

COMMONWEALTH OF PENNSYLVANIA
HOUSE OF REPRESENTATIVES
APPROPRIATIONS COMMITTEE HEARING
BUDGET HEARING

STATE CAPITOL
MAJORITY CAUCUS ROOM
HARRISBURG, PENNSYLVANIA

THURSDAY, MARCH 2, 2006, 2:00 P.M.

VOLUME III OF III
PRESENTATION BY DEPARTMENT OF PUBLIC WELFARE

BEFORE :

HONORABLE BRETT FEESE, CHAIRMAN
HONORABLE DWIGHT EVANS, CHAIRMAN
HONORABLE STEPHEN BARRAR
HONORABLE STEVEN CAPPELLI
HONORABLE CRAIG DALLY
HONORABLE GENE DIGIROLAMO
HONORABLE PATRICK FLEAGLE
HONORABLE DAN FRANKEL
HONORABLE HAROLD JAMES
HONORABLE KATHY MANDERINO
HONORABLE EUGENE MCGILL
HONORABLE FRED MCILHATTAN
HONORABLE ANTHONY MELIO
HONORABLE SCOTT PETRI
HONORABLE DOUGLAS REICHLEY
HONORABLE SAMUEL ROHRER
HONORABLE STANLEY SAYLOR
HONORABLE JOSH SHAPIRO
HONORABLE JERRY STERN
HONORABLE MIKE STURLA
HONORABLE THOMAS TANGRETTI

1 BEFORE: (cont'd.)
 HONORABLE KATIE TRUE
2 HONORABLE DON WALKO
 HONORABLE JAKE WHEATLEY
3

4 ALSO PRESENT:
 MIRIAM FOX
5 EDWARD NOLAN

6
7 JEAN M. DAVIS, REPORTER
 NOTARY PUBLIC

8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1	I N D E X	
2	WITNESSES	
3	NAME	PAGE
4	ESTELLE RICHMAN	4
5	MICHAEL NARDONE	27
6	JAMES HARDY	46
7	NINA WALL-COTE	83
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 CHAIRMAN FEESE: I would like to call this
2 hearing of the House Appropriations Committee to
3 order. This is the time and date to hear testimony
4 from Secretary Richman, Department of Public Welfare,
5 concerning the Governor's proposed budget.

6 Madam Secretary, welcome.

7 SECRETARY RICHMAN: Thank you.

8 CHAIRMAN FEESE: Would the stenographer
9 please swear in our witness? And we will begin.

10 (Witness sworn in.)

11 CHAIRMAN FEESE: Please proceed when you're
12 ready, ma'am.

13 SECRETARY RICHMAN: Thank you.

14 Good afternoon, Chairman Feese, Chairman
15 Evans, members of the committee, and staff. I am
16 Estelle Richman, Secretary of the Department of Public
17 Welfare.

18 Thank you for the opportunity to testify
19 before you and present the 2006-2007 proposed budget
20 for the Department of Public Welfare.

21 Contrary to what many believe, the Department
22 does not see our primary responsibility as cutting
23 welfare checks. It is true that we make cash
24 assistance payments to some individuals, but our goal
25 is to move people from welfare to work and to give

1 them the skills to break the cycle of dependency. In
2 reality, the number of people receiving cash
3 assistance from the Department is expected to fall by
4 about 2 percent, while the number of individuals
5 receiving all other services we provide is on the
6 rise.

7 In reality, most of our money, about 80
8 percent, goes to provide a comprehensive range of
9 healthcare services to nearly two million individuals.
10 This includes people with mental illness and
11 addictions, people with mental retardation, people
12 with physical disabilities, and people with brain
13 injury and people who live with autism. We are one of
14 the largest revenue sources for most of our state's
15 nursing homes, hospitals, pharmacies, and many doctors
16 in the state. We are the primary funders of the
17 counties for the provision of services for children
18 who have been victims of abuse or neglect, mental
19 retardation services, and mental health and drug and
20 alcohol services.

21 DPW is the agency that enables our parents,
22 grandparents, and neighbors to age in place, to stay
23 in their communities while DPW provides the services
24 and supports they need right in their homes.

25 Our agency also assists people with severe

1 disabilities and mental retardation, enabling them to
2 live independently, with dignity in the community and
3 not on a waiting list.

4 The Department also protects children who
5 have been neglected or abused, finding adoptive homes
6 and facilitating treatment for emotional scars. The
7 Commonwealth is called upon to provide the resources
8 needed to protect and nourish those children who have
9 nowhere else to turn.

10 We also provide safe, affordable alternatives
11 for child care.

12 This time last year when I came before you, I
13 discussed the challenges our healthcare system is
14 facing; and these challenges continue. Last week the
15 Centers for Medicare and Medicaid Services projected
16 that within a decade, one dollar out of every five
17 will go for healthcare. Similar to last year, this
18 year we are experiencing a \$501 million decline in
19 federal support and unfunded mandates. While the
20 overall cost of healthcare and declining federal
21 support are realities with which all states must
22 contend, in Pennsylvania, the growth of our elderly
23 population intensifies the pressure on our Medicaid
24 program.

25 This past year has been challenging for the

1 Department. We had a difficult budget, and I am
2 pleased to tell you today that we are on track to
3 achieve the more than \$330 million in savings we
4 planned for the 2005-'06 budget year while preserving
5 the essential services our clients rely upon.

6 We initiated a comprehensive overhaul of our
7 Medical Assistance drug program, dropping drug costs
8 by 12 percent per MA recipient. We also found more
9 than \$107 million in savings by working smarter. We
10 increased collections from third parties and decreased
11 fraud and abuse in the MA program, resulting in more
12 than \$20 million in savings. Our commitment to a
13 leaner, more efficient department is demonstrated by a
14 13 percent reduction in DPW personnel from fiscal year
15 '02-'03, when there were 21,373 employees. For fiscal
16 year '06-'07, the number of employees is 18,679. And
17 the list goes on.

18 As was the case last year, Medicaid continues
19 to provide the lion's share of challenges to our
20 efforts to control costs within the Department while
21 maintaining eligibility for our most vulnerable
22 people.

23 For the 2006-2007 budget year, we propose to
24 continue our efforts to manage smarter and expect to
25 realize an additional \$200 million in savings through

1 numerous new management initiatives and policy
2 changes.

3 To guide the development of this year's
4 budget, we engaged a wide array of stakeholders across
5 the state when we convened our eight-day Medical
6 Assistance Listening Tour over the summer. The
7 Listening Tour produced over 700 recommendations
8 concerning ways to strengthen the Medical Assistance
9 program, and many of the recommendations are in the
10 budget proposal that is before you now.

11 Among them are the statewide expansion of
12 Behavioral Health Health Choices; Managed Care
13 Organization contract incentives aimed at disease
14 management and prevention programs; various programs
15 aimed at enhancing management efficiencies, including
16 fraud and abuse and third-party liability; and better
17 coordination of our long-term living services, which
18 we did through the establishment of the Long-Term
19 Living Council. The council has been charged with
20 implementing Governor Rendell's vision of offering
21 consumers a choice about where they wish to receive
22 long-term living services while ensuring high-quality
23 care in the most cost-effective environment.

24 We were also asked to continue to strengthen
25 our community-based programs, so we are increasing

1 funding for our home and community-based waiver
2 programs that serve those who are elderly or living
3 with a disability. We will provide community-based
4 services for 806 more people living with mental
5 retardation.

6 In regard to child care, we are continuing
7 our investment in our families by funding an
8 additional 12,000 children in the Keystone Stars child
9 care initiative aimed at improving the quality of
10 early learning experiences and enabling more
11 individuals to move from welfare to work.

12 These are some of the highlights of the
13 proposed DPW budget which, I believe, manages to
14 expand services in the face of major challenges tied
15 to federal cuts and increased costs for healthcare.

16 We need to continue to be innovative and
17 forward-thinking in our holistic approach to caring
18 for the diverse group of citizens who rely on us.

19 Whether we're talking about serving more
20 people in their communities, improving the quality of
21 care, or ensuring that permanent homes are found for
22 our children in protective care, we must always
23 remember that we are dealing in human lives, many of
24 them fragile.

25 This budget is a delicate balance between the

1 oft-times conflicting ideas of expanding services and
2 controlling costs. We are committed to working with
3 you on its enactment in a spirit of cooperation which
4 will show that Pennsylvania really does care.

5 Again, thank you for the opportunity to
6 testify before the committee. At this time, I would
7 be happy to answer any questions committee members
8 might have.

9 Thank you.

10 CHAIRMAN FEESE: Thank you, Madam Secretary.

11 At this time the Chair recognizes the
12 gentleman from Franklin County, Representative
13 Fleagle.

14 REPRESENTATIVE FLEAGLE: Thank you,
15 Mr. Chairman.

16 Good afternoon, Secretary Richman.

17 SECRETARY RICHMAN: Good afternoon.

18 REPRESENTATIVE FLEAGLE: I have a question.
19 Maybe I should have asked Secretary Masch when he was
20 here. This budget shifts things around and takes
21 things off line and it's really convoluted. But the
22 proposed budget, total budget, puts a request in L&I
23 for \$10 million of new spending for nursing education.
24 But at the same time, in your budget, there is a cut
25 for professional education payments to hospitals under

1 Medicaid by -- somebody told me 33,000 but I verified
2 27 million.

3 SECRETARY RICHMAN: Right.

4 REPRESENTATIVE FLEAGLE: Some of those funds
5 are going for nursing education. I was just wondering
6 the rationale behind putting it into L&I and cutting
7 nursing education under Medicaid. And I believe that
8 if you cut Medicaid, you lose federal matching dollars
9 associated with it. What's the rationale behind that?

