act 44, without
13 the tolling of I-80, whereby you would only generate 450
14 million.

15 So you see, there's significant difference in an
16 apples to apples comparison between the lease payout amount
17 and Act 44 without tolling of I-80. So that's what that
18 number is. Whereas, if you have not a constant, but a
19 growing, the number would be 515 to begin with, year one
20 growing at 2 and a half percent every year thereafter with
21 the assumption rate of 7 and a half percent. So I wanted
22 to clarify that. And I don't know if Rick wants to address
23 the other.

24 MR. DREYFUSS: No. I can't speak to the other
25 analysis that you were referring to. But again, I would

1 underscore the volatility that is in the investment mix
2 that this is -- we can't predict the future with certainty.
3 And there will need to be provisions that adjust to the
4 varying economic conditions. The 762 is certainly, it's a
5 pure amortization of that amount.

6 But it doesn't -- if you wanted to look at the
7 volatility, you may want to be a little light on that
8 number just to have a hedge in the event that you have the
9 ups and downs in the market.

10 CHAIRMAN GEIST: The other part of the question
11 was using the present Turnpike system the way it is, what
12 would the Turnpike have to do to generate that kind of
13 money, precluding tolling 80? This is about satisfying the
14 requirements of legislation enacted by this General
15 Assembly and signed into law by the government.

16 What I want to know is, how do you do it? How
17 does the Turnpike get to there?

18 MR. BROUILLETTE: That's a good question. I
19 don't think Rick has looked at that. I don't know if
20 Morgan Stanley has. However, I think we have heard from
21 Fitch, which downgraded the Turnpike Commission's bond
22 rating for that very reason. Because I think that they see
23 this would be very difficult for them to generate to spin
24 off 450 million dollars in new moneys that they are
25 currently not paying to the Commonwealth without

1 dramatically increasing toll rates, even above what they
2 have stated to be the 25 percent and 3 percent every year
3 thereafter.

4 CHAIRMAN GEIST: The question is, what does the
5 current Turnpike have to do to get to your number, and can
6 they do it? That's what we're talking about here. What
7 can we really generate with the asset that we have and
8 Morgan has proposed?

9 MR. BROUILLETTE: I don't know --

10 CHAIRMAN GEIST: Morgan was --

11 CHAIRMAN MARKOSEK: Wait a minute, if you don't
12 mind. These are the folks that are testifying. Some of
13 these questions on the Turnpike is going to be next. And
14 we can ask them, certainly, if we let Morgan and the
15 Turnpike, we just have to give them time.

16 MR. BROUILLETTE: I'm sorry. We don't have
17 the --

18 CHAIRMAN MARKOSEK: Some confusion here in a
19 formal setting. I think afterwards, we would be happy --
20 we're going to be here awhile today. We'd be happy to
21 entertain this. If you don't mind, we, perhaps, have them
22 answer. And if we have other Members that have questions,
23 we could wait until the Turnpike.

24 MR. BROUILLETTE: Yeah. I'm sorry. We can't
25 answer that for you right now.

1 CHAIRMAN MARKOSEK: Representative Harper.

2 REPRESENTATIVE HARPER: Thank you, Mr. Chairman.

3 My questions are for Mr. Dreyfuss. I understood your
4 testimony to say if you start at 10.5 billion as an
5 investment, you felt that the advertised rate for what we
6 could do on that was a bit risky and you come down to a
7 lower number, 7 percent, 7 and a half?

8 MR. DREYFUSS: I'd use a range between 6 to 7
9 and a half percent.

10 REPRESENTATIVE HARPER: And the 6 to 7 and a
11 half accounts for the volatility in the market that we have
12 to be in to make that amount?

13 MR. DREYFUSS: Yeah. That would be a long-term
14 average investment return that I would expect given the
15 investment composition that is described.

16 REPRESENTATIVE HARPER: I don't know whether you
17 looked at it or not, but the lease allows decisions to be
18 made about how much money comes in and goes out by the
19 Governor and two cabinet members. I was wondering whether
20 you had factored into your assumptions what happens if a
21 Governor decides not to put in 10.5 or if we don't get 10.5
22 at the end of the day, when we pay for everything we have
23 to pay for, or if he decides for whatever good reason to
24 take more out than the earnings in a year, what happens
25 then?

1 MR. DREYFUSS: Well, that eventually finds it's
2 -- you run out of money.

3 REPRESENTATIVE HARPER: We run out of money a
4 lot faster that way?

5 MR. DREYFUSS: Yeah. If you don't have
6 financial discipline to the terms of the model, something
7 has to give. And typically what will give is that down the
8 road, years down the road, it won't last 75 years.

9 MR. BROUILLETTE: If I could interject, I think
10 that's the important part. It's not so much that you run
11 out of money. But if you want it to last 75 years, you're
12 not going to reach that. Indiana, for example, they had a
13 75 year lease. They decided to spend all of their money
14 over a ten-year period. So it depends on what kind of
15 investment you want to make and the needs of the
16 infrastructure. There may be very good reason to expend a
17 significant amount of money up front given the
18 Commonwealth's needs and not spend so much down the road.
19 It is a mix of how you want to spend that money and what
20 your priorities are.

21 REPRESENTATIVE HARPER: But from an actuarial
22 point of view, that would certainly reduce the corpus a lot
23 faster?

24 MR. DREYFUSS: Correct.

25 REPRESENTATIVE HARPER: We run out of Money

1 faster, we have less money in the ensuing years, because
2 your analysis is based on leaving that money in there.

3 MR. DREYFUSS: My assumption, right, is at the
4 end of year 75, you're at a zero balance and not before
5 that.

6 REPRESENTATIVE HARPER: I could ask your
7 colleague, what are the political actuarial chances that
8 some governor some day would take out more than the
9 earnings? But I won't ask him, because we all know the
10 answer to that question.

11 But I have another question along the same
12 lines. Suppose the Commonwealth of Pennsylvania decided
13 not to invest in certain things? We've been debating
14 whether it's ethical to invest in the Sudan or whether it's
15 ethical to invest in countries that sponsor terrorism.
16 Suppose we made some decision like that, would that also
17 affect the assumptions in your report?

18 MR. DREYFUSS: Not materially. But it is one
19 more set of constraints that would go on record as to the
20 manager that could potentially impact the rate of return.
21 So the answer to the question is, it could.

22 REPRESENTATIVE HARPER: So the conclusion of
23 your testimony is that the numbers that are out there as to
24 what we can make on this lease are too optimistic for a
25 number of reasons. Is that fair?

1 MR. DREYFUSS: That's correct.

2 REPRESENTATIVE HARPER: Thank you very much.

3 CHAIRMAN MARKOSEK: Okay. Thank you.

4 Representative Carroll.

5 REPRESENTATIVE CARROLL: Thank you, Mr.

6 Chairman. I was drawn with slide nine in your

7 presentation. And in slide nine is a bullet that says

8 based on 7 and half percent return, funds depleted in year

9 15. When you say depleted, you mean the principle is

10 completely depleted?

11 MR. DREYFUSS: That's correct.

12 REPRESENTATIVE CARROLL: So after 15 years,

13 we're down to nothing based on the 7 and a half percent

14 return?

15 MR. DREYFUSS: And that's based on the original

16 payout schedule, I think was 1.1 billion on the average.

17 If you adhere to that as a given, you only earn 7 and a

18 half, numbers I get is about 15 years.

19 REPRESENTATIVE CARROLL: Maybe this question is

20 more for Matt. Matt, if the 1 and a half -- 1.7 billion

21 dollars a year needed for transportation needs as decided

22 by the commission, do you think that's close to an accurate

23 number?

24 MR. BROUILLETTE: I don't have the expertise to

25 say they pegged it right. I think it was sort of a middle

1 of the road number. I think the investment needs are great
2 in the Commonwealth, in our infrastructure. So we're
3 probably talking about pretty close to that. So we tend to
4 agree that the investment needs for our infrastructure are
5 great. And we're probably talking about a billion in
6 roads, highways and bridges.

7 REPRESENTATIVE CARROLL: So then maybe my final
8 question for either of you would be that, in page two, on
9 page two you say that it would require ongoing management
10 and periodic recalibration. I have to believe that based
11 on your previous answer, there's going to be some
12 additional needs to find and raise more transportation
13 related dollars. But a second ago you said that you
14 weren't eager to toll I-80, because it's a non-toll road
15 now. Do you have any recommendation for us on how in the
16 world we're going to be able to raise those transportation
17 dollars cited by the commission, given that our funds may
18 be depleted in 50 years, even at the conservative number
19 when we have such an unbelievable need?

20 MR. BROUILLETTE: Well, again, I want to
21 reiterate that the depletion at 15 years, of course, is at
22 a rate of an average of 1.1 billion dollars. So it's kind
23 of the reverse of looking at what do you want out, how long
24 with that fund last? Whereas we have said, if you want it
25 to last 75 years and you have an assumption rate of 7 and

1 half, we're looking at 514 growing from there on out.

2 How do we address that which is still a
3 significant gap? This is where we have been very
4 supportive of expanding Pennsylvania's ability to work with
5 the private sector, bring in more private sector capital to
6 help fulfill our transportation needs. Public/private
7 partnerships on brown fields like the Turnpike itself and
8 on green fields, opportunities whereby we can have the
9 private sector coming and bringing in toll roads for new
10 highways and whatnot.

11 So we think that it's going to be a mix of all
12 of these things. Leasing the Turnpike is certainly just a
13 part or one piece of that puzzle that's going to be
14 necessary to help fill our transportation funding needs.

15 REPRESENTATIVE CARROLL: It just seems
16 inconsistent that we can rely on the Turnpike lease and
17 have an expectation that we're going to get to the 1.7
18 billion or somewhere near that without a discussion about
19 roads like I-80.

20 MR. BROUILLETTE: I guess in response, I would
21 say we've never said that the leasing of the Turnpike would
22 fully fill that gap. However, it possibly could have if we
23 would have reduced some of the restrictions on the bidder,
24 that there are a number of dials that could have turned up
25 or down that would have generated the kind of revenue that

1 could have filled that gap. However, the decision being
2 that they wanted to maintain protection of unionized
3 employees, to certain caps on toll rates, to compelling
4 certain investments, all of these things, I think is what
5 added to a reduction in the final value at the end of the
6 day.

7 REPRESENTATIVE CARROLL: What would concern me
8 is that 15 years down the road from today we would be back
9 in this same room trying to figure out how we're going to
10 replace the money from the fund from the lease of the
11 Turnpike that's no longer there.

12 MR. BROUILLETTE: I know that this will be an
13 ongoing discussion. Unfortunately, our roads, highways and
14 bridges don't last forever. And I think that we are on
15 that 40, 50 year cycle, whereby we're going to have to do
16 some serious rebuilding in the Commonwealth. So you're
17 right. It's not going to go away, and there is no silver
18 bullet that's going to take care of it today, that you
19 won't have to deal with this years down the road. I'm
20 sure.

21 CHAIRMAN MARKOSEK: Thank you, Representative.
22 Representative John Siptroth.

23 REPRESENTATIVE SIPTROTH: Mr. Dreyfuss, do you
24 have an average per year inflation for the last 75 years
25 off the top of your head?

1 MR. DREYFUSS: No, I don't. I'd have to follow
2 up and get you that information.

3 REPRESENTATIVE SIPTROTH: Because on slide four,
4 the dollar earning 7.5 percent is worth 226, is that --
5 that's not adjusted for inflation?

6 MR. DREYFUSS: No. That's just pure investment.

7 REPRESENTATIVE SIPTROTH: So if you could do
8 that, I would appreciate it.

9 CHAIRMAN MARKOSEK: Thank you. Representative
10 Mark Longietti.

11 REPRESENTATIVE LONGIETTI: Thank you for your
12 testimony this morning. I had an opportunity yesterday to
13 hear some testimony from Dr. Gray and Dr. Cusatis from Penn
14 State University. And as I listened to your analysis, it
15 seems to me that there were some general areas of agreement
16 between the two analysis. And I want to go through those
17 and make sure I'm right.

18 First off, it seems as though both of you agree
19 that the 12.8 billion dollar bid would actually produce
20 something significantly less in terms of what would be
21 available for investment. If I read your analysis, you're
22 at 10.5 billion. And I think they were at about 10.2
23 billion. What is available is about 10 and half billion?

24 MR. DREYFUSS: That's correct.

25 REPRESENTATIVE LONGIETTI: Are you able to

1 explain how 10 and half billion dollars, and why it's less
2 than 12.8?

3 MR. BROUILLETTE: Well, we have taken,
4 essentially, the numbers whereby you have the balancing of
5 the sheets with the Turnpike Commission's bond to debt, as
6 well as the other assumptions that I think are pretty well
7 accepted. So it's not -- we have not gone through the
8 allocation of debt, the balancing of all of the assets. We
9 haven't seen those in dispute in terms of what kind of
10 numbers you are looking at in terms of the final investment
11 amount.

12 REPRESENTATIVE LONGIETTI: And I also notice it
13 seems as though both of you agree that a 12 percent
14 investment return is really an unrealistic investment
15 return. Is that correct?

16 MR. DREYFUSS: Yes, given the cash flow
17 requirements of the lease. If you're talking about
18 investing money that would be paid out 40, 50 years from
19 now, that's a different proposition. But that's not the
20 assumption that was given. And given the cash flow
21 requirements, which is the crux of any analysis, you have
22 to look at a different investment mix, which then gives you
23 a different investment expectation.