10 SECRETARY RICHMAN: Well, you're right on the
11 statement that when you cut Medicaid, you lose
12 matching dollars. When I developed the DPW budget
13 with all of our staff, we basically looked at how much
14 money we will have available, how much growth we have,
15 and what we need to cut to come within those budget
16 numbers and what we have to do. So it's really not
17 done with what else happens.

18 We usually start with a fairly significant
19 deficit caused mostly by the cuts within the federal
20 government. So we're looking at how to balance the
21 budget within DPW. So I'm not sure that there's a
22 cost shift between our budget and the L&I budget.

23 REPRESENTATIVE FLEAGLE: And I'm sure there's
24 not.

25 SECRETARY RICHMAN: We're trying to control

1 the growth in the DPW budget. We're working with the
2 hospitals around the medical education piece and the
3 community assets piece. Part of what we want to
4 accomplish in working with them is how those dollars
5 are spent and whether there's a focus on developing
6 education that directly benefits the Medicaid
7 population. Those are Medical Assistance dollars, and
8 we need to see that link and a little bit more
9 visibility than we can see it now.

10 The communications and the discussions are
11 actually going quite well. And our hope is that we
12 can reach some agreement on how we handle many of
13 these issues in the future. This year we didn't quite
14 reach, the point that we would have liked to reach and
15 the discussions go on.

16 But again, it is more of a way -- my goal is
17 to basically figure out a way the Department of Public
18 Welfare budget -- how to make it balance. That's in
19 the light of having a huge inflation cost in
20 healthcare.

21 REPRESENTATIVE FLEAGLE: And that's not
22 totally fair to you for me to say, you shouldn't cut
23 here, you shouldn't cut there. I guess this comes to
24 the point that Secretary Masch should come to your
25 department and L&I and say, well, we can get some

1 dollars from the Feds, we may have to go a little bit
2 over here and Medical Assistance and DPW. But it's
3 bad policy to put it over here in L&I when we're going
4 to lose a lot of matching monies that could go to the
5 hospitals over here.

6 I realize the constraints you're under. And
7 I think we certainly are going to have to hold the
8 line on DPW's budget.

9 SECRETARY RICHMAN: Right. And we work very
10 hard to try to see that line, hold constant to that
11 line, and get that budget as tight as we can possibly
12 get it, which means there are a lot of things that we
13 would like to put funding in, a lot of things that we
14 would like to be able to keep at the same level that
15 there just aren't the public dollars there to put in.

16 REPRESENTATIVE FLEAGLE: Right. And I know
17 you would make that a priority. And we will be
18 discussing that with Secretary Masch. I think it's
19 very short-sighted to put it in one department and
20 take it out of another that you can get federal
21 matching funds in. But as I say, this budget is very
22 convoluted.

23 The other question I have -- and I apologize.
24 I saw the newspaper article probably two, three weeks
25 ago. But as far as the federal TANF work

1 participation initiative, it seems to me -- and I
2 don't know why nobody can tell me specifically -- that
3 Pennsylvania has one of the lowest rates -- and 7
4 percent sticks out in my mind.

5 SECRETARY RICHMAN: It's actually 7 and a
6 half percent. But those were '04-'05 numbers. The
7 new number, incidentally, for your information, is 15
8 percent. That's still too low, incidentally.

9 REPRESENTATIVE FLEAGLE: What happens? Do
10 they slap us on the wrist if we don't meet 40 percent?
11 Is there a penalty if we don't meet goals? And I
12 guess my big question to you is, what are you doing in
13 this coming fiscal year to make sure that that's up,
14 to -- and granted, 7 and a half percent to 15 is good
15 -- bring it up at least within the norms, and what are
16 you going to do next year?

17 SECRETARY RICHMAN: The goal from the federal
18 government is 50 percent. So we have to reach 50
19 percent by October 1st.

20 REPRESENTATIVE FLEAGLE: Or what?

21 SECRETARY RICHMAN: Or we get fined. They
22 have already told all the states their fine. Our fine
23 is \$70 million.

24 REPRESENTATIVE FLEAGLE: Is that worked into
25 your budget here?

1 SECRETARY RICHMAN: No way, because we're
2 going to make the goal.

3 REPRESENTATIVE FLEAGLE: How are you going to
4 do that?

5 SECRETARY RICHMAN: We've already begun to --
6 I personally now am micro-managing this one because I
7 am that concerned about how this is going to work and
8 how we do it. I will be glad to go over it in a lot
9 of detail. I can probably talk an hour on the TANF
10 and how we're going to go after it.

11 REPRESENTATIVE FLEAGLE: If you could
12 summarize your strategy and bring that up -- not here.

13 SECRETARY RICHMAN: Let me summarize it real
14 quickly.

15 REPRESENTATIVE FLEAGLE: Okay.

16 SECRETARY RICHMAN: We believe that there are
17 approximately 68,000 people that fall under the
18 purview of this group. We have to have about 34,000
19 of them working. Right now we have about 10,000 of
20 them working. So we have 17,000 that are working but
21 not enough hours. The Feds say they have to work 30
22 hours. We have people working 20 hours, 25 hours, 10
23 hours. Those people that are working, we need to get
24 the numbers of hours they are working up. That's one
25 group.

1 We have another group of about 18,000 who are
2 involved in other programs that we don't have enough
3 hours on to even track them right now. Some of them
4 are in school. Some of them are teenagers that are in
5 school that we didn't count the right way. So some of
6 them are at home with adults with disabilities that we
7 can get credit for. So we're going through those
8 18,000 persons person by person.

9 REPRESENTATIVE FLEAGLE: I applaud you for
10 that. That's an excellent goal. I hope you can make
11 it.

12 SECRETARY RICHMAN: I have to make it. I
13 don't have \$70 million.

14 REPRESENTATIVE FLEAGLE: Exactly my point.
15 I'm not criticizing you. I'm criticizing the
16 Administration because I have been saying all along
17 that come January 1st, the election will be over and
18 everybody will have big smiles on their faces. And
19 after Christmas, they will say, whoopsie, we're \$70
20 million in the hole. We didn't meet this. We'll have
21 to come up with this \$70 million. And there's a lot
22 of other holes in this budget that appear to be
23 hitting the fan on January the 1st.

24 SECRETARY RICHMAN: This is one that I would
25 expect by July 1st, we will have a better number. I

1 would expect by August 1st, we have a better number.
2 In other words, this isn't just a number that's going
3 to be measured on that one date and therefore they
4 levy the fine.

5 REPRESENTATIVE FLEAGLE: Well, as long as
6 you're willing to bet the farm on it.

7 SECRETARY RICHMAN: I have to bet the farm on
8 it. Every now and then you just don't have any
9 alternatives so you have to pull out all the stops and
10 make sure that you do what you have to do to be able
11 to make sure that you can meet the goal.

12 REPRESENTATIVE FLEAGLE: Of course, I like to
13 hold people's feet to the fire. If you could give
14 Chairman Feese a schedule of what you plan on doing to
15 reach that goal and when you will be reaching that
16 goal, that will give us a little better idea how to
17 monitor that. And God forbid, if there is a \$70
18 million hole, at least we'll know about it.

19 Thank you for that. That's encouraging. I
20 hope you can pull that off. And I'm sure the
21 Republican caucus will be glad to help you on that.

22 SECRETARY RICHMAN: Thank you.

23 REPRESENTATIVE FLEAGLE: Thank you,
24 Mr. Chairman.

25 CHAIRMAN FEESE: The Chair thanks the

1 gentleman.

2 The Chair recognizes Chairman Evans.

3 REPRESENTATIVE EVANS: Thank you,
4 Mr. Chairman.

5 Good afternoon, Madam Secretary.

6 SECRETARY RICHMAN: Good afternoon,
7 Representative.

8 REPRESENTATIVE EVANS: Madam Secretary, I was
9 looking over your testimony. And one of the things
10 that you stated is, our goal is to move people from
11 welfare to work to get them to break the cycle of
12 dependency. Can you speak to that in a very specific
13 way, how you think you're doing in moving people from
14 the cycle of dependency and where you think we are?

15 SECRETARY RICHMAN: Sure.

16 REPRESENTATIVE EVANS: I think ultimately it
17 is about empowering the people, putting them in a
18 position where they can take care of themselves. And
19 I think that's a very important cycle of dependency.
20 I think a lot of times people think people want to be
21 on public assistance. So you want to speak to that
22 cycle?

23 SECRETARY RICHMAN: Well, one of the things
24 that I think has been well documented and one of the
25 factors that we discussed many times with some of our

1 congressional delegation was the importance of
2 education in helping people move from a cycle of
3 dependency. In other words, where we have been able
4 to get a couple of years of community college
5 education, been able to get a training program that
6 has a job attached to it, been able to get people a
7 little higher skilled level so there is a career
8 track, they tend not only to get off public assistance
9 in terms of cash, they also have a higher probability
10 of getting off the four other entitlements.

11 My concern is not only having people get off
12 one entitlement but having them get off all five. The
13 five entitlements that come into play are cash
14 assistance; medical assistance, helping people find
15 jobs that have healthcare coverage; LIHEAP, having
16 people make enough money that they can pay their
17 utility bill; food stamps, have people make enough
18 money that they can buy their food without assistance;
19 and, five, child care, having people be able to pay
20 for child care.