24 REPRESENTATIVE LONGIETTI: And then if I saw
25 correctly, both of you agree also that the funds, given

1 whatever, I think in your case about a 7 and a half percent
2 return, you felt was more realistic. In their case, they
3 were actually a little bit higher than that, closer to 9
4 percent. But both of you seem to agree that based on what
5 you think is a realistic rate of return, that the fund
6 would run out of money somewhere around 15 or 16 years
7 given the payouts that are being expected.

8 MR. DREYFUSS: That's right. And my investment
9 range would be 6 to 7 and a half percent. So I did my
10 modeling in the sense of the high end of my range. And
11 other people can come up with their rational. I tried to
12 show you how I supported the basis of my expectation going
13 forward. And again, in the years to come, four or five,
14 ten years from now, you will have to revisit that question
15 in terms of a long-term investment horizon at that point,
16 just like pension plans do.

17 REPRESENTATIVE LONGIETTI: And the reason I
18 asked this question is because, some of the Members have
19 commented we're trying to get as much as possible, gather
20 the facts and ferret out what are the facts that we can use
21 going forward. And when you have two different folks,
22 group of folks coming and doing an analysis and both of
23 them agreeing generally on certain principals or certain
24 results, then on this end of the table, I certainly take
25 that as having more credence because now we have two sets

1 of experts that seem to have some agreement.

2 MR. BROUILLETTE: In their original analysis,
3 they did not believe that a 7 to 9 percent range assumption
4 was accurate. They were highly critical of that approach.
5 So I don't know if maybe they have changed that or if
6 that's what their testimony said yesterday. But I know
7 that that was Morgan Stanley's original assumption as well.
8 And it mirrors what Rick has found in terms of what would
9 be a realistic. Now, of course, you may very well have
10 high returns. But you're also going to have low. But we
11 think it's good to be conservative in your future
12 projections.

13 REPRESENTATIVE LONGIETTI: And talking about
14 trying to be a little bit conservative, because we're all
15 stewards here, looking at your slide ten, if I read that
16 correctly, trying figure it out, how much money would this
17 investment at a realistic rate actually produce to be able
18 to be drawn down? And there's two numbers on that page,
19 515 million and 762 million. And I'm assuming, tell me if
20 I'm wrong, the conservative approach would actually be
21 somewhere between those numbers, that we might not
22 necessarily draw down 762 million a year?

23 MR. BROUILLETTE: Correct. The 762 million is
24 really a direct comparison to the amount of -- the way in
25 which Act 44 is constructed without the toll of I-80,

1 whereby the Turnpike Commission's constant 450 million
2 dollars for the life of that term.

3 What we've done here is said, okay, with the
4 10.5 billion investment, what would a constant rate be?
5 And that would be 762 million. So you don't have a built
6 in escalator like you do with the first number of 515 that
7 would grow by 2 and a half percent over that time.

8 So what we wanted to do is really give the
9 apples to apples comparison of Act 44, 450 million to the
10 10.5 billion of 762.

11 REPRESENTATIVE LONGIETTI: And Act -- when you
12 said Act 44, 450 million, you're talking about without
13 tolling the Turnpike?

14 MR. BROUILLETTE: Correct, the I-80.

15 REPRESENTATIVE LONGIETTI: Without tolling I-80?
16 Tolling I-80 it's closer to 950 million to a billion
17 dollars?

18 MR. BROUILLETTE: Correct.

19 REPRESENTATIVE LONGIETTI: And if you're looking
20 at -- if I hear you correctly, you're not necessarily
21 looking at it the way some people are looking at it as Act
22 44 is one option and leasing the Turnpike is another option
23 that could replace Act 44, because it sounds to me as
24 though you're saying, you're acknowledging, well, the needs
25 are at least a billion dollars a year and leasing the

1 Turnpike is not going to produce that; so if you lease the
2 Turnpike, you really need to do something in addition to
3 that to produce the money that you're looking for?

4 MR. BROUILLETTE: Correct. And that's why we
5 fully support the bringing in of public/private
6 partnerships to bring in a lot of that private sector
7 capital, like we would be doing with the leasing of the
8 Turnpike.

9 So we think that that is part of that mix that
10 we have to bring into Pennsylvania for the purposes of our
11 infrastructure, as well as the Reform Commission's ideas on
12 savings within both, roads, highways and bridges and
13 certainly mass transit. There needs to be significant
14 reform in those areas to make sure that we're putting that
15 money into potholes, as well as the needs of
16 infrastructure.

17 REPRESENTATIVE LONGIETTI: And my final question
18 on that last point, if we're looking at needing at least a
19 billion dollars a year, I'm assuming, tell me if I'm wrong,
20 that part of that need is for mass transit and not just
21 roads and bridges?

22 MR. BROUILLETTE: Well, obviously there has been
23 an identified need for mass transit. And our position has
24 been from the very beginning and talked long about this,
25 that we need to have more competitive contracting in our

1 mass transit system similar to the systems of Denver and
2 really all across the country, whereby the private sector
3 can bring greater efficiencies, cost reductions to
4 taxpayers and the need for the ever increasing subsidies to
5 mass transit systems.

6 So that's another area where we say that the
7 private sector can bring a lot to the public sector in
8 terms of helping us make sure that we are expending
9 taxpayer dollars in the best way possible.

10 REPRESENTATIVE LONGIETTI: And I understand that
11 you're talking about greater efficiencies of mass transit
12 and trying to help them fill the gap. But aren't we also
13 talking that some of that money, a significant part of that
14 money needs to go to mass transit?

15 MR. BROUILLETTE: Well, I think that that's a
16 policy decision, obviously, that you would have to make.
17 We would say that is probably not where the State ought to
18 be weighing in, that this is more of a local decision as to
19 what level of taxpayer funding should go to these local
20 mass transit systems.

21 So we would say that that would be more of a
22 local decision or a regional decision as to how much
23 subsidy should be going into those mass transit systems,
24 rather than the State taxpayers contributing to that.

25 REPRESENTATIVE LONGIETTI: When I use the word

1 need, that was an improper way to characterize it, but the
2 one billion dollars that is, I guess, of need, is a portion
3 of that in your mind mass transit money, or is that just
4 strictly roads and bridge money?

5 MR. BROUILLETTE: I know that that is the
6 intended purpose by Governor Rendell, and ultimately you
7 all will have to decide how to divvy up that money. And I
8 understand that the breakdown, is assumed that it would be
9 similar under the lease agreement as it is under Act 44.
10 So despite our desire that that money be used for roads,
11 highways and bridges, it seems that the policy decision
12 from the General Assembly and Governor would be that that
13 would be divvied up between roads, highways and bridges and
14 mass transit.

15 REPRESENTATIVE LONGIETTI: I appreciate that. I
16 guess my final comments would be, I guess, in my mind, I
17 think there are mass transit needs out there. I think we
18 ought to do roads and bridges first and then mass transit.
19 The State already gives a considerable amount of money to
20 mass transit. And we need to look to those local systems
21 to perhaps generate further support.

22 MR. BROUILLETTE: We would agree with you on
23 that from a policy standpoint.

24 REPRESENTATIVE LONGIETTI: Thank you very much.

25 CHAIRMAN MARKOSEK: Thank you. Representative

1 Tim Solobay from Washington County.

2 REPRESENTATIVE SOLOBAY: Thank you, Mr.
3 Chairman. Given the constance of the conservative rate of
4 return that you quoted to us and the fact that if we want
5 to continue to drawdown the 1 point whatever billion
6 dollars each year, 12 billion obviously isn't enough of the
7 buckets of money as they represented yesterday. Based on
8 all of those factors, what is the number that gets us out
9 75 years with the rate of return and with the expenditures
10 at the level we want to use?

11 MR. DREYFUSS: Using the 7 and a half percent?

12 REPRESENTATIVE SOLOBAY: Yes, sir.

13 MR. DREYFUSS: And 2 and a half percent
14 increase, I come up with about 19.6 billion.

15 REPRESENTATIVE SOLOBAY: 19.6 billion will get
16 us out 75 years with the expenditure rates? I thought that
17 would have been higher than that. Thank you.

18 CHAIRMAN MARKOSEK: Thank you. Representative
19 Kathy Watson.

20 REPRESENTATIVE WATSON: Good morning and thank
21 you for your testimony and your patience in answering all
22 these questions. If I might go to your last slide that you
23 have, page 11, in your conclusions. I certainly understand
24 your conclusion and you spent a lot of time really
25 analysing it on the assumptions to come up with this proper

1 analysis of how much money do we need, how much do we use
2 right up front and how long could it possibly last? I
3 understand that, and then we haggled a bit over what
4 percentage rate, the rate of return is. That's hopefully a
5 matter for the General Assembly to decide, not just three
6 people.

7 But in any event, the last conclusion, your
8 impact of legacy cost, and perhaps I didn't listen
9 carefully enough, I remember you making some comment about
10 paying off the liabilities of employees. I would like a
11 little more understanding of your legacy cost. What do you
12 define as legacy costs? What are you referring to, and
13 what real impact then do you see?

14 MR. DREYFUSS: Well, I would be happy to
15 elaborate, basically in two different areas, one is the
16 pension system. As you know, we have a number of pension
17 plans throughout the State. And when I look at the pension
18 plans of transportation systems, at one end of the State to
19 the other, they're significantly underfunded.

20 And this basically is a deferred cost that will
21 be on future generations of taxpayers. And it's also a
22 factor of retiree medical liability, which now has to be
23 computed differently under a term called Gasby 45. You may
24 be familiar with that term. But it is the compounding of
25 those two costs that are creating huge unfunded

1 liabilities. We're not current with our liabilities now.
2 And these costs are going to have to be paid off at some
3 point in the future. And they will basically consume
4 future cash flows that go into transportation systems.

5 So you think your dollar is going to a a new bus
6 or a new trolley or whatever, and a good portion of that
7 will be going to pay off a pension plan that has not been
8 properly funded for a period of years.

9 REPRESENTATIVE WATSON: It may be a tad off the
10 subject in your expertise, but I didn't have an opportunity
11 then. And I know we were looking at this Act 44 and also
12 with this lease, to look at the Turnpike employees and
13 their pension.

14 MR. DREYFUSS: Well, I believe they are in the
15 State Employee Retirement System, which is pretty well
16 funded actually.

17 REPRESENTATIVE WATSON: You said they were
18 underfunded, but they aren't part of that. What other ones
19 are you referring to?

20 MR. DREYFUSS: The Port Authority, Pittsburgh,
21 if you look at just a number of local pension plans, these
22 are in terrible financial shape and --

23 MR. BROUILLETTE: If I could interject, I think
24 what Rick is saying is that as we are generating, say under
25 Act 44, without the tolling of I-80, 250 million of the 450

1 million goes to mass transit. And Rick's point is that we
2 are going to be spending more and more on
3 non-transportation expenditures within these systems
4 because we haven't addressed some of these problems dealing
5 with pensions and health care.

6 And this goes to the other conversation of the
7 need for reform in mass transit through competitive
8 contracting so that we can start to move some of these
9 liabilities off of the public sector onto the private
10 sector. And then we can make sure we're maximizing every
11 single dollar we're spending to mass transit and to our
12 roads.

13 So I think his point is, and correct me if I'm
14 wrong, is effectively, that we will not be spending all of
15 our money on roads, highways, bridges, buses, trolleys
16 because of some of these legacy costs that we are incurring
17 constantly and are increasing. So it's another side of the
18 same issue.

19 REPRESENTATIVE WATSON: It is an issue that
20 we've been dealing with all along and regardless of
21 whatever the business is, the private sector, quite
22 frankly, deals with the same thing. And you've seen them
23 do some very smart things with their retirees, and I would
24 suggest that with even some companies in Pennsylvania, some
25 really terrible things to their retirees to further their

1 bottom line. Thank you.

2 CHAIRMAN MARKOSEK: Thank you, Representative.

3 And Representative Ron Miller, York County.

4 REPRESENTATIVE MILLER: Thank you, Mr. Chairman.

5 Matt, if Act 44 continues and we're not allowed to toll
6 Route 80, how long can the Turnpike maintain the promise of
7 paying off these bonds with only a 3 percent escalator on
8 the tolls?

9 MR. BROUILLETTE: I think that is the big
10 question and I think was what Representative Geist was
11 getting to and maybe you'll be able to ask them that
12 question. I think that the fact that Fitch had downgraded
13 their rating is indication that they don't think that that
14 will be the toll rate that they will be able to keep to.
15 The fact of the matter is, is that the toll rates will have
16 to rise in order to meet that obligation no matter what.

17 So we will see toll rate increases as a result
18 of the payout that is required. Whereas with the leasing
19 option, of course, it doesn't matter what kinds of returns
20 the private company gets, the State already has its amount
21 up front and the toll payers are protected with a cap on
22 those toll rates.

23 REPRESENTATIVE MILLER: If I understand
24 correctly, you're saying the increases will be more than 3
25 percent per year?

1 MR. BROUILLETTE: I can't predict.

2 REPRESENTATIVE MILLER: But that's what your gut
3 feeling is?

4 MR. BROUILLETTE: Yes, yes. Given the
5 aggressiveness of 450 million dollar annual payout, given
6 only inflationary increases effectively over time, I think
7 is going to be very difficult. Now, because it is a flat
8 rate, it's not an escalating rate, it will be very easy in
9 the outgoing years, because that 450 million in year 30 is
10 going to be significantly less than the 450 million today.

11 REPRESENTATIVE MILLER: Thank you. Thank you,
12 Mr. Chairman.

13 CHAIRMAN MARKOSEK: Thank you. I have no other
14 questioners? Sorry. Representative Siptroth.

15 REPRESENTATIVE SIPTROTH: That's okay. I was
16 looking at the list and noticed that there were still some
17 individuals that had questions. And I apologize. Matt,
18 for you, has there ever been a model done to phase out the
19 subsidy of mass transit and see where that benchmark may be
20 regarding the full compliment, the full funding of the
21 Turnpike lease to subsidize our needs here in the
22 transportation sector?

23 MR. BROUILLETTE: A model that phases out the
24 mass transit subsidy? I don't think that's a viable
25 option. In fact, you can look at every mass transit system

1 around the world, even the most highly utilized, There is
2 still a subsidy. So the question really becomes is how can
3 we reduce the amount that the taxpayers have to spend? And
4 that's where what we have seen is public/private
5 partnerships through competitive contracting and so forth
6 within mass transit is a way to drive that down.

7 I don't have a model per se. But we do have a
8 lot of experience that shows that you can reduce that
9 subsidy significantly by bringing in the private sector
10 expertise.

11 REPRESENTATIVE SCAVELLO: Mr. Chairman, I have
12 some questions of Matt. Thank you, Mr. Chairman. And
13 thank you, gentleman.

14 Just to throw out a hypothetical, we looked
15 here, we talk here about investing the 10 billion. Suppose
16 we invested the 5 billion dollars and took the 5 billion
17 and repaired the infrastructure in the State at today's
18 dollars and used, you know, your number probably would be,
19 I'd say, about 275 million would be the, and that would be
20 maintenance. Have you guys ever thought of something like
21 that as a possibility?

22 MR. BROUILLETTE: It would be easy to run the
23 model for something like that, which I have not plugged
24 that into it. But those, again, are policy decisions that
25 are appropriate. As I said, Indiana decided we need to

1 invest now instead of making this last all 75 years. That
2 might be a very prudent policy decision.

3 But it seems that the decision here is, let's
4 make sure it lasts the entire length of the lease. And
5 that's where we have made those assumptions based upon
6 making it last for 75 years.

7 REPRESENTATIVE SCAVELLO: Thank you.

8 MR. BROUILLETTE: And we would be happy to share
9 that with you. It's kind of fun to plug in the numbers and
10 see how you can generate things changing the assumptions.

11 REPRESENTATIVE SCAVELLO: By today's dollars,
12 you do your repairs and build your infrastructures, today's
13 dollars is a lot better than waiting 10 years to do
14 something, get it down now. It is a lot cheaper. Thank
15 you.

16 CHAIRMAN MARKOSEK: Okay. Thank you. Any other
17 questions by the Members? Seeing, hearing none.

18 Gentleman, thank you very much again. Thank you for your
19 testimony. We appreciate it very much.

20 And our next folks to testify is the
21 Pennsylvania Turnpike Commission, represented by Tim
22 Carson, who is vice chairman of the Pennsylvania Turnpike
23 Commission itself; Mr. David Seltzer is the principal and
24 co-founder of Mercator Advisors and Barry Schoch is here
25 from McCormick Taylor.

1 I believe we have had some maps handed out to
2 the Members. The testimony is in the packet.

3 Mr. Carson?

4 MR. CARSON: Thank you, Mr. Chairman. I'm
5 pleased to come before this Committee today and to bring
6 with me colleagues who have assisted the Pennsylvania
7 Turnpike in this ongoing public policy debate.

8 I find it necessary to note that being vice
9 chairman of the Pennsylvania Turnpike is not my day job.
10 In my real line of work for 30 some years now, I have been
11 a partner and a public finance lawyer for a large firm in
12 Philadelphia. As such, I have dealt with the investment
13 banking community, some of the firms that were here earlier
14 representing them in public finance transactions. And in
15 so doing, I have also drafted statutes in Pennsylvania for
16 public/private partnerships and so forth.

17 I want to start off by just, if I could, going
18 back over a little bit of history here. I think we would
19 all say it's been a very, very interesting 19 months.

20 As we go back to November of '06 with the
21 release of the Governor's Transportation Funding and Reform
22 Commission report, followed in the next month in December
23 with the issuance by the Governor and PennDOT of the
24 request for expressions of interest with respect to a
25 privatization, possible privatization of the Turnpike,

1 proceeding through an ongoing public policy debate,
2 certainly Members of this Committee were very prominent in
3 '07 culminating in Act 44, really landmark legislation
4 putting in place a very innovative public partnership.

5 In good faith, and I mean this very sincerely,
6 in good faith, the Governor determined that he would like
7 to, in his own words, proceed down a parallel track with
8 respect to further inquiry into a possible public/private
9 partnership that perhaps might bring enhanced value to
10 Pennsylvania transportation funding.

11 And over the last year, we have traveled those
12 parallel tracks. Act 44 has had a very auspicious first
13 year. It has produced, as it was supposed to do, and
14 mandated to do, the Turnpike has turned over 750 million
15 dollars to PennDOT. We are prepared in the coming year,
16 pursuant to the schedule of Act 44, to produce 850 million
17 dollars for PennDOT and for transportation funding in
18 Pennsylvania.

19 The Governor's process culminated in a proposal
20 recently received and presented here, of course, by Abertis
21 and Citi. So after 19 months, we've been riding these
22 parallel tracks and the train has arrived at the station.

23 We can now compare the proposed concession
24 agreement with Act 44. And having gone through that
25 comparative exercise, I respectfully submit, as you've

1 heard yesterday and as you will be hearing and have heard
2 and will be hearing today, I submit that Act 44 is a far
3 superior, is far superior to the proposed Abertis Citi
4 lease and will produce more transportation funding with
5 less risk and lower tolls.

6 Now, as I said today, I am joined with -- on my
7 right David Seltzer from Mercator Advisors. David is a
8 very modest sort of person. But among the many things he
9 has done during a distinguished professional career is at
10 one point he was for a number of years head of innovative
11 finance at the Federal Highway Administration.

12 And I am going to turn at this point, as the
13 Chairman mentioned, a very -- Barry Schoch is here as well
14 from McCormick Taylor. And he is going to take you through
15 the end of the presentation and give you a status report
16 with David on the I-80 project and the Federal Highway
17 Administration application.

18 But at this point, I'd like to turn it over to
19 David Seltzer.

20 MR. SELTZER: Thank you, Tim. Good morning,
21 everybody. We're going to walk briskly through these
22 slides and try and leave as much time as possible for
23 questions, particularly since I think the previous speakers
24 have covered much of the territory.

25 If you look on page two, you'll see an outline,

1 yes, of the points we'd like to touch upon.

2 One thing that I think has gotten lost in all of
3 the numbers that have been flying back and forth is that
4 there is -- our end objective here, I think everybody in
5 the room would agree, is we want a stable and reliable
6 stream of annual funding for surface transportation
7 throughout the Commonwealth.

8 But there's two different ways of achieving
9 that. One is the approach that the General Assembly
10 enacted and the Governor signed about a year ago, Act 44,
11 that is what I would call a fund as you go strategy, a more
12 conservative strategy, more reflective of Pennsylvania's
13 past public finance practices of not over-leveraging or
14 over-borrowing resources.

15 The other approach is to do some sort of a what
16 might be called a big bang, some way of transaction that
17 will result in a large up front sum of money such as the
18 proposed lease transaction.

19 And to my way of thinking, there is an innate
20 inefficiency in taking what is a desired stream of annual
21 payments to be funded from annual net toll revenues, doing
22 a complicated transaction, to get to an up front sum and
23 then turning around and trying to come up with a
24 reinvestment program to turn them back into an annual
25 stream of payments.

1 There's inefficiency getting to the lump sum or
2 lump sum initial dollars and additional inefficiency or
3 risk, as we've heard from the Commonwealth Foundation, in
4 trying to predictably pattern them to come up with the
5 superior result to the funding envelope that has already
6 been approved under Act 44.

7 The other thing I'd like to say is that, unlike
8 I think Mr. Brouillette, we don't bring a ideological
9 perspective to this issue. We're trying to determine what
10 approach would be in the Commonwealth's best interest.
11 Whether it's public sector or private sector, I don't
12 believe a one size fits all. And I would note that whether
13 it's Abertis or the Turnpike Commission that provides the
14 capital for this, in both cases, they're coming from the
15 same source, Pennsylvania motorists. So that's really the
16 ultimate source of resources that are being generated.

17 On page 3, we simply cite the discussion of the
18 12.8 billion needing to be netted out by various factors.
19 We are showing the actual free resources to the
20 Commonwealth would be less than the 10 billion or so that
21 you've heard previously, because there are some other
22 costs, such as state police and capital expenditures that
23 under Act 44 would be paid by the Turnpike Commission. But
24 under the lease plan would be picked up by the motor
25 license fund that need to be deducted.

1 The other element that we call attention to in
2 the fourth bullet point is this feature that I think the
3 Penn State professors referenced. The LIBOR interest rate
4 formula is a sort of one-sided adjustment to the bid, which
5 I think of as a fiscal note from a week or so ago, would
6 have resulted in not even by the Citi Abertis numbers 10
7 billion, but 10 billion minus 400 some million dollars left
8 to be invested. And we can compare that to the financial
9 worth of the present value of the Turnpike, both with and
10 without the I-80 tolls.

11 On page 4, we cite, reiterate really some of the
12 same comments that Mr. Dreyfuss made. And again, it's not
13 just the up front investable amount or the investment rate.
14 I disagree. They cannot be detached. They're linked at
15 the hip, if the objective of looking at the lease is to see
16 whether its payment stream can outperform what has already
17 been committed to under Act 44.

18 So I won't repeat what's already been said in
19 the bullet points on page 4. Just to note that I think
20 everybody acknowledges that it's unrealistic to think that
21 the schedule that the Governor's Financial Adviser
22 presented showing 990 million a year growing at 2 and a
23 half percent a year for 75 years can be reasonably
24 attained. I think there's unanimity on that being an
25 unrealistic assumption.

1 Page five cites another financial risk. And
2 that is that if a transaction is done, a big bang if you
3 will, to come up with a large lump sum of funds, there's no
4 strict assurance that that can't somehow be diverted in
5 future years. The legislative intent of what the General
6 Assembly adopts today could be changed by a future governor
7 or a future legislature.

8 For example, the funding mix that I know was a
9 very hotly debated topic about a year ago with 55 percent,
10 roughly or 56 percent for highways and 44 percent for
11 public transportation, that would have to be renegotiated
12 all over again.

13 It is even conceivable the proceeds would be
14 diverted to non-transportation purposes by some future
15 legislature, prisons or property tax relief or schools or
16 some other non-transportation purpose. And the only way to
17 ensure that the moneys would remain dedicated to what your
18 intent is would be to have a constitutional amendment
19 adopted. Which as you're aware, is a laborious process.
20 It would take several years to attain.

21 Page six of the handout also indicates that
22 while the State Employee Retirement System investment
23 performance over the last 20 years has been cited, the
24 legislation as presented does not necessarily involve SERS
25 management. There's no assurance that the expertise that

1 was cited in relying upon that 12 percent investment rate
2 would be available to this fund. It would be under the, as
3 noted here, the Governor, PennDOT's secretary and the
4 budget secretary.

5 And the fifth financial concern I think is what
6 we've labeled corporate welfare. But effectively what we
7 have here in many respects is a 500 mile long, 200 foot
8 wide Keystone opportunity zone that exempts the lease from
9 various taxes while it's being construed as a sale from the
10 Turnpike Commission to the investment group.

11 For Federal tax purposes, it's not being viewed
12 as a sale for state and local tax purposes, and this leads
13 to foregone realty transfer tax revenues of over a quarter
14 of a million dollars, foregone sales and use tax collection
15 to the Commonwealth. And also, I believe, under the terms
16 of the concession agreement giving an exemption from local
17 zoning and land use to the concession team.

18 So that highlights some of the key financial
19 risks that we see associated with proceeding with a lease
20 transaction.

21 MR. CARSON: I think David is now handing it
22 back to me to handle some of the policy concerns. And of
23 course, the financial and policy concerns are intertwined.
24 But you will see, as far as the first concern that we note
25 there with respect to legislative authority, that some of

1 this is similar to what was mentioned in point three and
2 point four of the financial concerns and financial risks.

3 But with respect to this, I think we all
4 consider a very iconic asset and very valuable enterprise
5 that it represents. H.B. 2593 is what I believe will
6 destroy a current balance that we have, a power between the
7 executive and legislative branches now. With respect to
8 the Turnpike commission itself, we have members who are
9 nominated there and confirmed by the Senate.

10 Now as we go to expand the mission of the
11 Turnpike and give it primary responsibility for funding all
12 kinds of transportation infrastructure in Pennsylvania,
13 H.B. 2593 would grant to each governor and the executive
14 branch exclusive control, as we've noted of this
15 public/private transportation fund into which the
16 concession proceeds would be deposited.

17 The investment, the budgeting, the expenditure
18 of these proceeds, including the allocation that we had
19 heard mentioned, that perhaps things would be brought back
20 to you and so forth. But I can only comment on what we
21 have right now, which is the allocation between highways,
22 bridges and mass transit will be left solely to the hands
23 of each individual governor at this point. And I note over
24 a 75-year term, we would have at a minimum, nine of those
25 governors would be exercising whatever control and policy

1 objectives they would have.

2 The second, this is going to page nine, the
3 second policy concern deals with the procurement process
4 for what, of course, would be the biggest transaction in
5 Pennsylvania history.

6 2593 contains, sets forth a process for
7 soliciting proposals from private parties with respect to
8 the Turnpike, and of course, does it after the fact.

9 These provisions did not exist nor was the input
10 of the legislature sought when PennDOT went through the
11 solicitation process. Our concern here with 2593 is that
12 it asks the legislature now to ratify a procurement process
13 conducted behind closed doors, a process in which it had no
14 input or role.