21 We need jobs that actually help people
22 sustain their family. That's a tall order. That
23 means that we have to have the job development that
24 will actually pay people livable wages. I can tell
25 you they wouldn't get there through working only at

1 fast food restaurants. They won't get there by
2 working in jobs that virtually take very little
3 training.

4 So where we have been able to get people into
5 jobs where the education requirement and education
6 lift gives them a career ladder, then we typically
7 don't see them come back when there is a recession or
8 if there's a downturn in the economy.

9 And we do have several initiatives right now
10 that reaches that. We have a very strong initiative
11 in working in partnership with the community colleges,
12 which has people working and getting an education. I
13 think most of us, probably while we were getting
14 graduate degrees and in college, worked and went to
15 school. We're trying to instill that kind of
16 opportunity for people.

17 We have also been able to identify those
18 people with any number of challenges in their life.
19 Those challenges may be children with behavior
20 problems. It may be having to stay home and take care
21 of a child with autism. It may be staying home and
22 taking care of a parent who is ill, aging, or elderly.
23 But to work through some of those issues to help folks
24 find alternatives in the community so they can return
25 to the world of work. If we have a center for seniors

1 that they can be involved in, that frees up a
2 caretaker.

3 We're helping people. And this program is
4 called our MPP program, Management Productivity
5 Program. We're looking very closely at that program.
6 Nothing escapes scrutiny in our budget this year.
7 Everything either got cut back, modified, higher
8 requirements, because we are very focused on how do we
9 absorb as much of the inflationary increase in
10 healthcare within our budget as we possibly could.

11 Indeed, I don't think anyone would deny there
12 are people who game the system. Our goal is to find
13 those and try to find ways to turn them around and
14 pretty much let them know that that's not going to be
15 tolerated. But at the same time, we want to
16 reinforce, encourage, find job opportunities, find
17 opportunities for those people who really want an
18 opportunity to work and the barriers or challenges
19 within that life that don't precipitate that.

20 Most of the people that we come in contact
21 with, given the opportunity, take advantage of the
22 training and continue to move. We're pushing.

23 REPRESENTATIVE EVANS: The other issue that
24 probably leads into the element of dealing with the
25 individual, I think it was last year the Governor made

1 a statement -- I think it was in his budget address --
2 where he talked about the individual versus the
3 provider. And that's always a rather difficult
4 question. How do you separate the provider from the
5 individual and vice versa?

6 My question is hospitals, managed care
7 organizations, and long-term care, you know, under
8 your budget, how are those people going to be
9 affected? because fundamentally that usually means
10 jobs, that usually means investment. It means all
11 those things. That's one aspect.

12 The second aspect I want to raise with you is
13 the issue about nursing home rates and the policy
14 where the neediest people are getting -- we have a
15 limited amount of resources. I want to give credit to
16 Dennis Yablonsky who said when you have limited
17 resources, you have to make choices.

18 Obviously, there's an issue about providers,
19 there's an issue about individuals, and there's an
20 issue about nursing homes. Can you speak to that?

21 SECRETARY RICHMAN: Let me speak to the first
22 one. And then let me talk a little bit about the
23 long-term care council. And then I will ask the
24 director of the council to join me.

25 The challenge in this particular job is

1 knowing that the inflation across the country and here
2 in Pennsylvania on healthcare is just continuing to
3 grow. It grows for many reasons. And most of us, if
4 we were sick or a family member of ours were sick, we
5 would want to see inflation because we know it's
6 producing more technology, better healthcare, more
7 options for our doctors, and better medications. When
8 we have to pay for it, we get a little bit more shaky.

9 But the reality is we're on a confined
10 budget. It's been very clear. People don't want to
11 have tax increases. They want us to manage this. So
12 our goal is to try to manage it and try to make sure
13 we make these dollars go as far as they possibly can.

14 Within that, we then get faced with, how do
15 we sort it out? If I cut people, I hurt the hospitals
16 because there are more people who are uninsured. If
17 there are more people who are uninsured, they get
18 hurt. If I cut managed care, then they don't have
19 enough resources to do what they need to do.

20 The issue last year was, how do we spread
21 that around? How do we begin to try to manage this as
22 tight as we can? The key word is manage. We have to
23 be able to manage a very tough budget that has a lot
24 of inflation pressure on it. We have chosen to try to
25 give everybody a little bit. We have tried, knowing

1 that many of the highest budget areas, the hospitals,
2 the managed care companies, and the nursing homes, who
3 have the greatest stress on their budgets, need money.
4 We also know we don't have a lot of it. Therefore, we
5 try to give them what we can, to work with it as we
6 can and look for as many creative ways as we can to
7 fill the gaps and understand what the pressures are
8 going to be if they don't get money.

9 Again, the best example I often use is people
10 often say, cut eligibility. When I cut people off of
11 healthcare, all of those same people get hurt. The
12 nursing homes don't get paid for clients who need to
13 be in their nursing home, the hospitals all of a
14 sudden don't get paid for people who need very
15 expensive medical care, and the managed care
16 companies' total population goes down. And therefore,
17 they don't get capitated and there are still sick
18 people. And they all end up in our counties and they
19 all end up in our communities hitting something else
20 that doesn't have the ability to pay for it.

21 Our goal is trying to make those very hard
22 choices and manage this budget as tightly as we can to
23 be able to make the dollars go as far as we can. I
24 take any criticism that it's not good enough. And I'm
25 not sure, given the inflation in healthcare, it will

1 ever be good enough.

2 But I do believe we can manage tighter. I
3 believe we can manage stronger than we do and try to
4 get the best bang for those dollars, along with the
5 best quality we can, and hope that we can all get to a
6 point where either there's a better national
7 healthcare policy where there's either more revenue
8 streams that we can tap or that the federal government
9 doesn't hit the Medicaid program quite as hard at the
10 current hit is right now.

11 With that, let me invite Mike up. Because of
12 so much of the crisis in long-term living and the need
13 to balance this and the need to have a single point of
14 accountability, the Governor appointed a Long-Term
15 Care Council. The council is composed of the
16 secretaries of DPW, Aging, the Budget and Policy,
17 along with the director of the Office of Healthcare
18 Reform and the deputy chief of staff.

19 We actually spend a lot of time talking about
20 this issue. Mike Nardone, my contribution, if you
21 remember, in his appearance last year, he was my chief
22 of staff. He also took my director of policy.

23 We feel that we have invested heavily in
24 having a Long-Term Care Council running that can help
25 manage this very difficult system in terms of the

1 pressures on it, how we both are able to control the
2 cost of the growing number of people who are going to
3 be in nursing homes and still at the same time keep
4 people for as many years as we can living in their own
5 home if that's what they wish to do so that we can
6 save those dollars for people who are needing it.

7 Incidentally, some of the national figures I
8 saw, for every body who leaves a nursing home, there
9 are two people to take their place. I can't afford
10 two people taking their place. I have to have one of
11 those people maybe go into the nursing home and the
12 other I need to move into the community so I can keep
13 the nursing home as level as I can without giant
14 increases, because I'm not going to be able to do much
15 real decreasing because the baby boomers are going to
16 get old and are going to keep pretty heavy pressure on
17 that system.

18 REPRESENTATIVE EVANS: Before Mike responds,
19 is there any state that you have seen that has gotten
20 this right mix together?

21 SECRETARY RICHMAN: I think there are several
22 states. And Pennsylvania would probably end up being
23 one of them who are going to try fairly innovative
24 things to try to do it. I think we're watching. We
25 keep a watch on many states who I think have some

1 ideas that are a little different, a little different
2 way of intubating it. We are studying that.

3 I'm a member of several groups that I take
4 part in, as does Jim Hardy, the deputy secretary,
5 several national groups, several discussion groups in
6 Washington, several think-tank groups, to be able to
7 look at firsthand information about what other states
8 are doing. We're watching and at the same time we're
9 planning.

10 MR. NARDONE: Good afternoon. My name is
11 Mike Nardone. I'm the director of the Governor's
12 Long-Term Living Council. As Estelle mentioned, I
13 used to be her executive deputy secretary, so I'm
14 comfortable sitting next to her.

15 Just to kind of follow up on your question
16 that you gave the Secretary just a second ago. One of
17 the things that we are doing is looking very closely
18 at what is the experience of other states in terms of
19 the balance between institutional care and home and
20 community-based care in terms of the provision of
21 long-term living services.

22 And basically, as you look at this, what you
23 see is that Pennsylvania has made a lot of progress in
24 the last few years in terms of balancing the system by
25 increasing the resources available for home and

1 community-based services. Compared to other states,
2 we really are at the low end in terms of balance
3 between home and community-based care versus
4 institutional care, meaning that we have a very heavy
5 reliance on institutional care in terms of how we
6 provide for our elder population.

7 And one of the things that we are focusing on
8 in terms of council activities is how can we begin to
9 build on the progress we've made in terms of balancing
10 the long-term care system to basically increase our
11 progress in this area as well as to look at other
12 states who really have had some significant results in
13 this regard.

14 We also are looking at what is the
15 appropriate bed supply. Because as we move forward
16 with long-term care into the future, clearly if we're
17 going to meet the challenges, we really need to assess
18 what are the needs in terms of long-term care services
19 both in terms of home and community-based as well as
20 institutional-nursing-facility-based.

21 We also have to look at how we manage more
22 closely in terms of the resources of our home and
23 community-based services to ensure both quality of
24 care as well as to ensure that we are effectively
25 managing the resources that we're given. And we also

1 have to look at what are the criteria for people's
2 entry into the publicly funded long-term care system
3 in addition to looking at barriers that may be in the
4 way of people living in the home and community-based
5 services.