15 The next policy concern is really two slides, if
16 you will, and deals with the tolls under the concession
17 agreement and the authorizing legislation of 2593. Some
18 would have you believe that the toll escalation formula,
19 caps that are described are etched in stone. And I submit
20 to you that that's not the case.

21 Of course, the general formula that is talked
22 about is an annual toll increase that would be a floor of 2
23 and a half percent or CPI, whichever is greater.

24 2593 takes the Legislature completely out of
25 this process. The toll limitation is not contained in the

1 statute and in the proposed legislation itself. But it's
2 in the concession agreements. Theoretically, the
3 contracting parties being, in essence, the Governor and
4 concessionaire are permitted to increased tolls on the
5 occurrence of certain events, called modifications in the
6 agreement itself. So that the caps that are there really
7 aren't the same caps that you, or as I said, etched in
8 stone.

9 The next slide on page 11 tries to take the
10 concession formula, the proposed concession formula for
11 toll increases and put it in a historic context. The myth
12 that there is no real difference between the proposed toll
13 increase under the Turnpike's financial model, that being 3
14 -- the initial 25 percent, or the 3 percent increase per
15 year afterwards. It's suggested that there's no real
16 difference between that toll increase or toll escalation
17 formula and the one in the concession agreement. Again,
18 the 2.5 or CPI.

19 The chart that is there in front of you compares
20 the toll rates today, what they would be if we went back
21 from the opening of the Turnpike and took the
22 concessionaire's toll increase formula from 1941 on. And
23 you will see that the rates today under that formula would
24 be literally three times higher if you compare the red line
25 with the back line and take it out to 2007 or 2008. The

1 last line there you will see that.

2 The concession formula over those 67 years
3 produces an average annual increase of almost 4 and a half
4 percent. Now, historically, the Turnpike has only
5 increased rates 2.7 percent. But certainly as we go off
6 into the future, we're looking at something that, as you
7 look back, has produced 4 and a half percent. And we are
8 comparing that to the financial model for the Turnpike at 3
9 percent. So there's a 50 percent increase in what that,
10 again, in a historical context role of looking back and
11 then trying to look forward.

12 The next slide we have is page 12. No. 4 has to
13 do with the capital plan database, makes some reference to
14 some of this. The concession plan, the concession
15 agreement we've made mention of the fact that it does take
16 600 million in Turnpike improvements that are in our
17 capital plan and part of our financial model and basically
18 turns responsibility for those to the -- returns it to the
19 Commonwealth itself and for payment out of the motor
20 license fund, not toll revenues.

21 It becomes, as I say, an obligation of the
22 Commonwealth. We have adopted a 4.6 billion dollar capital
23 plan. And there is an additional 1.6 billion dollars which
24 has been dropped from the concessionaires capital program,
25 as well as some of the amounts that are part and parcel to

1 that billion six are listed there.

2 Lastly, what I wanted to do, there was mention
3 yesterday, as is appropriate, in the context of P3s and
4 these types of agreements, about the transfer of risk. And
5 I just wanted to address that for some, for many of us, the
6 essence of a real P3 is the transfer of risk. And the
7 concessionaire would have us believe that the major benefit
8 of the concession is the risk that it would assume
9 regarding traffic and revenue regarding construction cost
10 increases, etc.

11 I note in this context now, about three years
12 ago, we recognized the need to reconstruct, take the
13 highway down to the dirt and reconstruct it. We put in
14 place a 43 percent toll increase. We lost virtually no
15 traffic as a result of that. So we have what is viewed as
16 something that would make certain firms and salary. And of
17 course, we have almost lasting demand, at least at these
18 toll rates right now.

19 And I suggest to you that the risk that they
20 would have you say is being assumed here in this brown
21 field asset with historic or predictable cash flows is not
22 that much. It's a minimal risk.

23 Some of the other risks that are maintained or
24 even exacerbated, if you will, with the concession models,
25 some of these have been mentioned before, and I'll just

1 tick them off again.

2 The reinvestment of proceeds, the default
3 situation, it's been cited that our credit rating was
4 reduced slightly and it was. We are still, however, with a
5 credit rating higher than the debt that would be incurred
6 by the concessionaire that way.

7 The allocation proceeds, again, is a risk factor
8 until that gets nailed down. Higher tolls, again, I
9 mentioned; the rate, LIBOR rate option that Abertis has
10 secured here. And last by not least, over a 75-year
11 period, I think we can all agree that there's the risk of
12 the unknown unknowns.

13 And that even in 600 pages as you, again, look
14 back and say, if we had done this 75 years ago, what would
15 we have put in the concession agreement? I think we could
16 all agree we wouldn't have gotten it all right. And we
17 won't expect to do it now.

18 With that, I'd like to turn it over to Barry and
19 to David to take you through and bring you up to date with
20 the Federal Highway Administration application process that
21 we are going through with respect to I-80, because I know
22 that is of interest to most people.

23 Barry, David.

24 MR. SCHOCH: Thank you. Good morning. What I'd
25 like to do is give you a brief update of the Interstate 80

1 plans and our progress on the Act 44 work related to
2 Interstate 80.

3 We were directed by the Federal Highway
4 Administration in our initial expression of interest to
5 toll Interstate 80 to apply for the Interstate
6 Rehabilitation and Reconstruction Program.

7 We did so last fall, and as we made that
8 submission to the Federal Highway Administration, they came
9 back with comments on our initial application.

10 Primarily, those comments were directed at
11 identifying the capital needs for re-investment. Again the
12 Interstate Rehabilitation and Reconstruction Program is
13 intended to provide toll funding to rebuild interstates.

14 So their questions were primarily directed
15 towards, to identify fully the needs of Interstate 80 and
16 then the projects that we built to rebuild. And what I'd
17 like to do is give you a brief overview of that.

18 In your handout are some slides of the maps that
19 show Interstate 80 from border to border. What we have
20 done is done a condition inspection of 311 miles of
21 roadway. That's the length of Interstate 80. Contained
22 within that 311 miles are 431 bridges and 59 interchanges.

23 We've gone back and worked with PennDOT to
24 identify the year of the original construction, then the
25 latest treatment that they have applied, and then based on

1 that treatment, what they expect the life would be, and
2 then what would have to be done for the next rehabilitation
3 method or the next reconstruction method.

4 What you see in your plans are a series of maps
5 that show the treatments that we would expect to do in the
6 first ten years. And we've identified this, that the
7 investment level is necessary to rebuild.

8 It was mentioned earlier today, I think, we're
9 in that 40 to 60 year age of the interstate system. And
10 that's about the expected life of pavement. So what I'm
11 going to discuss about Interstate 80 is pretty indicative
12 and pretty typical of the interstate system here in
13 Pennsylvania and elsewhere, not just Interstate 80 but
14 elsewhere in the country also. Because of the age of the
15 interstate is about 50 years.

16 So what you're looking at is a series of
17 pavement treatments, depending upon the age of the
18 facility, either with a rehabilitation, where you take a
19 couple of inches off of the surface and replace with new
20 pavement, or a stronger structural overlay to add strength
21 and get some more years out of the pavement, or if
22 necessary based upon the age of the facility -- actually
23 Tim just mentioned taking it down to dirt and rebuilding it
24 totally.

25 What this range of capital investment is is 200

1 to 250 million dollars a year. And by investing that over
2 the first ten years, we would invest 2.5 billion dollars in
3 that first ten years. What we would do in the first ten
4 years would be hit 80 percent of the pavement in one shape
5 or another, either rebuilding it or rehabilitating it.

6 We would address all of the currently
7 structurally deficient bridges, all of the fractured
8 critical bridges, which are bridges that if one structural
9 member fails, the bridge collapses. There's 13 of those.
10 We'd replace all of those. We would replace all of the
11 bridges that have under-clearance, less than 15 feet.
12 Particularly in the Pocono region, there are places where
13 vehicles have to get off of Interstate 80, get on Route
14 611.

15 They actually have to get a bucket truck out to
16 lift the traffic signals because they can't get underneath
17 these overhead bridges. So we would replace those bridges.
18 We would complete the I-99 interchanges in the center
19 region of the State, which is about 175 million dollars of
20 projects that are currently not funded, based upon
21 available funding from PennDOT and address 25 of the 59
22 interchanges with safety improvements.

23 So that would be accomplished in the first ten
24 years. Then as we continue that level of investment, by
25 the end of the third decade, we would completely rebuild

1 from the ground up all of Interstate 80 that has not been
2 rebuilt by PennDOT.

3 Then in the last two decades, we would be
4 cycling back through. At that point, the places that
5 PennDOT had rebuilt would be approaching that 50 year age.
6 And we'd be rebuilding the work that PennDOT has recently
7 done. So that's the capital plan that we are outlining for
8 our resubmission to the Federal Highway Administration.

9 From there and in your slides, you have a list
10 of remaining steps in order to complete the application
11 process and make our resubmission to the Federal Highway
12 Administration. And on page 14, we indicate the steps that
13 remain to address the comments that they have provided to
14 us.

15 In their comments to us, they indicated that
16 there is a requirement in the original statute as passed at
17 the Federal Government level that we must discuss the
18 location and placement of tolls with the effected
19 metropolitan organizations or MPOs and the RPOs, rural
20 planning organizations. There are nine of those across the
21 State. We will be meeting with those organizations through
22 the months of July and early August. We will be briefing
23 legislative leaders across the corridor as we complete
24 these steps and then expect to submit the application in
25 August.

1 We believe this will fulfill the requirements
2 that Federal Highways has provided in their comments,
3 fulfill the statutory requirements. And we will be showing
4 what we believe will be a prototype of tolling as
5 Representative Geist mentioned earlier, the shift in a new
6 method of finance for transportation from the user-based
7 fees, which has been the gas tax, to something different,
8 which is really a user-based vehicle mile traveled, which
9 in today's technology is tolls.

10 This facility would be state of the art, open
11 road tolling, no cash, have the ability to use time of day
12 pricing. And this would be a long-term solution to
13 ensuring that I-80 has dedicated funding so that its needs
14 for rehabilitation and reconstruction can be met with those
15 direct user fees.

16 So again, we expect to submit that in August and
17 that's the status of the Interstate 80 application data.

18 MR. SELTZER: The only foot note I would add is
19 that some people who are critical of Act 44 have already
20 written off the application that we submitted and are about
21 to complete amending and resubmit in August as being turned
22 down. And that's simply not the case.

23 U.S. DOT Secretary Mary Peters was quoted just
24 yesterday in the paper. She was asked the question
25 specifically about I-80. And she replied, if that's a

1 decision that state leaders make, then I think we, the U.S.
2 DOT, should be in a position to support that or allow them
3 to make that decision. I do not think the Federal
4 Government should make that decision.

5 So I think it's very much a live application.
6 Barry and his firm have done a tremendous amount of work to
7 demonstrate the complete rebuild from Ohio to New Jersey of
8 all 311 miles of I-80 over the term of the lease. And we
9 are confident that we will meet the requirements for
10 threshold approval.

11 MR. CARSON: There's a tremendous amount of
12 interest in what we are doing nationally. I've always
13 talked about the pink elephant in living room of the
14 Federal Highway Administration. And that is the
15 multi-trillion dollar obligation out there to reconstruct
16 what, as Barry said, was now having celebrated its 50th
17 anniversary, 50 year old roads. And we know what the
18 useful life is. We know what has to be done and these
19 roads have to be reconstructed.

20 So there's a tremendous amount of history in
21 what Pennsylvania is doing right now, demonstrating that
22 whether you're a fan of private operation or public
23 operation, we must start to create the revenue streams that
24 will provide the opportunity for public institutions and
25 for private institutions to get involved and be able to do

1 the very critical transportation infrastructure work that
2 is absolutely necessary for the economic and quality of
3 life of the citizenry of this country.

4 CHAIRMAN MARKOSEK: Okay. Gentleman. Thank you
5 very much. I'd like to recognize Chairman Rick Geist.

6 CHAIRMAN GEIST: Thank you very much, Joe. I
7 have probably two hours worth. But I'm going to cut them
8 down. Tim, you talked about governments and working with
9 the State House and in working with the Turnpike, I have
10 one political question. Why did you send your lobbyist out
11 to work so hard against us amending the law that Joe and I
12 wanted to put in so we added two more Turnpike
13 commissioners to represent the House?

14 MR. CARSON: I was not directly, personally that
15 effort whatsoever, that was a decision as I observed it
16 happening last year during Act 44, it was made in the other
17 chamber.

18 CHAIRMAN GEIST: This is the House of
19 Representatives. And the question is specific to the
20 House. This is not, and this is a very serious question of
21 governments. And Joe and I tried to do that. We were
22 really opposed, and it was your lobbyists who worked
23 against us. And I just want to know why, if you want --

24 MR. CARSON: Our lobbyist was not directed. I
25 personally, Mr. Chairman, have -- really could care less

1 who is involved that way. I think we all share the
2 interest in advancing Pennsylvania infrastructure. And
3 from my own standpoint, and really I believe as far as
4 other commissioners, we deal with the cards that are dealt
5 to us.

6 And if we have folks from the House that are
7 appointed by the House, I have no problem with that.

8 CHAIRMAN GEIST: And neither do we. We really
9 want it.

10 MR. CARSON: I've gone out of my way, Mr.
11 Chairman, to work with you and Representative Markosek, I
12 think, all of the way here and value your input greatly.

13 CHAIRMAN GEIST: The next question has to do
14 with hiring lobbyists and what people say and how they say
15 it and what responsibility do the commissioners take for
16 the things that are said?