6 So we have a fairly aggressive agenda moving
7 forward to ensure that we are moving in a direction of
8 choice in terms of where people receive long-term
9 living services.

10 Just to give you some recent survey results
11 that were part of President Bush's New Freedom
12 Initiative that he released in the context of the
13 '06-'07 fiscal year budget. Basically, the surveys
14 indicate that for people who are over 50 -- and I
15 include myself in that number -- more than 80 percent
16 of individuals report that they want to remain -- if
17 they need long-term living services, they would like
18 to remain in their home.

19 Obviously, it has to be clinically
20 appropriate for them to stay there. But that's
21 basically their choice in terms of where they want to
22 receive services. It's also a more cost-effective
23 method of care in terms of service in the sense that
24 for every nursing home bed, we can fund two home and
25 community-based waiver service slots. It's also a

1 more cost-effective method of care.

2 As we look to the future, I think one of the
3 things we need to do, as we begin to figure out how do
4 we meet the challenges of long-term care as well as
5 addressing what is it that individuals are saying that
6 they would like to see in terms of that care, is move
7 in terms of balancing the long-term care system.

8 REPRESENTATIVE EVANS: Mike, do you know -- I
9 brought this name up earlier, Governor Thornburgh --
10 we started funding long-term care from the Lottery
11 Fund back in 1983-'84? I don't know if a lot of
12 people know that. And we're just kind of putting it
13 back in the Lottery Fund. Is that your understanding?
14 Did you know that?

15 MR. NARDONE: Yes. There's \$210 million in
16 this year's budget that supports long-term care. The
17 long-term care appropriation, that will go to fund
18 home and community-based services.

19 REPRESENTATIVE EVANS: I'm just trying to say
20 that that's not a new practice.

21 MR. NARDONE: Right. That's what I'm told.

22 REPRESENTATIVE EVANS: I'm just saying it's
23 not a new practice of moving it back to the Lottery
24 Fund, right?

25 MR. NARDONE: Yes.

1 REPRESENTATIVE EVANS: One last question.

2 Madam Secretary, from where we are today --
3 and obviously you and your people have been trying to
4 do the best. You stressed management a lot. I heard
5 you use that work a lot. That must be the word of the
6 day because Mike Masch was talking about the same
7 thing.

8 SECRETARY RICHMAN: That's the key word to
9 live in DPW these days.

10 REPRESENTATIVE EVANS: As we look ahead in
11 the next couple of years -- and, obviously, with the
12 federal government, you know, who can be against
13 Medicaid Part D in terms of its mission? We may
14 debate them about how it's being paid for, but who can
15 be against what they are trying to do?

16 As you look at what is happening on the
17 federal level and, obviously, on the state level, what
18 are some of the other things that you think we can do
19 as a state, you know, working with you in the
20 Legislature? understanding the circumstances that we
21 are under. The federal government has a huge deficit
22 and they have their problems. This is not just unique
23 to Pennsylvania. As you look ahead, what are you
24 sensing and hearing in the area of Medical Assistance?

25 SECRETARY RICHMAN: I think that when I talk

1 particularly to my various colleagues in other states
2 and some of the groups that I'm a part of at the
3 federal level and groups that I participate in,
4 institutes of medicine, in general, people try to
5 couch this as a healthcare issue rather than just a
6 Medicaid issue.

7 And they begin to talk about how we are going
8 to redo the entire healthcare system. How does it fit
9 with the for-profit companies? How does it fit for
10 not-for-profit companies? How does it fit for
11 government? What should be the role of government
12 versus the corporate world?

13 I think there's a lot of discussion going on
14 around the responsibility of people who receive these
15 services. Often people who receive Medicaid or
16 Medicare can take care of themselves better. I think
17 there's any number of discussions going on on how
18 people would like to see what the challenges of
19 healthcare are in our future.

20 I think we're trying lots of different
21 things, a lot of things around wellness, a lot of
22 things about responsibility, a lot of things around
23 how states and the federal government meet the
24 challenge.

25 I think if I were to take them altogether, it

1 is that we need to rethink how we fund healthcare in
2 this country. And states are going to try a lot of
3 alternatives. Most states don't think they can do it
4 alone. I think that there are a lot of ways that
5 state government, federal government, pharmaceutical
6 companies, major hospital corporations, major managed
7 care corporations are going to have to come together
8 to figure out how we drop some of our internal
9 partisan activity among hospitals, nursing homes,
10 government, and get back to, what do we do about
11 healthcare?

12 If we don't do anything, if we continue to
13 play these systems against each other, what the
14 prediction out of Washington was last week is that
15 healthcare will account for \$1 out of every 5 is what
16 will be in our future. We can't afford that. And we
17 can't afford it on two levels. We can't afford it in
18 tax dollars and we can't afford it in health quality.
19 So somehow we will come to a solution. This country
20 will figure this out. And I think many of us will be
21 around the table as we get it figured out. I'm not
22 sure we will have it figured out by June 30th.

23 REPRESENTATIVE EVANS: Darn it.

24 SECRETARY RICHMAN: I heard someone say that
25 we were going to have the budget done by his birthday.

1 REPRESENTATIVE EVANS: May 21st is the
2 Chairman's birthday.

3 SECRETARY RICHMAN: Sounds good. But I don't
4 think the healthcare challenges will be solved by
5 then. But I think there are a lot of people working
6 on them. And I think what we want is to make sure
7 that we understand the scope of healthcare; we
8 understand personal responsibility in healthcare; and
9 we understand the stress on all of our economies
10 because of healthcare.

11 REPRESENTATIVE EVANS: Thank you, Madam
12 Secretary.

13 CHAIRMAN FEESE: The Chair thanks the
14 gentleman.

15 The Chair recognizes the gentleman,
16 Representative Cappelli.

17 REPRESENTATIVE CAPPELLI: Thank you,
18 Mr. Chairman.

19 Good afternoon, Secretary Richman.

20 SECRETARY RICHMAN: Good afternoon.

21 REPRESENTATIVE CAPPELLI: It's nice to see
22 you.

23 SECRETARY RICHMAN: Yes.

24 REPRESENTATIVE CAPPELLI: I have to say that
25 in the five years that I've been here, the last three

1 in particular, you have probably been the most
2 pragmatic of the cabinet secretaries. I, for one,
3 don't envy the daunting task.

4 SECRETARY RICHMAN: It's a good thing I don't
5 like sleeping.

6 REPRESENTATIVE CAPPELLI: Along with the
7 unending mandates that your boss places before you, I
8 want to throw some numbers out. I want you to give me
9 a yes or no relative to whether or not I'm close to
10 being accurate. One, slightly less than 1.9 million
11 Pennsylvanians are now receiving Medical Assistance?

12 SECRETARY RICHMAN: They will be probably by
13 the beginning of the fiscal year, yes. That's close,
14 close enough.

15 REPRESENTATIVE CAPPELLI: That's an increase
16 of roughly 260,000 beneficiaries since fiscal year
17 '03-'04?

18 SECRETARY RICHMAN: Yes. This is my budget
19 director, so I have to get a little confirmation.

20 REPRESENTATIVE CAPPELLI: That's appreciated.
21 And 280,000 citizens in our Commonwealth are receiving
22 general assistance?

23 SECRETARY RICHMAN: Yes.

24 REPRESENTATIVE CAPPELLI: An increase of
25 roughly 30,000 since fiscal year '03-'04?

1 SECRETARY RICHMAN: Yes.

2 REPRESENTATIVE CAPPELLI: I find that
3 extremely troubling. If that's an indicator of a
4 socioeconomic barometer of the health of this
5 Commonwealth, then we are all facing a serious crisis,
6 nothing of which to be proud of.

7 I recall, just several meeting ago, the
8 Administration's economic forecasters appeared before
9 this committee and all but assured us we would see
10 another net loss of at least 14,000 manufacturing jobs
11 during the next fiscal year. That's on top of the
12 ones we already lost in the last three years. So the
13 state of our economy, irrespective of some of the more
14 optimistic predictions and forecasts made by the
15 Governor's Office, is not borne out by the state.

16 I'd like to ask you a question, if I might,
17 Madam Secretary, with respect to home health services.
18 What is the difference between your department's home
19 health services and the PDA waiver program?

20 SECRETARY RICHMAN: They are virtually very
21 similar. I'm not sure there's enough difference that
22 I would call it statistically different. In other
23 words, home healthcare is based on the needs of the
24 person rather than specifically the age of the person
25 in terms of the characteristics of the services. The

1 PDA waiver pays for people over 60, while the home and
2 community-based services in some of our waivers may be
3 more specific to the different needs.

4 REPRESENTATIVE CAPPELLI: Okay.

5 SECRETARY RICHMAN: In other words, we have
6 public community waivers that are targeted for people
7 with mental retardation so they can live in the
8 community and not in an institution. We have public
9 community services for people under 50 so they can
10 live in a community and work and not in an
11 institution. The difference more would be the PDA
12 waivers focus on a population group, while many of the
13 home and community waivers that are managed by DPW are
14 going to be within a younger or a more specific
15 population group.

16 The PDA waiver, though, is funded out of our
17 office and Medical Assistance, but it's managed by the
18 Department of Aging. To be more precise, right now
19 it's being managed by the Long-Term Care Council.
20 What we really needed was a single point of
21 accountability to make sure we can keep many of these
22 things balanced and we didn't have the dynamics of two
23 separate departments having to do it under two
24 separate secretaries but rather we would work with one
25 individual person so they could be that single point

1 of accountability.

2 REPRESENTATIVE CAPPELLI: The budget proposal
3 put forth by the Administration is proposing to
4 implement something called selective contracting. Can
5 you explain to the committee exactly what is selective
6 contracting?

7 SECRETARY RICHMAN: Yes, I will. And I will
8 also sort of give a nod to my Medical Assistance
9 people in case I get off track. I think I can explain
10 this. But every now and then if I get too far afield,
11 you will find that Jim plops himself up here, which
12 means I did something that he later won't think he can
13 live with.

14 Selective contracting is that we have lots of
15 contracts out there. And because of the number of
16 contracts, we sometimes aren't able to manage it into
17 the best price, to the best accountability. By going
18 to a selective contracting model, we will be able to
19 tighten up what we spend and we will probably shorten
20 the list of people who will be able to meet that
21 standard. It's really targeting our contracting to a
22 smaller group of providers with a very high standard
23 to get a much better price.

24 REPRESENTATIVE CAPPELLI: How will that
25 impact rural Pennsylvania and the availability of

1 services to these folks?

2 SECRETARY RICHMAN: One of the criteria that
3 has to be in those standards is meeting the
4 requirements of anyone who lives in a rural area with
5 the same time line that we would have expected for
6 someone in that area. In other words, it's the
7 standards in the management that has to drive this.
8 But we also are looking for more financial
9 accountability. We've put lots of contracts out
10 there. If we don't hold tight to a financial standard
11 and to a quality standard, I'm not sure we're being as
12 tight on your dollars as we can be.

13 As Representative Evans mentioned, the
14 password in DPW right now is figuring out how we can
15 get tighter management on everything. I need these
16 dollars to be able to meet the healthcare inflation
17 cost. So I have to get a whole lot better at managing
18 them.

19 There's no doubt in my mind that there will
20 be people that come back to you to complain that they
21 didn't get one of those contracts because we're
22 cutting the number of people who are going to get it.
23 But if we're going to manage tighter, get a better
24 price, and get a better product, our standards have to
25 be high, our quality assurance has to be strong, and

1 we need to be able to manage it in a different way
2 than we're managing it right now.

3 REPRESENTATIVE CAPPELLI: I applaud your
4 effort to rebalancing the shifting of long-term care
5 to expand community-based services. I just don't see
6 in the budget where you're providing an increase in
7 funding for the community-based in-home providers.

8 SECRETARY RICHMAN: It's in the long-term
9 care appropriation.

10 REPRESENTATIVE CAPPELLI: If I can then just
11 move on to one last subject area. It's one of those
12 that's near and dear to me. And that's mental health
13 and mental retardation.

14 SECRETARY RICHMAN: My very favorite.

15 REPRESENTATIVE CAPPELLI: You've heard it
16 from me, Madam Secretary, and others for the last four
17 years. We don't seem to treat all Medicaid providers
18 the same. This year, for example, the
19 Administration's proposal may be a 4 percent
20 adjustment for nursing homes while our community-based
21 MHMR providers are looking at another 2 percent
22 increase.

23 Now, the federal home health market basket
24 index, which is the indicator for the increase in
25 costs associated with the delivery of those services,

1 indicates for the next fiscal year a 3.6 percent
2 increase in the MHMR field. That's considerably more
3 than the 2 percent fee for those. I'm just wondering
4 how much longer can our MHMR industry, our
5 community-based industry, our direct care workers
6 staff these homes and continue to do so at an annual
7 loss, if you will, in revenue versus actual costs? I
8 just don't see how this is sustainable.

9 SECRETARY RICHMAN: It isn't sustainable.
10 It's very difficult for them to do. It's very hard.
11 It's a constant struggle for them to be able to
12 balance their budget. My particular concern is that
13 it's very difficult for them to recruit when they
14 can't keep pace with some of the larger providers out
15 there. They aren't able sometimes to get the same
16 type of staff, although I think they do incredibly
17 well. They are probably some of the best managers of
18 dollars because they don't have much of them so they
19 have to be very discriminating on what they do.

20 It's real difficult to figure out how to get
21 this budget to come together. When we were sitting
22 down and we started the DPW budget -- I guess this
23 year was July 9th, when did you finish? We basically
24 started the Monday after you finished working on this
25 budget -- and trying to figure out how to make the

1 pieces fit together, the one thing that's always a
2 constant in the budget is the recognized inflation
3 need of the hospitals, the nursing home industry, and
4 the managed care companies. They always tend to come
5 in -- they would probably be happiest if I were
6 talking numbers between 8 and 10 percent. That would
7 probably have them smiling and probably not at your
8 doorstep or mine.

9 When I say to them, all I can afford is 4
10 percent, they see that as a cut. Unfortunately, when
11 I tell the counties they have 2 percent, they say,
12 thank you. Can we have 2 more? What I'm trying to
13 balance is how to get them up. Last year we actually
14 had it pretty balanced. Everybody got 2 percent.
15 This year, I can't quite get there. But my goal is
16 to, again, in future years try to keep that
17 percentage. They are under the same pressure. The
18 county programs, hiring staff, running programs,
19 reducing quality, being held to standards, have the
20 same pressures as the Big 3.

21 So part of the goal is to try to keep that
22 cost of living equal for everyone, realizing that we
23 don't quite have the revenue yet to do it. If we
24 learn to manage even tighter, if we try to keep that
25 health inflation as tight as we possibly can,

1 hopefully we can get there. Unfortunately, this
2 wasn't the year. And I'm actually very glad that we
3 were able to maintain and put the 2 percent in the
4 budget and to put it in with not quite as many strings
5 as we put on it last year.

6 REPRESENTATIVE CAPPELLI: Madam Secretary, I
7 thank you for your candor. Again, I want to reiterate
8 the fact that I don't envy your position. Thank you.

9 SECRETARY RICHMAN: I'll trade with anyone on
10 some days. Some days I like it.

11 CHAIRMAN FEESE: The Chair thanks the
12 gentleman.

13 The Chair recognizes the gentleman from
14 Montgomery County, Representative Shapiro.

15 REPRESENTATIVE SHAPIRO: Thank you,
16 Mr. Chairman.

17 Secretary Richman, good to see you.

18 SECRETARY RICHMAN: Good to see you.

19 REPRESENTATIVE SHAPIRO: Thank you for your
20 leadership and consistently listening with your heart
21 as you go and discharge your duties as Secretary of
22 Public Welfare. Not an easy job.

23 SECRETARY RICHMAN: Thank you.

24 REPRESENTATIVE SHAPIRO: I enjoyed hearing
25 your comment about how we need to rethink how we do

1 healthcare in the nation. Obviously, our job is to
2 think about the Commonwealth. So I'll reserve my
3 comments to that.

4 We have, as I understand, 1.3 million
5 uninsured Pennsylvanians. The Governor tries to take
6 a swipe at that number by Covering All Kids, which I
7 certainly applaud. I think that as we go forward with
8 providing affordable health insurance and healthcare
9 for individuals that we ought to do so within the
10 framework of the private marketplace to allow
11 individuals to use their purchasing power and go out
12 and purchase health insurance at reduced rates, spread
13 the risk out, and be able to reduce administrative
14 cost. And I have legislation that would do that.

15 I'm just curious as to whether or not that is
16 something that you and your office has considered as
17 you go out and rethink healthcare and whether or not
18 you think that's a viable solution for Pennsylvania.

19 SECRETARY RICHMAN: Any way that we can begin
20 to look at both partnerships and ways to go out and
21 look at the healthcare market to be able to use those
22 market forces to be able to both reduce our cost and
23 to provide a better range of healthcare I think is
24 something we want to be a part of and want to continue
25 discuss around.

1 REPRESENTATIVE SHAPIRO: When Medicare Part D
2 came along, a number of dual enrollees went to
3 pharmacies around Pennsylvania. And because the
4 federal drug program was not yet up and running, a lot
5 of them were turned away initially. And then you and
6 Governor Rendell put forward sort of a stop-gap
7 program. It's my understanding the federal government
8 has yet to reimburse the state for some of the monies
9 we've laid out. Can you just elaborate on what the
10 reimbursement plan or schedule is to make sure the
11 Commonwealth receives the money from the federal
12 government that we are owed?

13 SECRETARY RICHMAN: Our plan was approved to
14 be able to get that reimbursement. I will have Deputy
15 Secretary Hardy come in to give you more specifics on
16 that.

17 Let me just take one second to brag a little
18 bit about Pennsylvania. Our position was we wanted to
19 not just be a stop gap. We wanted to work with the
20 plans here in Pennsylvania to make sure they
21 understood where the problems were and how to debunk
22 the system. CMS has actually been -- as they do their
23 weekly call with the Medicaid directors, they have
24 actually told everyone they need to be like
25 Pennsylvania. Just don't pay the bill. Try to work

1 out where the problem is and solve the problem.

2 And we have actually been very fortunate to
3 work with a very good team of people to do that. Our
4 cost has come more in administrative costs. We've
5 added about 30 people to try to problem-solve this so
6 that people actually are within the plan that should
7 be paying the bill. The federal government has agreed
8 to pay our administrative costs so that we don't have
9 to sit with the administrative costs.

10 MR. HARDY: Jim Hardy, deputy secretary of
11 Medical Assistance.

12 I just want to elaborate on that. Because of
13 our efforts, we have actually only had to pay claims
14 totalling about \$400,000 since we began the program in
15 mid-January. Some of our sister states, like New
16 Jersey, when they implemented their program, they were
17 spending one to two million dollars a day in their
18 support of the programs. We do expect to get paid for
19 both our administrative as well as those claim costs.