17 MR. CARSON: We would certainly hope that
18 anything that is being said by anyone, ourselves or our
19 representatives is accurate. And to the extent that that's
20 not the case, I hope you will let us know and we will
21 correct that.

22 CHAIRMAN GEIST: One of the things that I've
23 been trying to get at through this whole process --

24 MR. CARSON: We have dealt with a whole lot of
25 misinformation on both sides.

1 CHAIRMAN GEIST: All of us have.

2 MR. CARSON: And I haven't been happy with any
3 of the misinformation.

4 CHAIRMAN GEIST: Right. None of us have. And
5 what I want to get at is to get this debate to some
6 conclusion is a set of bullet proof numbers. This is an
7 immense and huge task. The amount of dollars that we're
8 talking about, the future of what we're trying to rebuild,
9 our responsibility as House Members for the whole State,
10 just not the Turnpike or just not Interstate 80.

11 There is a huge backlog of rural bridges and
12 legislative districts all of over the State. And local
13 roads vote. They vote much greater than interstates vote.
14 And I believe we really need to get that kind of accuracy.
15 And I also believe that we need to do some more of this
16 stuff that's more real and not so much political stuff.

17 If we want to talk about the sins of the past,
18 that's one thing. But what we want to make sure is that
19 we're going to have, if you folks are able to witness, is a
20 Turnpike Commission that can stand up to transparency.
21 Your leaders will stand up to that transparency. And I
22 have so many questions that I could ask today on so many
23 different items, but I just want to ask one.

24 Your statement about the Federal Highway
25 Administration is so different from the statement that was

1 made to me by Jim Ray, that it's 180 degrees apart. His
2 statement, quote, have them submit it today, we'll have an
3 answer in ten days.

4 Now, can't we get this thing resolved somewhere
5 where it's the truth?

6 MR. SELTZER: I don't think they're
7 inconsistent, Mr. Chairman. I wasn't addressing the timing
8 so much as the articulated position of the Secretary
9 through the Federal Highway Administrator reports that she
10 has said that she has an open mind and the application
11 should be judged on its merits.

12 There were, I believe, 14 points that the
13 Federal Highway Administration raised in a letter to us at
14 the end of last year that they said must be completed as a
15 prerequisite to consider our application.

16 I think we've hit 13 of the check boxes or 12
17 and a half of them. And with the scheduling of meetings in
18 July with the metropolitan planning and rural planning
19 organizations along the corridor, next month we should
20 complete the 14th box. And that's why I say, and as
21 indicated here in this handout, that we anticipate
22 submitting the application in August.

23 CHAIRMAN GEIST: And I have one more question
24 and then I'm going to let everybody else talk. In your
25 slides 7, and once again, this is the kind of information

1 that drives me nuts. Would you explain the corporate
2 structure of the people that were successful in getting
3 this bid?

4 MR. SELTZER: Would I explain it?

5 CHAIRMAN GEIST: Yes. Because you have stuff
6 here that is not, I don't think, true. This is a company
7 that's going the pay taxes in the State of PA. Is that
8 correct?

9 MR. SELTZER: Certain taxes, correct.

10 CHAIRMAN GEIST: And this is not here any where.
11 And I just, I just had a question. How much State Tax do
12 you anticipate the vendor would be paying to the State?
13 Their quote was that they would become probably the highest
14 paying private company in the State of Pennsylvania.
15 That's a lot awful lot of tax money when you consider some
16 of the big taxpayers of Pennsylvania.

17 And if you're going to take shots, why don't you
18 put the other stuff down? I just want -- all I want to get
19 to is the root of real information. I'm just so tired of
20 spin. And I read this paper and this page as being nothing
21 but spin. Let's put all of these things on one paper.
22 Okay? Because we have to trust the Turnpike, because you
23 guys have been around forever, to give us those kind of
24 accurate numbers.

25 When I ask you the numbers on tolling, how long

1 it would last, I thought you were very honest with me. And
2 those conversations were in my office. But we really, as
3 legislators, we need to get facts. And I did this
4 yesterday with Morgan Stanley. And I will do it with you.
5 We need bullet proof numbers. We don't need this. And if
6 this company is going to be a private company and they are
7 going to pay a lot of taxes to the State of Pennsylvania,
8 the Turnpike currently doesn't.

9 MR. SELTZER: Mr. Chairman, I share your
10 interest in transparency, because I think that will reflect
11 favorably on the actions taken by the General Assembly last
12 year in enacting Act 44. We have shared the financial
13 model, the 50 year projections that have been used to build
14 the financial plan for implementation of Act 44. I think
15 everybody in this room would be interested in seeing the
16 75-year financial model for the concessions, so we can make
17 those calculations.

18 CHAIRMAN GEIST: Amen.

19 MR. CARSON: And the one point I will make, Mr.
20 Chairman, with respect to bullet proof numbers, we'd all
21 love to have bullet proof numbers. Part of the problem is
22 that any financial plan, be it our plan or especially the
23 plan that relies on, as we call the big bang, collect all
24 the money up front, you have your desire for bullet proof
25 numbers and we have the exact debate which has gone on for

1 two days now about 12 percent and we can take 5 percent and
2 it's very safe and so forth.

3 Well, we all know that things don't last for 75
4 years if you don't get the 12 percent. So we're just
5 cutting back and cutting back and cutting back. It's very
6 difficult as we do these forecasts.

7 And quite honestly, even yesterday, the forecast
8 we saw, I think, confirms, kind of running away from that
9 12 percent, for good sufficient reason. Because it isn't a
10 bullet proof number, nor is the 5 percent that is on the
11 other end.

12 CHAIRMAN GEIST: As Amos -- and I love Amos, who
13 was Chairman of this Committee for many, many years. He
14 had a quote. He used to say, there's a little bit of
15 incest in all of us. And what we need to do is we really
16 got to see the real stuff. The quotes that were made along
17 Interstate 80, a lot of those were different. And that's
18 why I say the commissioners themselves have to take
19 responsibility for whatever your people are putting out.

20 It all comes back, as far as I'm concerned, it's
21 the same as anything you would say yourself. And that's
22 the kind of responsibility that has to be taken in a deal
23 as big as this.

24 MR. CARSON: I will promise to you that I will
25 try to be a little more vigilant with respect to folks that

1 may be out representing us, if in fact, they're not giving
2 you the straight shoot.

3 The one other thing I would say to you with
4 respect to you, and we've debated for many hours, the two
5 of us, transportation policy in Pennsylvania. And I
6 appreciate the hours that you have spent with me. And I've
7 learned a good bit listening to you.

8 But as Willy Sutton said, you have to go where
9 the money is. And as we look and certainly this is the
10 backbone of Act 44, we must go where the traffic is if we
11 were to create these revenue flows. The Urban Land
12 Institute study that just came out and many others are
13 saying that it's inevitable that the Federal Interstate
14 System will begin to be tolled.

15 There's only -- we all know the weaknesses of
16 the gas tax and everything else. So we have to create
17 these revenues. And in Pennsylvania, and I will say, one
18 of the biggest problems, if in fact, for some reason we are
19 not able to toll through 80 is, in fact, as we go to toll
20 others, it may be used as a precedent for folks to rise up
21 in rebellion there, and again, deny the inevitability of
22 the tolls of interstates that we must do.

23 CHAIRMAN GEIST: I would go on with all the
24 things that the I-95 number that you have in here is really
25 about a 3 billion dollar project. We have all kind of

1 other numbers that are huge, that are so huge, the
2 magnitude of the stuff we're talking about is almost
3 inconceivable to reason out in the billions.

4 MR. CARSON: And escalating all the time.

5 CHAIRMAN GEIST: Right.

6 MR. CARSON: And we all know the reasons for
7 that.

8 CHAIRMAN GEIST: And the 1.7 behind in bridges'
9 maintenance escalated. Now, it's well over 2 million. And
10 that's what you need per year. I just want to get to the
11 bottom of all of this. And I guess I'm a little
12 frustrated. Sorry I just bit at you a little bit. I
13 really don't like that kind of spin. Thank you.

14 MR. CARSON: I share your frustration, and I
15 insist myself, as I think you do as well, when I see a
16 transportation project, talk to me in terms of dollars
17 spent in the year of expenditure, not what the estimate is
18 right now.

19 CHAIRMAN MARKOSEK: Thank you very much.
20 Representative Jeff Pyle from Armstrong County.

21 REPRESENTATIVE PYLE: I can probably fill the
22 room with my voice, Mr. Chairman. But having never spoken
23 from the microphone, I have a couple of questions. First
24 of all, my understanding of Federal Legislation concerning
25 the tolling of Federal Interstates might be a little

1 spotty. So maybe you can help me out with a few things.

2 In deference to Secretary Peters, but it was my
3 understanding that legislation at the Fed specifically
4 identified the number of currently non-tolled roads in the
5 United States that could be tolled. And that number has
6 already been occupied by the Chicago Skyway, the Indiana
7 Throughway, and there were very few other slots left.

8 It was also my understanding that legislation of
9 moneys generated from the freshly tolled roads could only
10 be used for construction purposes and no others.

11 Am I close to correct on that?

12 MR. SCHOCH: A couple of things and then I will
13 let David. First of all, the private tolling program was
14 established in many categories, one of which is the
15 Interstate Rehabilitation and Reconstruction Program.
16 There were three spots identified for that program. Two
17 are currently being used, one in Virginia with the project
18 on Interstate 81 -- it's Interstate 81. That project is
19 actually stalled because they cannot finance it, and it's
20 likely that project will not be moving forward.

21 The other is Interstate 70 in Missouri. They
22 have no legislative authority to toll Interstate 70 in
23 Missouri. And so they have applied to Federal Highways and
24 gotten stage one approval. However, they don't have the
25 state legislation necessary to approve the tolling on

1 Interstate 70. There are also other programs that David
2 mentioned that enable tolling of existing interstates as
3 part of the legislation.

4 Actually, I don't believe the Skyway or the
5 Indiana Throughway are actually a part of that pilot toll
6 road. Those are already tolled facilities.

7 REPRESENTATIVE PYLE: Perhaps at some point you
8 could have the lobbyists that Mr. Geist identified earlier
9 approach us with the part of the legislation. You are
10 going in with your application in an attempt to toll 80. I
11 would be very interested in that.

12 The application, I have a few questions. And
13 most of these are chronological, just so I can get a better
14 understanding of this. I understand you're going to be
15 refiling your application in August?

16 MR. SCHOCH: Correct.

17 REPRESENTATIVE PYLE: As part of that
18 application, code of conduct as required by Act 44 or is
19 that, that's a state --

20 MR. SCHOCH: State.

21 REPRESENTATIVE PYLE: Have you all completed
22 that yet? You have? I believe it was a requirement within
23 90 days?

24 MR. SELTZER: Code of conduct, yes.

25 REPRESENTATIVE PYLE: I would like a copy of

1 that as well. I'm interested in pecuniary interests. Now,
2 a statement was made that we don't bring an ideological
3 perspective, as was identified with Mr. Brouillette. There
4 are some amongst us here that tend to like our politics a
5 little more on the conservative side. I understand the
6 benefits and the massive, massive numbers needed for
7 repairing our bridges.

8 I would happen to have one of them in my
9 district that was rated the worst in the State, Freeport
10 Bridge, which rated a 2 out of 100. It's a 100-ton heavy
11 commercial bridge that really isn't having much love shown
12 at it.

13 You brought up another thing, State Police
14 funding. I'm not sure if you're aware right now, there's
15 currently a proposal by the Majority Whip And the minority
16 Whip Misters Argall and Eachus to remove that State Police
17 funding from the transportation fund and move it into the
18 general fund. And it has quite a bit of support right now.

19 Mr. Chairman, we're going to be meeting on this
20 later today, I understand, correct?

21 CHAIRMAN MARKOSEK: No. That meeting will be
22 postponed.

23 REPRESENTATIVE PYLE: Will this be the place to
24 share my comments or should I wait for a posting meeting?

25 CHAIRMAN MARKOSEK: This is for comments

1 regarding the lease. We're, well, we have the Turnpike
2 folks in front of us here.

3 REPRESENTATIVE PYLE: And I do appreciate it.

4 CHAIRMAN MARKOSEK: Any comments relative to --
5 questions of them relative to the lease agreement.

6 REPRESENTATIVE PYLE: I have a question. I
7 happened to drive about 270 of those miles of I-80 last
8 Saturday afternoon with my father. The need for
9 reconstruction on 80, and I drove this in a very small
10 compact car with a man that was 6'7", 350 pounds. And I'm
11 no shrinking daisy myself. I didn't notice that the road
12 repairs were that needed or obvious. It seemed to be a
13 very smooth transit across most of the length of the State.

14 MR. SCHOCH: And PennDOT has done a lot of work
15 on the surface. The issue is what's underneath the
16 surface. The ride quality is good on Interstate 80. The
17 age of what's underneath is in -- over half of the pavement
18 underneath is the original pavement, over 50 years old.
19 And when you get into that 40- to 60-year window, you have
20 to totally rebuild it. You can extend the life with
21 overlays, but at some point, you have rebuild the thing
22 entirely.

23 Similarly with the bridges, as we looked at the
24 431 bridges, the surface may look okay. It may ride okay.
25 Underneath, the structural supports are deteriorating. And

1 they need to be replaced. So what we've identified is a
2 cycle of rehabilitation and replacement that's consistent
3 with what PennDOT identified as their needs throughout that
4 corridor and throughout the other interstates.