20 REPRESENTATIVE SHAPIRO: I have another
21 question on Welfare to Work. I read with great
22 interest your comments in an AP story recently about a
23 nightmare, to use your word, as a result of the Bush
24 Administration's deficit reduction plan going into
25 place and a requirement that 50 percent of our welfare

1 families in Pennsylvania meet new work or training
2 program requirements. We face an October deadline to
3 get that 50 percent figure, which, I think -- given
4 the fact that three-quarters of the state aren't even
5 close to that 50 percent threshold.

6 Can you just expand on what you meant by that
7 nightmare scenario and then elaborate on what the
8 Commonwealth is doing to adhere to the Bush
9 Administration's requirements?

10 SECRETARY RICHMAN: Certainly, the Welfare to
11 Work provisions could be a nightmare, too, but the
12 budget deficit reduction act -- actually, the
13 nightmare part of it was the Medicaid reduction. That
14 actually I consider more of a nightmare.

15 I think many of the states will be challenged
16 with the changes we have to make to Welfare to Work.
17 But I actually think we will get there on those. I
18 think the harder challenge is how we accommodate the
19 cuts in the Medicaid program. As we are faced with
20 more people that have illnesses and facing how to
21 manage a program where the national inflation rate is
22 at
23 8 percent and no one has revenues of 8 percent --
24 inflation is at 2 and a half percent or 3 percent --
25 how do you manage such a healthcare program? That's

1 the nightmare. I think that nightmare continues.

2 On the Welfare to Work side, I think we have
3 many challenges. I think we have to stay very, very
4 focused over the next several months to make this.
5 But I'm actually feeling pretty confident that we can
6 make the change, get the number of people we need to
7 get jobs to be able to get those numbers up and at the
8 percentage that we need to do.

9 REPRESENTATIVE SHAPIRO: Great. And just a
10 final question. Representative Siptroth, my colleague
11 and actually classmate, represents Monroe and Pike
12 Counties. He asked me if I can just relay to you a
13 concern that many of his constituents in Monroe and
14 Pike have with Access Plus. He has suggested that
15 apparently residents in his district actually travel
16 to Scranton and the Lehigh Valley because healthcare
17 professionals in the area aren't able to take
18 advantage of Access Plus.

19 I was just wondering if you could share some
20 thoughts or possibly get back to Representative
21 Siptroth later if that question is too detailed.

22 SECRETARY RICHMAN: I will have Jim come up
23 on that one. We are just reaching -- yesterday, I
24 believe, we reached the first anniversary of SS Plus.
25 It started last March 1st. It was up to full speed by

1 the end of May. For the most part, the SS Plus
2 contract has worked well for us. We believe that most
3 people are getting a much better quality of service
4 within the program. We think it's come in as a strong
5 manager of the fee-for-service program. I will get
6 back to him with more specific information on those
7 two counties. But that's not what our expectation is.
8 Our expectation is that people will be seen; they
9 won't have to travel long distances; and that they
10 will be able to attract the providers in the local
11 community.

12 MR. HARDY: I think the problem in those
13 counties is broader than Medical Assistance. Those
14 counties have been some of the fastest-growing
15 counties in the state. They really have become
16 extensions of the New York marketplace. What we've
17 seen is just the general scarcity of physicians as it
18 relates to a proportion in the population. So when
19 you think about getting those physicians to take
20 Medicaid recipients, it's a challenge. They have very
21 busy practices. With our reimbursement rates where
22 they are, it's a challenge. It's not just an Access
23 Plus issue. I think it's also a Medicaid issue and,
24 in fact, an overall access-to-healthcare issue in
25 those counties.

1 REPRESENTATIVE SHAPIRO: Fair enough.

2 SECRETARY RICHMAN: We will get back to him
3 and look at ways that we make sure folks can get
4 prompt medical care.

5 REPRESENTATIVE SHAPIRO: Great. Thank you
6 again, Madam Secretary. Thank you for your
7 leadership.

8 Mr. Chairman, thank you.

9 CHAIRMAN FEESE: The Chair thanks the
10 gentleman.

11 The Chair recognizes the gentleman from
12 Lehigh, Representative Reichley.

13 REPRESENTATIVE REICHLEY: Thank you,
14 Mr. Chairman.

15 Good afternoon, Madam Secretary.

16 SECRETARY RICHMAN: Good afternoon.

17 REPRESENTATIVE REICHLEY: Because of the
18 broad scope of your department, there are a number of
19 issues obviously to raise with you today. First, I
20 would like to start off with something that came up in
21 testimony that Ms. Greco gave almost two weeks ago. I
22 believe it was last year your department advanced
23 Medical Assistance payments of \$7.2 million to the
24 Woman's Hospital in the East Falls section of
25 Philadelphia.

1 SECRETARY RICHMAN: Yes.

2 REPRESENTATIVE REICHLEY: One of the staff
3 members from the Office of Healthcare Reform, who I
4 think became a president of a non-profit but assumed
5 ownership of the property, pledged to repay the \$7.2
6 million in Medical Assistance. I'm curious if you can
7 inform us as to what the status of the payment is.

8 SECRETARY RICHMAN: Let me tell you that we
9 made seven payments to the Woman's Medical Hospital
10 between September '04 and February '05. What we
11 normally do -- and it's not unusual for us to give
12 advances to hospitals who are in need or as they are
13 beginning. We have done that actually on several
14 occasions. Some of the hospitals that we've made
15 advances to are Monsour, Aliquippa, Mercy of
16 Philadelphia, and North Philadelphia Health System in
17 Philadelphia. All are hospitals we have done some
18 advance payments with on their Medicaid payments.

19 In many of those cases where it's been a
20 hospital that has been billing us for a while, we are
21 able to hold back on other Medicaid payments to be
22 able to make sure we are paid back.

23 A hospital like this, one of the decisions I
24 had to make was, how do we give this hospital an
25 honest opportunity to function? Certainly, when

1 Governor Rendell and Senator Specter announced this
2 joint proposal and they negotiated with the physicians
3 of the Medical College of Pennsylvania to run the
4 hospital as a non-profit, we needed to figure out what
5 would be a prudent way for us to be helpful in that
6 situation.

7 We looked at the circumstances, we looked at
8 some of our past history, and we did make a total of
9 \$7.2 million.

10 As you have mentioned, we have not been
11 repaid for those but the Department has filed for
12 repayment in bankruptcy. And we are probably one the
13 larger bankruptcy states, and we are actively involved
14 in the bankruptcy case.

15 REPRESENTATIVE REICHLEY: So the answer is
16 you haven't been paid?

17 SECRETARY RICHMAN: No, we have not. That's
18 why we filed the bankruptcy case.

19 REPRESENTATIVE REICHLEY: I understand you
20 have a historical precedent of providing these same
21 kind of advanced payments to all those other
22 hospitals. Those are businesses.

23 SECRETARY RICHMAN: Yes, they are in
24 business, although some of them are in business
25 because we are able to provide that. This one, it's a

1 risk. It's impossible for me to tell you that the
2 decisions I make on a day-to-day basis don't have a
3 certain amount of risk attached to them.

4 REPRESENTATIVE REICHLEY: I assume you are
5 also aware that the land upon which the hospital is
6 situated is worth \$18 million.

7 SECRETARY RICHMAN: I was not aware of how
8 much it was worth. I assume all land is worth a fair
9 amount of money in Philadelphia.

10 REPRESENTATIVE REICHLEY: Secretary Masch had
11 a rather vigorous conversation this morning with the
12 committee in which we had some discussion about the
13 legitimacy of some of the claims of payment of all the
14 appropriations this year. One of the matters that
15 came up was the furlough of payment of roughly
16 \$295 million in the MA long-term care program; is that
17 correct?

18 SECRETARY RICHMAN: That's the cap.

19 REPRESENTATIVE REICHLEY: And so you are more
20 or less saying you are not going to pay these
21 providers?

22 SECRETARY RICHMAN: Well, we are going to pay
23 the providers. We are going to roll the payment one
24 month, which we hope to make up. We are not saying we
25 will never look at this again. Our goal is to roll

1 that one payment from next June and then to try to
2 figure out what our economic climate is.

3 We actually think that we are devising ways
4 that we can begin to look at where else in our budget,
5 again, as we have to do every year, that we can absorb
6 that kind of debt. This is not new for us,
7 unfortunately. We have this challenge every year.
8 Next year it actually looks like a little better year
9 for us because we don't have the IGT. Every year we
10 had to overcome a fairly high hurdle of the dollars we
11 have to make up. Unfortunately, next year we will
12 also have a hurdle to make up because now we will have
13 that to build back in.

14 We will, again, be looking how to manage
15 where else in the program we can take cuts, where else
16 in the program we can work tightly and come to grips
17 with, as we have done for the last four years.

18 REPRESENTATIVE REICHLLEY: I sympathize with
19 the nature of the task in which you find yourself.
20 But may I ask, did you consult the providers before
21 you proposed this within the budget?

22 SECRETARY RICHMAN: I can't imagine any
23 provider telling me that they would want this.

24 REPRESENTATIVE REICHLLEY: Neither can I.

25 SECRETARY RICHMAN: One year when we were

1 looking at a pretty significant, pretty serious budget
2 cuts, the providers offered, what about rolling it?
3 Now, they didn't say as much of a roll as they had.
4 But they offered two weeks, three weeks, and that
5 would help out.

6 We did not consult with them this time. I
7 don't want to give you that impression. But we have
8 had discussions with them in the past about, how do we
9 overcome these deep deficits in the Medical Assistance
10 program and not do harm to your program?

11 Our goal is not to do harm. Our goal is to
12 figure out how to manage this budget in a different
13 way without asking for more money.

14 My goal is not to go back to the budget
15 office and ask for more money. It's to manage all of
16 the Department of Welfare within the framework that we
17 have. That means I have to make incredibly difficult
18 decisions where everybody doesn't get what they want,
19 and it's not easy.

20 My hope is next year, by not having the IGT,
21 I now have a roll to have to compensate for. But,
22 again, I need to manage this budget in a way that
23 doesn't come back and ask for more money and at the
24 same time keeps it within the very tight framework
25 that we have to live within. There's not a lot of

1 money out there.

2 REPRESENTATIVE REICHLEY: Again, I appreciate
3 that. You have to catch Secretary Masch on a good
4 day.

5 SECRETARY RICHMAN: He doesn't have it. He
6 doesn't have extra money. You know, it's not as if
7 there's money laying around. He doesn't have it. He
8 expects me -- the inflation rate on healthcare is off
9 the chart. He expects me to figure out a way to
10 manage that so it's not off the chart.

11 REPRESENTATIVE REICHLEY: Right.

12 SECRETARY RICHMAN: You know, everybody wants
13 me to go back to ask him for more money. He doesn't
14 have any more money. I have to manage this in a way
15 that gets us as tight as we possibly can.
16 Unfortunately, all of us don't get the kind of money
17 we need. I truly understand the pain they are going
18 to be in. I've also been on that side of the table.
19 My hope is that we can find some fairly creative ways,
20 without asking for more money, to solve this problem
21 as we go into '07-'08.

22 REPRESENTATIVE REICHLEY: You understand some
23 of us are kind of curious as to why this particular
24 method is being chosen. Let me move on.

25 SECRETARY RICHMAN: Okay.

1 REPRESENTATIVE REICHLEY: I understand that
2 as of July 1st, DPW changed the reimbursement system
3 of the nursing homes. Can you tell us a little bit
4 more about how you intend to change this reimbursement
5 formula? What exactly should the nursing homes expect
6 or anticipate?

7 SECRETARY RICHMAN: One of the nice things
8 about having the Long-Term Care Council, I can really
9 stay focused on the Medicaid issues and have my friend
10 here, Mike Nardone, as director of the Long-Term Care
11 Council, be able to have a lot more of that knowledge
12 base.

13 MR. NARDONE: Act 42 that was passed last
14 year gave DPW the ability to look at the case-mix
15 system and propose changes to the existing case-mix
16 system for nursing homes. We have engaged in a
17 process over the last three months, since December,
18 where we have been meeting with the associations on
19 pretty much a weekly basis to look at ways that we can
20 change the existing system for reimbursement.

21 We went into the process really with several
22 different priorities or goals on both the policy and
23 fiscal side. We are looking at ways to revise the
24 system so that we are encouraging choice in terms of
25 where people receive long-term care services as well

1 as efficiencies in the long-term care system. We are
2 looking at ways that we could improve on the quality
3 of nursing homes by putting into play pay for
4 performance in nursing homes. And we are also looking
5 at ways to create some efficiencies and ensure that
6 care is cost-effective.

7 As I said, we have been working for the last
8 several months with the nursing home associations in
9 terms of what that proposal might look like. We have
10 shared with them a proposal. And we have actually
11 also briefed legislative staff on what that proposal
12 would look like, and one of the things that we will be
13 continuing to do is engaging in a dialogue around what
14 that system should be.

15 I would say that one of the real challenges
16 that we all face is that the existing case-mix
17 methodology we looked at will result in somewhere in
18 the neighborhood of a 10 percent increase in payments
19 for next fiscal year. So unless we are able to
20 wrestle with this issue over the next several months
21 and make some of these changes that we're talking
22 about, we will have a substantial decision to make in
23 terms of moving forward with nursing home
24 reimbursement.

25 That's what we are trying to do. We are

1 continuing to have those conversations with the
2 nursing homes. We will have to do -- if we are moving
3 forward with this, we will do a public notice,
4 official public notice, that will then receive public
5 comment. We also are looking at regional hearings
6 where we can get input from providers on the new
7 system that we're looking at.

8 Right now we have a proposal that we will
9 move forward with. But we are taking comments, again,
10 both from associations as well as representatives from
11 at least 20 different nursing homes to get their
12 input. And really we are looking for ideas on how we
13 can improve the current system as well as being
14 fiscally responsible in terms of the amount of dollars
15 that we have to manage with it.

16 REPRESENTATIVE REICHLEY: Thank you. I would
17 like to move on to hospitals. The budget proposal
18 cutting hospital funding by a disproportionate share
19 and health professional education by \$68.2 million,
20 and when combined with the loss of federal matching
21 funds, it amounts to a statewide reduction of about
22 \$150 million?

23 SECRETARY RICHMAN: That's correct.

24 REPRESENTATIVE REICHLEY: In my district,
25 that would affect the hospitals there to the tune of

1 about \$4.4 million. My question to you is, what is
2 the rationale for going after hospitals that are
3 providing assistance to low-income Medicaid patients,
4 exemplifying their mission, and how do you justify the
5 reductions?

6 SECRETARY RICHMAN: Again, part of it is, the
7 dollars just aren't there. There has to be some way
8 to live within the budget we have. Again, when we
9 start every budget year, we look at all the dollars we
10 have, we look at what are the dollars we think we can
11 manage well, where are there some dollars that we wish
12 that we could manage in a different way. And some of
13 those are the hospital dollars.

14 REPRESENTATIVE REICHLEY: Right.

15 SECRETARY RICHMAN: We have been in
16 discussions with HAP over the past year. I think both
17 Jen and I have had discussions with HAP. I think our
18 meetings are actually going well. I don't think we've
19 reached a conclusion, unfortunately, which left us
20 with a gap that we chose at this point not to fill by
21 cutting something else to put in these dollars.

22 This system has not been rebased since '88 or
23 '89. And part of the discussions are, one, how we
24 rebase? How do we make sure we are using good
25 Medicaid data to do that? How do we make sure that

1 medical education is going to be focused on the MA
2 clients and MA consumers? And how do we make sure we
3 hear the hospitals while at the same time
4 understanding the pressure on the Medicaid budget?

5 I actually think that the discussions, which
6 we encourage the hospitals to do, to continue talking
7 with us, to continue working with us -- we understand
8 their pressure. Actually, we hope to some degree that
9 the CHIP program will give them a better opportunity
10 to bill some more for kids that have been uninsured,
11 that adultBasic inquiries will give them an
12 opportunity to bill for people who have been
13 uninsured, and that the lower MA caseload growth will
14 also not have them sitting with as many people who
15 they've billed Medicaid and will now be paid for by
16 private insurance or in another way.

17 Indeed, the issues around the hospitals are
18 always the very toughest ones to deal with because
19 they are a safety net provider in our community. They
20 have to be there. One of the ways to bring the budget
21 into balance is to take more people off Medicaid. If
22 I take them off Medicaid, they sit with those same
23 people who are uninsured and receive nothing. I need
24 to find a way to balance it. I really think that in
25 our discussions, we will find a way to get there. And

1 my hope is that if you have ideas around how the
2 hospitals and the Department close some of our gaps,
3 we certainly want to work with you to do that.

4 I know Jim at this point is probably meeting
5 with the hospitals on a fairly frequent basis to be
6 able to resolve these issues because we need them and
7 we need them to be resolved.

8 REPRESENTATIVE REICHLEY: Our concern is that
9 at some point, you just discourage the providers so
10 much by taking money out of the system that they just
11 throw up their hands and say, enough. We can't help
12 you out here. Or they try to extract it out of the
13 private insurers.

14 SECRETARY RICHMAN: That's certainly the risk
15 we have to take. There's not money gushing around.
16 There's no one saying, raise my taxes so I can give
17 the hospitals more money. So I have to manage within
18 the framework that is put before us to be able to make
19 sure we make it go as far as possible without
20 undermining ourselves.

21 Certainly we understand the pressure on the
22 hospitals. Certainly we need to make sure that they
23 are viable; they don't go bankrupt; I don't have to
24 spend a lot of time giving them advances; and we do
25 what we can to make sure that as many people as

1 possible are going to be insurable or reimbursable for
2 them.

3 REPRESENTATIVE REICHLEY: Right.

4 SECRETARY RICHMAN: But we still need to
5 figure out the healthcare problem. And it's not just
6 Medicaid. It's all of the healthcare problems. One
7 of the complaints I had was, because of some of the
8 changes in the pharmaceutical Medicare issue, the
9 Philadelphia emergency room hospitals weren't being
10 paid on some of their bills. It's a very complex
11 system in how it interacts. I think it's going to
12 take any number of us thinking together, working
13 together, to try to figure out how to do it.

14 But the key for me is, I haven't found the
15 spinning wheel or the pot of gold yet to make all of
16 this come together for all of the people who want
17 money, whether it's the MHR administrators who want
18 more money for the counties, whether it's Children and
19 Youth who want more money and need space. What makes
20 this job so tough is trying to find the right mix so
21 people get enough of what they need without anyone
22 having more pain than they can exist with, but there
23 is pain.