5 As a matter of fact, they produced a report
6 called the state of the interstate system, which identified
7 a need of about a billion dollars a year of investment in
8 the interstates, just to rehabilitate and maintain the
9 system, not add lanes, not add interchanges, just to
10 rehabilitate them.

11 And if you just look at the, just to give you
12 the relative comparison, our assessment was 200 to 250
13 million dollars a year needed on Interstate 80 to
14 rehabilitate and rebuild it. Interstate 80 is about 25
15 percent of the lane miles of Pennsylvania's interstate
16 without the Turnpike. So 25 percent is 250 million. So
17 it's pretty consistent with what PennDOT has independently
18 done with the whole system.

19 And that's why I said, it's pretty reflective of
20 what's needed on the entire interstate system. It's just
21 50 years old. The surface on interstate 80 and the surface
22 on many of the interstates is being maintained. However,
23 there is a real need to go in and rebuild what's underneath
24 that surface. You can only extend the life so many times
25 with overlays.

1 REPRESENTATIVE PYLE: Can you identify by age
2 the projected revenues you think you will generate if we
3 turn over administration of 80 to you? How much will we
4 realize annually for the State's bridges and roads? Please
5 note, I did intentionally omit mass transit. I did not
6 vote for Act 44. I have no public transit buses. But as
7 mentioned previously, I have some really, really bad
8 bridges.

9 I'm interested in after you affect these repairs
10 to 80 as you are saying, will you be able to meet the
11 tenant's of Act 44?

12 MR. SCHOCH: Yes.

13 REPRESENTATIVE PYLE: And how much will the toll
14 increases be on the Turnpike?

15 MR. SCHOCH: They will go up 25 percent, and
16 then be 3 percent per year. And that's the same on
17 Interstate 80, same tolls.

18 REPRESENTATIVE PYLE: What do you propose as an
19 initial transit for Route 80, say it did go from Delaware
20 to Youngstown?

21 MR. SCHOCH: In a car, 25 dollars across the
22 entire State.

23 REPRESENTATIVE PYLE: Okay. And that's going to
24 increase how much?

25 MR. SCHOCH: 3 percent per year.

1 REPRESENTATIVE PYLE: Per year?

2 MR. SCHOCH: Per year.

3 REPRESENTATIVE PYLE: Thank you, Mr. Chairman.

4 CHAIRMAN MARKOSEK: Thank you. Representative
5 Mario Scavello.

6 REPRESENTATIVE SCAVELLO: Is it still morning?
7 Good morning, gentleman. Barry, David, Tim, we did some
8 shows together. I didn't want to bring up I-80. But I'm
9 going to have to because you guys did.

10 Let's first go to page 7 of your handout. You
11 mentioned the sales tax exemption. Could you explain that?

12 MR. SELTZER: I believe that's based on the
13 provision in the concession agreement that would exempt the
14 LLC from paying that tax. There's maybe half a dozen
15 different taxes and fees that I recall are expressly
16 exempted in that document.

17 REPRESENTATIVE SCAVELLO: Presently you guys are
18 paying -- are you paying -- is the Turnpike paying that
19 sales tax?

20 MR. SELTZER: No. This is with respect to the
21 tax incentives given to the private concession bidders.

22 REPRESENTATIVE SCAVELLO: So right now, the
23 Commonwealth doesn't see that 10 million regardless? We're
24 not seeing that. So it's really not a loss or a profit.
25 We're not seeing it at all?

1 MR. SELTZER: The Turnpike is not paying that at
2 present.

3 REPRESENTATIVE SCAVELLO: The last point, and
4 this is something that bothers me, because I'm really for
5 local zoning and land use regulations. Are you guys
6 subject to it right now? Do you have -- do you have to go
7 into a municipality and get permission on any zoning issue
8 or land use issue?

9 MR. CARSON: I think it's safe to say,
10 Representative, that that is somewhat unclear from a legal
11 standpoint. We try to be good neighbors and work with the
12 local municipality in whatever we do. Because the law is
13 unclear at this point, we don't like to admit that we are
14 subject to everything. Although, we try to follow and
15 adhere to all of those requirements.

16 REPRESENTATIVE SCAVELLO: Okay.

17 MR. CARSON: It's very difficult for us, as you
18 can tell, with 537 miles going through hundreds of
19 municipalities to run a road and say that you're going to
20 be subject to everybody's, perhaps, craziness. Some people
21 are not that way.

22 REPRESENTATIVE SCAVELLO: Why bring it up if you
23 don't want to open up the can of worms. I'm looking at two
24 sheets here. And the first one it has 2.5 billion in
25 improvements on I-80, and 4.6 on the Turnpike. Is the

1 Turnpike in that bad of shape that you've got to spend that
2 kind of money over the next ten years on capital projects,
3 where I-80 is only 2 and a half?

4 MR. SCHOCH: It's basically prorated. It's the
5 same rate expenditure. There's 500 miles on the Turnpike,
6 311 miles on Interstate 80. So they're not the same age.
7 And actually, the Turnpike is older. So it's a
8 reconstruction program.

9 REPRESENTATIVE SCAVELLO: The reason I bring
10 that up is because we're told that 80 is really in bad
11 shape where you highlighted the Monroe County piece with
12 the three bridges.

13 MR. SCHOCH: The local mayor told me he's still
14 out there.

15 REPRESENTATIVE SCAVELLO: We haven't lifted the
16 bridges. They need to be done. But they've come up with
17 some ingenious things to not to have them go through. So
18 I'm happy to say that that's --

19 MR. SCHOCH: That's good.

20 REPRESENTATIVE SCAVELLO: All right. Let me get
21 into my questions. I've asked this question before from
22 you gentleman. Where is the first toll westbound, and
23 where is the first toll westbound, and where is the last
24 toll eastbound.

25 MR. SCHOCH: We are in the process of finishing

1 that up. And as a matter of fact, that's what we're
2 scheduled to do in July, to go over that. I don't have the
3 answer today. We're very close to identifying those
4 locations.

5 REPRESENTATIVE SCAVELLO: As soon as you find
6 out, I need to know. Because I might start growing hair
7 then. Now, you said earlier that the nation is looking at
8 what we do here. And I know that the nation is looking.
9 I've overheard comments from New Jersey. I've got -- I
10 have to tell you, I have a concern.

11 Act 44 was not a friend. I don't want to see
12 I-80 tolled. I don't want to see it. It's in front of us
13 here. I just want to talk about the issues. I've got 22
14 thousand commuters. New Jersey is looking to see what
15 happens with us.

16 And they're looking to us. I've got 22 thousand
17 folks using that roadway, and their governor is already
18 talking about it. They're watching us very closely. So
19 that's a huge concern to me. Because with the cost of fuel
20 and everything else, there's an added expense. If I had
21 the jobs in Monroe, they wouldn't -- but we're a bedroom
22 community.

23 But this is one of the questions. I've heard
24 some of the comments earlier, and I have to bring it up.
25 Will the Turnpike be able to continue to pay the 450

1 million, that payment, should I-80 get a no from the
2 Federal Government? And I'm praying for that.

3 Should you guys be able to continue that payment
4 and stay in line with the tolls at that 3 percent a year?
5 By the way, you didn't follow up on the question in 20
6 years, it's a 60 dollar plus, 120 dollars for a vehicle
7 both ways, to go one end to other on I-80 at 3 percent a
8 year. It's 120 bucks back and forth. Can we do that?

9 MR. CARSON: Going back to your 450, to answer
10 that, the answer to that is yes, that we're very
11 comfortable with that 450 number, if in fact, we were not
12 able to get the I-80 application approved.

13 REPRESENTATIVE SCAVELLO: And the 3 percent a
14 year on the Turnpike --

15 MR. CARSON: Yes.

16 REPRESENTATIVE SCAVELLO: -- would be able to
17 take care of it?

18 MR. CARSON: That would mean that the money
19 going for transportation infrastructure all over
20 Pennsylvania would be generated only from those motorists
21 that are on that 537 miles that we have right now.

22 REPRESENTATIVE SCAVELLO: Presently, it's
23 approximately 125 million for I-80 now?

24 MR. SCHOCH: They give you about 780 million
25 dollars total available for interstates and 65 million in

1 capital, about 65 million a year.

2 REPRESENTATIVE SCAVELLO: I heard it was over
3 100 million.

4 MR. SCHOCH: They give you money in interstate
5 funding in general, the state allocates it to individual
6 links. So the interstate funding comes into Pennsylvania
7 for the entire interstate system. And then it gets
8 allocated, up and down. It goes up and down every year.
9 There's recisions asked for, and they give it to you by
10 mileage. And the state allocates that individually. So
11 there's no specific Federal allocation to Interstate 80.

12 REPRESENTATIVE SCAVELLO: But the average has
13 been over 100 million for the last 18 years.

14 MR. SELTZER: O and M, operating and maintenance
15 plus capital have been in the 80 to 100 million dollar
16 range. But a good portion of that is motor license fund
17 dollars, not federal dollars.

18 REPRESENTATIVE SCAVELLO: Thank you very much.

19 CHAIRMAN MARKOSEK: Thank you. Representative
20 Tina Pickett.

21 REPRESENTATIVE PICKETT: Thank you, Mr.
22 Chairman. When you made the comment that Ms. Peters from
23 the Federal Government said that she felt that states
24 should be allowed to make their own decision if this is
25 something that they're interested in doing, do you think

1 she was including the fact that they could use the dollars
2 for things other than just that highway, if they were to
3 toll it?

4 MR. SELTZER: There are provisions in the
5 program we're applying for that stipulate how the funds may
6 be used. And we believe we are consistent with those
7 terms.

8 REPRESENTATIVE PICKETT: But do you think she
9 was including all of those thoughts when she said that?

10 MR. SELTZER: I wouldn't want to speculate.

11 REPRESENTATIVE PICKETT: And we are consistently
12 told that a lot of economic expansion, development,
13 placement in Pennsylvania is on hold or very, very
14 concerned about the economic factors that tolling I-80 will
15 create. On the grounds of that, with so many things being
16 affected, really, why is it taking eight months to resubmit
17 that application?

18 MR. SCHOCH: A great deal of that time has been
19 in this detailed condition assessment of Interstate 80.
20 The other applicants, Missouri and Virginia, which are the
21 only things we have to go by, previous application, did not
22 and were not asked to do the level of detail on the capital
23 program.

24 Now, certainly, we knew we would eventually have
25 to do that. And we also expected to have it completed at

1 this time. However, we simply cannot do a 311 mile
2 condition of bridges and roadways in a short period of
3 time. It's taken us that amount of time to go through and
4 identify the actual needs to respond to their requirement.
5 So it's a very in depth engineering assessment. And
6 actually, it's been done very rapidly. To do a 311 mile
7 assessment in six months is not a short challenge.

8 REPRESENTATIVE PICKETT: So we are where we are.
9 We can't go back. Today, would you be able to tell us when
10 you could expect I-80 to be approved or disapproved?

11 MR. SCHOCH: We're going to submit the
12 application, which will be in August. That's when we
13 believe we will complete our work. How long Federal
14 Highways actually holds it before they give us an initial
15 phrase one decision, it's a two-step process. Phase one
16 simply identifies that you've been approved and you're in
17 the program and have the reserved slot, the third slot for
18 Pennsylvania.

19 There's still a phase two approval in which we
20 must identify the economic, social and environmental impact
21 from the proposed undertaking and the details on the
22 locations of the tolling facilities and tolling rates.
23 That will follow, if we get phase one approval, sometime,
24 let's say, this fall, we will then submit the phase two
25 application later this fall.

1 It's always been our expectation that we would
2 be able to get through that process should Federal Highways
3 agree with us some time early next year.

4 But that totally depends upon their length of
5 review time. And they have not committed to any specific
6 review time.

7 REPRESENTATIVE PICKETT: Okay. So we are where
8 we are. Is the tolling, would the tolling in the year 2010
9 be at all realistic?

10 MR. SCHOCH: We are still on that schedule. We
11 are still on schedule to meet the Act 44 requirement in the
12 fall of 2010.

13 REPRESENTATIVE PICKETT: And you do not -- we do
14 not need to create a new timetable based on where we are?

15 MR. SCHOCH: Not at this point.

16 REPRESENTATIVE PICKETT: One of the quick
17 questions, on page 12 in the handout that you gave us, when
18 you talk about the 600 million dollars of Turnpike
19 improvements that would now be paid, just for my own
20 understanding, are those ongoing projects that are
21 currently happening and Abertis would not be responsible?

22 MR. SCHOCH: That's correct. There's a portion
23 of the funding they would not be responsible for. That
24 would go back to the Commonwealth.

25 REPRESENTATIVE PICKETT: How did you overlap

1 those time periods, since we don't know when and if all of
2 this will take place? Is there a chance that they will
3 already be paid and done and out of the way by the time
4 this deal could possibly be made?

5 MR. SCHOCH: I think they spoke to this
6 yesterday, that they made an assessment based on when they
7 thought this deal might be consummated and actually go into
8 place. And that's how they identified some of these
9 projects would not be completed. And it's a question then
10 of if that date shifts, then obviously the money will
11 change, the number will change.

12 But he also spoke to us and saying that there is
13 an estimate of what the Commonwealth would have to pay to
14 complete these. So it could change if the deal were to be
15 consummated at a later date. It certainly could change.

16 REPRESENTATIVE PICKETT: And in light of the
17 possibility and decisions kind of being unmade here, would
18 you start new projects and allow them to fall into this
19 type of an area where we will end up being responsible from
20 a basic, where they did the contract, they might do what
21 their capital expenditures --

22 MR. SCHOCH: We're following current law. So
23 right now there is no -- if this were to be -- if this deal
24 were to be approved in the time line to complete it, I
25 think you want to make that assessment. As of today, there

1 is no reason to stop any capital projects and reinvesting
2 in the Turnpike or stop the work on Interstate 80.

3 MR. CARSON: One of the other things that -- and
4 obviously, there is uncertainty in all of this. We still
5 have to run a road. We still have to run an enterprise.
6 We still have to look to do capital improvements at the
7 appropriate times to do them.

8 There's a concept that the engineers talk to me
9 about in terms of asset management. If you wait too long
10 to do a repair, certainly Chairman Geist and Chairman
11 Markosek are very familiar with this. If you wait too
12 long, it costs, as the Governor's Funding Reform Commission
13 example noted. You're spending two or three X if you wait
14 too long to do the repair. But if you do it at the
15 appropriate time, it could be done for one X.

16 So we try to do that. With all of this
17 uncertainty, we still have try to make the capital at the
18 appropriate times.

19 REPRESENTATIVE PICKETT: Thank you.

20 CHAIRMAN MARKOSEK: Thank you. Representative
21 Ron Miller from York County.

22 REPRESENTATIVE MILLER: Thank you, Mr. Chairman.
23 If I understand correctly, the Turnpike has an annual debt
24 service payment of 350 million dollars and revenue of just
25 a little bit over 500 million dollars. Is that about

1 correct?

2 MR. SELTZER: The debt service figure seems high
3 to me. We could check that.

4 MR. CARSON: I think it is high, and I think our
5 revenues now are probably certainly north of 600. I don't
6 know whether we've hit 700 yet. But that's not how you
7 divide it. It's a rolling 12 or the last completed fiscal
8 year.

9 REPRESENTATIVE MILLER: I see.

10 MR. SELTZER: 114 million dollars in debt
11 service in fiscal 2008, which ended May 31st.

12 REPRESENTATIVE MILLER: 114 million in 2008.
13 With your contractual employee costs and general
14 operations, are we going to be able to manage and complete
15 the capital bridge and highway construction program?
16 Because it's going to require more borrowing. And I
17 believe the last round of borrowing has added another layer
18 of debt that needs to be repaid.

19 So does that 114 million includes all of the
20 bonds that have just been issued?

21 MR. SELTZER: No. Because that was, those bonds
22 we've just issued in April and May. And I think the first
23 payments are typically six months after the closing date.

24 REPRESENTATIVE MILLER: But that's been the
25 current. So what is the level of debt?

1 MR. SELTZER: This schedule goes up to 127
2 million for the current Turnpike Commission fiscal year
3 which began June 1st. And this is a financial model
4 prepared for the Commission that takes into account, not
5 only it's own capital program, but also other borrowing
6 requirements necessitated by Act 44.

7 REPRESENTATIVE MILLER: Okay. So has that
8 impacted the bond rating from Fitch, is that additional
9 borrowing?

10 MR. SELTZER: And the prospect of additional
11 borrowing. Because when you think about it, there's been a
12 real mission shift in the Turnpike Commission that this
13 General Assembly has directed from just running a road on a
14 break even basis, to taking on statewide responsibilities
15 for transportation funding. And over time, there should be
16 excess toll revenues that should be able to fund a good
17 measure of those transfer payments to PennDOT for highways
18 and public transportation.

19 But particularly in the near term, there will be
20 reliance on borrowing in order to meet the targeted payment
21 levels, 850 million this year that is contained in that.

22 MR. CARSON: And I think it's safe to say also
23 the uncertainty of all of what we have done and debated
24 over the last 18 months out there as well, rating agencies
25 don't like uncertainty. And they look and say, what is

1 going to happen and so forth. So I think that's also a
2 factor. But I think the greater factor is, of course, the
3 initial debt.

4 REPRESENTATIVE MILLER: Just one follow up
5 question. Page 12 of the handout shows a 4.6 billion
6 dollar ten-year capital plan. I assume most of that will
7 be borrowing to pay back bond issues?

8 MR. SELTZER: I believe it's about two thirds
9 debt financing, one third pay as you go, 70/30, something
10 in that nature.

11 REPRESENTATIVE MILLER: Just round figures,
12 that's fine. The Act 44, and I was a no vote on that for
13 clarification. But the 3 percent yearly increase that that
14 allows, is it your understanding that that includes
15 everything, including any debt borrowing that has to be
16 repaid, that is a cap?

17 MR. SELTZER: That's a financial projection as
18 of today. It's not a legislative cap in the statute
19 itself, but based on modeling that has been done, and the
20 assumptions which we believe are reasonable that should be
21 sufficient. And it's not that dissimilar, as I think was
22 brought out earlier. If you went back to 1941, the first
23 year the Turnpike operated, the compound average toll rate,
24 although, it's been in large steps, has averaged 2.7
25 percent. So it's not that dissimilar from historical

1 experience.

2 REPRESENTATIVE MILLER: Thank you.

3 CHAIRMAN MARKOSEK: Thank you, Representative.
4 Representative Kate Harper.

5 REPRESENTATIVE HARPER: Thank you, Mr. Chairman.
6 First let me state, I think public/private partnerships can
7 work under some circumstances and are a good idea. But I
8 voted for Act 44 last time, because I was intrigued with
9 the creativity of a public/public partnership. And in so
10 doing, we in the Legislature placed great trust in the
11 Turnpike's ability to pull this off and not coincidentally
12 get I-80 tolled, which is an important part of the fiscal
13 analysis.

14 The reason I backed that and the reason I
15 mention it now is that my district straddles the northeast
16 extension of the Turnpike. There are three State
17 Representatives and two Senators and five municipal
18 governments involved in the current northeast extension
19 expansion project.

20 And to my colleague from Monroe County, I wanted
21 to say that the Turnpike has been very responsive to all of
22 us. And we have made a lot of noise and we have requested
23 noise walls, not for ourselves, but for the Turnpike. And
24 we have requested changes in the design, and we have
25 questioned the sanity of some of your engineers from time

1 to time. And the Turnpike has been very, very responsive
2 to us. And for that I'm grateful. And that renews my
3 trust that a public/public partnership might be the way to
4 go here.

5 But having said all of that, I have to also tell
6 you that I read the same things all of my colleagues do.
7 And the Turnpike has been a target of criticism because it
8 is bloated or it has patronage or has other things that are
9 obviously inefficiencies.

10 I would like your assurance that you'll take a
11 good hard look at those things. You're now completing, not
12 with other public highways, you're competing with these
13 guys, Abertis and Citi. And they're good at what they do.
14 And I tell you, you should probably look at PHEA, which was
15 roundly and correctly criticized just a couple of years ago
16 and now under the stewardship of our colleague Bill Egolf
17 who is present on the board and a Member of the House of
18 Representatives and a certified public accountant.

19 They're getting their act together. And have
20 really taken steps to clean up, slim down and be a much
21 better public agency. So I just want to know whether you're
22 doing anything internally to make sure that you are not
23 bloated, that you are not a repository of patronage jobs
24 and that you can operate efficiently. Because you know
25 what? You have to turn out the kind of numbers that we

1 challenged you to in Act 44.

2 MR. CARSON: Absolutely. I'm entirely in sync
3 with what you're talking about, Representative. We welcome
4 that competition. The rating agencies who do this for,
5 obviously, for a living and live and die on their analysis
6 has put the Pennsylvania Turnpike Commission into the first
7 pew in terms of cost efficiency, that's S & P and Fitch.

8 That's not good enough. We have to do better
9 than that for exactly the reason that you have quoted. The
10 competition we have out there is the private sector. And I
11 will tell you as a manager, I have been on the Turnpike now
12 for seven years, and it's like any other public agency,
13 it's existed for a long period of time.

14 We have other departments in State Government
15 and so forth. And is it as efficient as I would like it to
16 be? Not yet. But we can work toward that, and we can use
17 as managers in negotiations, whether it's with unions or
18 whether it's with respect to managerial personnel, we can
19 use the private sector and its existence and the
20 competitive factor out there to help better manage this
21 agency. So we welcome that. We welcome that.

22 REPRESENTATIVE HARPER: Thank you very much.

23 CHAIRMAN MARKOSEK: Representative Mark
24 Longietti.

25 REPRESENTATIVE LONGIETTI: Thank you, Mr.

1 Chairman. I will be brief. Somewhere towards the
2 beginning of this process, the Turnpike Commission was good
3 enough to form an advisory committee of those of us that
4 live along the I-80 corridor. And I can't stress enough
5 how much, when I walk around my community, invariably,
6 people ask me, what's going on with the tolling of I-80? I
7 get that question almost every day. But we only had one
8 meeting. I guess I'm a little bit disappointed that we
9 haven't had more meetings. So I want to throw that out to
10 you. I think we need to be kept abreast of what's going on
11 and have some degree of input. And so I would advocate for
12 more meetings more often.

13 Secondly, the tolling locations, I think I heard
14 you all indicate that those locations are going to be
15 finalized relatively soon. And I just want to make sure, I
16 know there are other meetings that are set up for mid July
17 that we're not going to finalize those before we get input.

18 MR. SCHOCH: Absolutely not. As a matter of
19 fact, these first meetings what we will be showing is
20 options. They will not be -- we're not going to go in and
21 say, here's the location. We're going to say within this
22 area, we've studied a couple of options. And as I'm sure
23 you're well aware, one of the major concerns along the
24 corridor was traffic diversions. And depending upon where
25 you locate these, you have different diversion issues.

1 So our intent is to share the options we've
2 looked at, the diversions that we believe would occur and
3 get feedback and UPOs and the RPOs and legislators before
4 we make any type of decision or recommendation as to the
5 final location. So this is just the first step in the
6 process.

7 REPRESENTATIVE LONGIETTI: That's very much
8 appreciated. I know someone that lives on the Ohio border.
9 Mile marker four, that's the first exit. That's in my
10 district. And so I'm concerned you put a toll entry at
11 mile marker two, we've got large trucking firms that would
12 be very interested running their trucks down my local roads
13 to get past that entry and enter it at four. And I'm
14 concerned about that.

15 CHAIRMAN MARKOSEK: Thank you. Representative
16 John Maher.

17 MR. CARSON: Let me just finish that. We long
18 ago, many month months ago now, we retained Wilber Smith,
19 which is, I think generally acknowledged, to be the gold
20 standard in traffic and revenue studies and so forth, and
21 working with Barry and his folks to do all of this
22 diversion analysis and so forth. So that's what's going to
23 be ruled out is the options that we have.

24 REPRESENTATIVE MAHER: I've been studying these
25 maps that you distributed, and take it these are the same

1 as the ones posted behind you. And I'm going to ask you a
2 very narrow question about our project that's near and dear
3 to southwestern Pennsylvania, the expressway. And I notice
4 on one of these maps there's a indicator that the project
5 is going to go forward. And on the other map, it's not
6 there. Two questions, what are your plans for the
7 expressway? And second, as you understand the concession
8 and lease agreement proposal, what would be the
9 concessionaire's responsibility for the expressway?

10 MR. SCHOCH: In terms of the concessionaire,
11 they are not included. The concessionaire will not be
12 responsible.

13 REPRESENTATIVE MAHER: Are there any other roads
14 that's not included as part of the Turnpike now?

15 MR. SCHOCH: Well, the Mon-Fayette Subway
16 project and the I-95 interchange is greatly scaled back in
17 Philadelphia, greatly scaled back in terms of
18 responsibilities for the concessionaire.

19 REPRESENTATIVE MAHER: So if this concession
20 lease agreement were to move forward, should I have any
21 reasonable expectation that the Mon-Fayette Expressway will
22 actually be completed?

23 MR. SCHOCH: It would have to be through some
24 different finance option. It would no longer, certainly
25 not be part of the system.

1 REPRESENTATIVE MAHER: We were told I-90 would
2 pay for it. I'm just kidding.

3 MR. CARSON: Excuse me. I want to be fair about
4 this though. We have funding gaps at the Pennsylvania
5 Turnpike. And we act, as you know, as almost a
6 construction manager for this project. And we have been
7 asked to do by the legislature. We are doing it as much as
8 we can with the resources we have. But I don't -- it
9 wouldn't be fair to leave anybody in this room with the
10 idea that because it's not part of the concession
11 agreement, that it will be left with the Turnpike and the
12 Turnpike will very easily then complete it. We're all
13 struggle for resources. I want to be fair to everybody.

14 REPRESENTATIVE MAHER: I'm imagining if that --
15 to be fair about it, that road is being constructed with
16 proceeds from other miles on the Turnpike, not from -- it's
17 not a several sustained project at this point. And
18 therefore, I would imagine that if there's not a funding
19 identified, that's committed towards completing that
20 project, that the lease agreement would go forward, there's
21 just no funding source for it.

22 MR. CARSON: I know as a CPA, if I talk to you
23 about this, it is almost an off balance sheet financing
24 that we do for the Mon-Fayette Beltway, really apart from,
25 until we bring it onto the system and start tolling it and

1 then it becomes part of the system.

2 But until then, we basically, as I said, act as
3 a construction manager. And funds that are diverted,
4 whether it's from the motor license fund or oil franchise
5 taxes, whatever, we take those revenue streams, we bond
6 them, and we construct what we can construct. And that's
7 where we are right now. And as we all know, there's a very
8 sizable funding gap between here and completion.

9 REPRESENTATIVE MAHER: There's been a variety of
10 numbers of representatives in this Committee over the last
11 24 hours. And as Chairman Geist requested yesterday of
12 another supplier, there's a desire shared by all in this
13 Committee for what we call bullet proof numbers.

14 And I see you are present -- the Act 44 payments
15 required without tolling I-80 of 9.7 billion. And that
16 seems to be within spitting distance of what the professors
17 from Penn State offered up yesterday. But I'm going to ask
18 you what I asked them and Morgan Stanley.

19 Can you actually provide the spreadsheets on the
20 calculation where you're talking about your present values
21 of 7.9 billion so that we can actually see which
22 assumptions you were using as the discount rates, as to --
23 you obviously used different cost assumption on the State
24 Police that we've seen from others. And I just want to be
25 able the see what's under the skin of these numbers and so

1 I that can judge them side by side, and really wind up with
2 apples to apples analysis?

3 MR. CARSON: Absolutely. I'm sure those who
4 have done the analysis may have used different discount
5 rates.

6 REPRESENTATIVE MAHER: And I don't know what
7 rates you used. But what I do want to see is Morgan
8 Stanley's version, I want to see the Penn State version, I
9 want to see your version and I want to look at them and
10 compare them and make a judgment as to what makes sense.

11 MR. CARSON: Absolutely.

12 CHAIRMAN MARKOSEK: Thank you. For the interest
13 of the Members, there is a democratic caucus in this room
14 at noon. We do have time, however, for two quick
15 questions, one from Representative Scavello and one from
16 Representative Watson. And then we have two folks who are
17 signed up for the public sector portion of this. So
18 hopefully, we can be out of here by noon. Representative
19 Scavello.

20 REPRESENTATIVE SCAVELLO: Thank you, Mr.
21 Chairman. Gentlemen, the last time you had a meeting in
22 Monroe, the commission, the legislators were here in
23 session. Especially in the district that I represent,
24 tolling I-80 would create one of the biggest burdens of any
25 other district in the Commonwealth, of the stretch of roads

1 that we have, the road that we have, the infrastructure
2 that we have.

3 The 611, for example, will definitely be a way
4 for folks to get away from the toll. We need to be part of
5 that process. So if you do schedule something in Monroe, I
6 will hope that you would make sure that the legislators
7 would be available for those meetings.

8 MR. CARSON: You have my word. I promise you
9 that.

10 REPRESENTATIVE SCAVELLO: Thank you.

11 CHAIRMAN MARKOSEK: Thank you. Representative
12 Watson.

13 REPRESENTATIVE WATSON: Thank you, Mr. Chairman.
14 I will talk as fast as I can. And I will eliminate -- I
15 wanted to have something of a beginning of a philosophical
16 discussion with Act 44, and what I understand my colleagues
17 to the north being concerned about tolling a road that
18 hadn't been tolled. But at some point, we need to get back
19 to the discussion, which is philosophical, of moving to
20 really user tax versus -- I use the one with the gas tax,
21 that the little old lady, and could be me soon, but the
22 little old lady really drives just to the store and back
23 and forth to church and locally within her Bucks County and
24 never uses an interstate. She's subject to gas tax which
25 gets to be unfair. But if we move to interstate tolling

1 and things like that, it is my choice to be on the
2 interstate. And as a user certainly of your Turnpike,
3 weekly, some times daily, twice a day, I have a whole lot I
4 can talk to you about. But we don't have time.

5 In any event, but I do want to get to the
6 tolling that you have discussed and under 80 and you've
7 talked about the 25 percent increase and then nothing more
8 than up to 3 percent, though you admit it's not in stone.

9 Are there also plans for the -- another
10 philosophical concept, which has some merit, it certainly
11 has direct bearing on the people I represent, myself
12 included. And that would be the congestion tolling that
13 would be done, in other words, where in certain areas and
14 boundaries within any interstate because of a higher volume
15 use and certainly to get to it and times of day, you then
16 price differently, you do all of that. And those of us
17 trying to get to Harrisburg will pay top dollar to get
18 here.

19 MR. CARSON: I'm going to turn this over the
20 Barry. But just from my own standpoint as a commissioner,
21 it is from my standpoint, my perspective, vitally important
22 for us, as with one of the great benefits of tolling is the
23 ability to, as we say, value price. We must make the roads
24 that we have more efficient. They are open 24 hours a day
25 to the extent that we can spread that traffic out. We

1 could perhaps postpone or even avoid the necessity to go
2 from two lanes to four lanes to six lanes to eight lanes.
3 We can't get into that thing.

4 We have to get to the point where we can, by
5 pricing incentives, move traffic off of the peak hours and
6 so forth and get our entire road system to become more
7 efficient. But I'm going to turn it over to Barry.

8 REPRESENTATIVE WATSON: I don't disagree.
9 There's a whole philosophical thing behind it. But the
10 average person doesn't get -- and we've having this
11 televised -- doesn't get to some of that. And we'll
12 probably run out of time. But they just get to, how much
13 more is it going to cost me and why and how? But if you
14 can speak to it, obviously quickly.

15 MR. SCHOCH: Quickly, because the stenographer
16 told me to slow down earlier. So I'm pretty good at
17 speaking quickly. I think that Tim hit it. But 24 hour
18 capacity is what we're after. And Tim mentioned that using
19 pricing is one of the strategies. The Turnpike system is
20 set up that way now with their Easy Pass system. We're
21 using an over the road tolling system, meaning no cash and
22 you can adjust rates. We're looking at those incentive
23 programs now to see how we can best manage the traffic on
24 the facility to get the best 24 hours of use.

25 And related to your earlier comments about

1 philosophical change, you know, gasoline consumption is
2 down today. It is going down because people are switching
3 to mass transit. That's not a bad thing. But as we look
4 forward, we have cafe standards and clear energy bills in
5 this country to reduce our consumption of gasoline and
6 reduce our reliance on foreign oil.

7 If we achieve those, it means we consume less
8 gasoline. And that means we have to get away from the big
9 tool that's been in your tool box, which has been using the
10 gas tax to finance transportation.

11 An energy independent way is a vehicle miles
12 traveled. If your car is electric, mine's hybrid, Tim's is
13 fuel cell and David's is gasoline, he's not the only one
14 paying. It's based mileage charge and the classification
15 of your vehicle and the mileage you use.

16 Now, we can't get there overnight. But we have
17 clear energy bills driving us away from gasoline
18 consumption as a user-based fee. Tolls are today's
19 technology that are direct user charges based, that are
20 based on the mileage and use of the facility.

21 So I think that's the incremental step, to move
22 to a different finance tool.

23 MR. CARSON: Very quickly, we have, especially
24 at the federal level, public policy schizophrenia with
25 respect to the gas tax. On the one hand, people want it to

1 be the bulwark of our transportation funding. On the other
2 hand, we need more efficiency, we want independence from
3 foreign energy sources. So it's working at cross purposes
4 and makes no sense.

5 REPRESENTATIVE WATSON: Right. And we also
6 haven't had the opportunities for the things we can do now
7 with technology. So we always relied on the gas tax. But
8 we can do different things and things better.

9 MR. SCHOCH: And that's why we think the 80 is a
10 model. And Tim mentioned other states are watching this.
11 It's prototypical of the way you charge a user, not every
12 mile, but ever 30 to 40 miles for regional use. We think
13 it's a fairly prototypical example, and it's being followed
14 very closely by other states. I've been asked to go to
15 many states to speak to them about what we're proposing.
16 Because they see it as the future also.

17 REPRESENTATIVE WATSON: Thank you, gentleman,
18 for your time.

19 CHAIRMAN MARKOSEK: Okay. Thank you,
20 Representative. Gentlemen, thank you. Very good
21 testimony. The Members had great questions and did a fine
22 job, and we appreciate all the testifiers here today and
23 yesterday, too, for that matter. And we really appreciate
24 your time and effort in coming here today.

25 And perhaps if you stick around, some of the

1 Members may have some sidebar questions as well as some of
2 the other folks that have testified.

3 The last phase of our hearing today, this is
4 somewhat uncharted waters for us a little bit, is public
5 input. We have some folks signed up for two minutes each.
6 And the first, we have Jim Runk with the Pennsylvania Motor
7 Truck Association. Jim, welcome. Come forward.

8 MR. RUNK: Thank you for letting me stand up
9 here for a minute. Chairman Markosek and Chairman Geist,
10 who is not in the room at the moment, you will be glad to
11 hear that I have no statistics. I think I'm statisticked
12 out.

13 CHAIRMAN MARKOSEK: I think the stenographer is
14 even happier.

15 MR. RUNK: And I'm going to look at it a little
16 more philosophical, too. And I'm only going to take about
17 a minute. But for the past 24 hours, we have heard a lot
18 of statistics. We've heard billion and billion of dollars
19 and billions and millions going here and there. And just
20 think how much money that's going be around at the end of
21 75 years for our children and our grandchildren to pay.

22 I mean, we're talking about a big debt that
23 we're letting them by any actions that we make over the
24 decisions of privatizing the Turnpike.

25 The Pennsylvania Turnpike is the Commonwealth's

1 most valuable assets. It connects the State's largest
2 population centers of the nations busiest groups. Here is
3 my statistic. Each day about 70 thousand commercial motor
4 vehicles utilize the Turnpike and depend on it for its
5 safe, efficient means of transportation.

6 However, these aggressive numbers do not begin
7 to explain the value of the Turnpike in Pennsylvania
8 without the Turnpike's efficiency and relatively low cost,
9 at least compared with potential tolls by the lease
10 agreement, Pennsylvania's businesses would be less
11 competitive and the residents would pay more for retail
12 goods and services due to higher transportation costs.

13 There is absolutely no doubt the Turnpike
14 customers will pay higher tolls under the lease agreement.
15 Leasees must recover the cost of the concession payment and
16 draw substantial profits for the investors.

17 The lease agreement does not require the
18 Turnpike -- does not require the Turnpike's private
19 operators to make any improvements that the Turnpike itself
20 could not do on its own at a lower cost to its customers.

21 The bottom line is the Turnpike customers pay
22 more to receive a greater benefit under -- receive a better
23 benefit under -- the bottom line is that the Turnpike
24 customers pay more and receive no greater benefit under the
25 lease agreement.

1 The short-term financial benefit will soon be
2 eclipsed by the businesses, opportunities and jobs lost due
3 to the competitive business environment created by higher
4 freight transportation costs. Also, instead of having
5 three individuals control, control the lease, it would be
6 our contention that it's certainly better to have the
7 legislature have oversight of that.

8 As you can see from my testimony, there's four
9 our five other pages. But I will let it go at that.

10 CHAIRMAN MARKOSEK: Thank you. You did a great
11 job. And we appreciate your testimony.

12 Next we have Sergeant Michael Horchar who is a
13 Pennsylvania Turnpike Commission employee.

14 MR. HORCHAR: I'm here today on behalf of the
15 Turnpike. I'm a mechanic at the maintenance shed and been
16 employed there for almost eight years. They have helped my
17 family tremendously through a year and a half that I was
18 mobilized and deployed. They supported me as far as my
19 health benefits. They kept my family benefits going with a
20 stipend each month and keeping in contact with my family to
21 make sure everything was going well.

22 As far as my job, I'm just grateful to have it.
23 I do not really want to see anything happen to my job.
24 Other than that, that's all I have to say.

25 CHAIRMAN MARKOSEK: Thank you very much, very

1 compelling and sincere testimony. We appreciate it.

2 Again, thank you for your service.

3 Last, Mr. Rob Collins, no stranger to the
4 Committee, from Morgan Stanley.

5 MR. COLLINS: Thank you, Mr. Chairman. I'd just
6 like to thank the gentleman for coming to speak on behalf
7 of the nation, reminds me as a private citizen, I formerly
8 served in Pittsburgh as a naval officer and was really
9 raised in Philadelphia. And I spent a better part of my
10 life driving the Pennsylvania Turnpike.

11 But really from the standpoint of just the
12 numbers, Pennsylvania Transportation Partners put together
13 just a two pager to try to get as close to bullet proof
14 numbers as we can. I think it's in everyone's interest to
15 reach a consensus on the numbers, so the Committee can make
16 an informed decision. And I think that the one area that
17 we'd just like to leave an impression upon is just that,
18 however the legislature decides to spend the money, the
19 funds are about 10 billion dollars.

20 And I think that as you go through the table of
21 contents here, there's a number of concerns, financial
22 concerns, policy concerns, all of those concerns can be
23 alleviated with legislation. The legislation needs to be
24 amended in certain ways to incorporate. It needs to be
25 amended to ensure that the caps are only imposed by the

1 legislature.

2 All of those things are possible. I think that
3 the only facts today that won't move is that there's 12.8
4 billion dollars, and away from that, there's certain
5 adjustments which are really two-fold, just the costs and
6 this hedge. Everything else, police costs, capital are
7 things that are fundable. And so I would just ask that the
8 Committee consider that.

9 CHAIRMAN MARKOSEK: Thank you very much. That
10 ends the formal portion of our meeting today.

11 Just a couple of comments, we did everything we
12 could to make sure that every Member and the public had
13 plenty of time to point out their views.

14 And we certainly heard plenty of views relative
15 to this, from all angles and all areas. So I congratulate
16 the Members for their wonderful, wonderful comments.

17 I have one formal announcement. I mentioned it
18 before. The meeting scheduled at the Call of the Chair
19 today on House Bill 2593 has been postponed. It is, it may
20 -- we should have it sunshined properly. So it will be at
21 the Call -- the discretion of the Call of the Chair. But
22 no meeting will be today.

23 With that, I think we made -- we're even
24 actually five minutes early. Meeting adjourned. Thank
25 you.

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(The hearing concluded at 11:47 a.m.)

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2 evidence are contained fully and accurately in the notes
3 taken by me on the within proceedings to the best of my
4 ability, and that this copy is a correct transcript of the
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