24 REPRESENTATIVE REICHLEY: I understand that.

25 Finally -- I'm going to wrap this up very

1 quickly -- there was a front page article today in the
2 Philadelphia Inquirer. The timing is perhaps
3 coincidental with your testimony, I'm sure. But I
4 guess I'm curious. While the information that your
5 department released highlighted private employers, you
6 also released information dealing with non-profits and
7 public entities who also have their employees on
8 Medical Assistance.

9 SECRETARY RICHMAN: Actually, not so much in
10 anticipation, although obviously we knew the author
11 had requested information. And I'm trying to gather
12 for everybody, profit-making, non-profit, municipal
13 government, what all those numbers are. I'm trying to
14 get them clean. In other words, I need to split it
15 out to understand what is just overlap, without any
16 look at it, and what is legitimate, appropriate
17 overlap.

18 In other words, we have a category called
19 MAWD, Medical Assistance for Workers with
20 Disabilities. In other words, this helps people with
21 disabilities to work and pay taxes. It's unfair to
22 penalize someone because they have taken a lot of
23 disability workers on, which is where we want them to
24 be, and they happen to overlap.

25 I also want to be able to look at the data

1 and make a determination about children with special
2 needs. Because we don't have parity in this state in
3 terms of mental health and physical healthcare, there
4 are a lot of children who fall into Medical
5 Assistance, even though the parents may have
6 commercial insurance and may be working. I'm also not
7 sure people should be penalized on that level either
8 because of the way the system is set up.

9 Part of what I'm looking at will pull in all
10 of that data also. And hopefully, Mr. Chairman, if we
11 want to look at this more thoroughly, I believe that
12 Representative Wheatley was going to pull together a
13 task force. But if there's something that we can all
14 do to begin looking at this -- clearly we believe that
15 the private sector and the municipal sector has some
16 obligation to provide healthcare. We don't want to be
17 a substitute for that. We don't want to see costs
18 shifting to the public tax dollars.

19 I don't want to give false information or
20 inappropriate information or penalize people who are
21 actually doing the job that we think they should be
22 doing.

23 REPRESENTATIVE REICHLEY: Well, I certainly
24 appreciate that. On this end of the panel, we
25 sometimes like to refer to movies. This reminds me of

1 Field of Dreams. If you build them, they will come.
2 If you keep telling employers, we're going to be
3 broadening the amount of state access to the
4 healthcare plan, yeah, they will continue to start
5 dropping employees.

6 SECRETARY RICHMAN: That's right.

7 REPRESENTATIVE REICHLEY: And it's always fun
8 and popular to bash Wal-Mart and say they are
9 terrible. But it's not just Wal-Mart. It seems to me
10 that your Administration has pushed all the chips over
11 to the side of the table on accessibility, not looking
12 at affordability too much.

13 We had the same conversation with Ms. Greco,
14 that in three years we haven't heard anything from the
15 Administration about looking at providing incentives
16 to private employers to maintain and expand healthcare
17 for their employees and dependents. Instead, we've
18 looked at expanding CHIP, expanding adultBasic,
19 expanding Medical Assistance, and really not trying to
20 look at any of the private-side stimulus.

21 SECRETARY RICHMAN: I actually think we are
22 trying to close as many of the loopholes as we can.
23 Remember, one of the drivers in my budget is long-term
24 care where people have used going into nursing homes
25 and having Medicaid pay for it as their long-term

1 insurance policy.

2 We are trying to close as many of those
3 loopholes as we can. We are very willing to work with
4 you about closing as many loopholes as we possibly can
5 to make sure that people who really shouldn't be on
6 Medical Assistance shouldn't be there, that where they
7 have commercial insurance, where they have the means
8 to be able to pay for their services, they aren't on
9 the public dime. That's critically important to us.
10 And that companies that can afford to make those
11 payments, make those payments.

12 REPRESENTATIVE REICHLEY: Right.

13 SECRETARY RICHMAN: The public dollar, the
14 Medicaid program, should not be a safety net for
15 people or for companies that have the means to pay for
16 their employees or to pay for their needs. And I
17 agree with you. In some cases, that's what it's
18 become. We are looking at every single place we
19 believe there is a loophole and trying to close down
20 that loophole.

21 REPRESENTATIVE REICHLEY: Thank you, Madam
22 Secretary.

23 Thank you, Mr. Chairman.

24 CHAIRMAN FEESE: The Chair thanks the
25 gentleman.

1 The Chair recognizes the gentleman from
2 Allegheny, Representative Frankel.

3 REPRESENTATIVE FRANKEL: Thank you,
4 Mr. Chairman.

5 I want to thank my colleague Representative
6 Manderino for allowing me jump up in front of her
7 because I have to get on the Turnpike shortly.

8 Madam Secretary, I'm a big fan of you in
9 spite of the very difficult job you have and the
10 difficult choices you have to make this year, last
11 year, very painful choices. But I think it needs to
12 be said -- and you may not be able to say it -- that
13 while it's a very complex environment that you operate
14 in, with many forces at work, one of the primary
15 forces at work here has been our federal government,
16 our Congress, and our White House that has decided to
17 fight a war, has decided to perpetuate tax cuts, has
18 decided to pay for the Gulf Coast recovery on the
19 backs of working poor people by further cutting things
20 like Medical Assistance. That has to be said here as
21 one of the reasons that you are operating in this very
22 difficult environment. And that should not escape our
23 viewers or our audience today.

24 I want to turn to an issue that I think is a
25 positive in this environment you are operating in.

1 And that is the fact that because the Governor was
2 able to veto some language in last year's budget, that
3 would have prevented us from going to Washington to
4 get additional Medicaid dollars. We are now
5 positioning ourselves to go to Washington to get a
6 federal Medicaid waiver for family-planning agencies
7 that will be able to provide us with additional
8 dollars for breast and cervical cancer screenings,
9 sexually transmitted diseases screening, and
10 contraception for women -- uninsured women in our
11 state.

12 Can you tell us what that dynamic is and how
13 that works?

14 SECRETARY RICHMAN: Well, it's actually much
15 broader than family planning. It's actually that any
16 Medicaid provider will be able to bill for women
17 between the ages of 18 and 45 who are both above 180
18 percent of poverty and who need to have services such
19 as breast screening, pap smears, or contraceptive
20 services, those services which have currently been
21 either not paid for and any number of providers have
22 had to eat that cost, which, indeed, makes the
23 providers weaker. We now have a waiver request in
24 Baltimore requesting for the ability to pay for those.

25 Incidentally, many states have actually been

1 instructed by their Legislature to go after those
2 kinds of waivers because they put more money into the
3 budget. And these are waivers that the federal
4 government has willingly been paying for for a group
5 of women that when you can provide this kind of care,
6 you are actually saving yourselves probably Medicaid
7 dollars or other healthcare dollars into the future.

8 So if you can be assured that this population
9 that is very much at risk for any number of
10 gynecological health issues now we're going to be able
11 to have the preventive work that would give us an edge
12 on not having those issues, we save dollars.

13 REPRESENTATIVE FRANKEL: What is the leverage
14 that we're looking at here in terms of the state
15 contribution versus the federal dollars that will be
16 available for us?

17 SECRETARY RICHMAN: The state has to put in
18 10 percent for 90 percent.

19 REPRESENTATIVE FRANKEL: It's a nine-to-one
20 match?

21 SECRETARY RICHMAN: Nine-to-one match, which
22 is much higher. If I had everything on 90 percent, we
23 could have a whole different conversation here. But
24 unfortunately, most of our match is at 54 percent.
25 But this is at 90 percent of the dollars coming from

1 the federal government.

2 REPRESENTATIVE FRANKEL: I understand there
3 are states like Alabama and Mississippi that are
4 pursuing these dollars.

5 SECRETARY RICHMAN: Absolutely.

6 REPRESENTATIVE FRANKEL: I want to
7 congratulate you and the Governor for your fortitude
8 in pursuing this. Whatever we can do to help you do
9 that in other areas, we, on this side, are certainly
10 prepared to help.

11 Thank you.

12 SECRETARY RICHMAN: Thank you.

13 CHAIRMAN FEESE: The Chair thanks the
14 gentleman.

15 The Chair recognizes the gentleman,
16 Representative Barrar.

17 REPRESENTATIVE BARRAR: Thank you.

18 Good to see you, Madam Secretary.

19 SECRETARY RICHMAN: Good to see you.

20 REPRESENTATIVE BARRAR: Going back to the
21 question from Chairman Evans on the \$200 million from
22 the Lottery Fund. This is the first time that it's
23 being used since Thornburgh was our Governor; is that
24 correct?

25 SECRETARY RICHMAN: I was not aware of that,

1 but Mike did confirm that.

2 REPRESENTATIVE BARRAR: My concern is that if
3 we take \$210 million from the Lottery Fund, then
4 there's probably a reason that it was stopped. It may
5 have been a bad practice. I guess maybe the Lottery
6 Fund came under stress because of other finances. I'm
7 sure you looked into reasons you can do it. Did you
8 look into the reasons why it was stopped?

9 SECRETARY RICHMAN: I can't tell you. I
10 don't know the reason. We will go back and do that
11 research.

12 REPRESENTATIVE BARRAR: It's kind of like
13 doing half the research. And most likely it was
14 because the practice resulted in the elimination or
15 the reducing of other services performed by the
16 Lottery Fund. What happens next year -- we're going
17 to see some of our casinos or slot parlors going
18 on-line -- if the lottery funds next year don't
19 produce the amount of money that we think they will?
20 What happens to this funding?

21 SECRETARY RICHMAN: I think we need to go
22 back and look at it. Remember, part of the reason
23 this was done is that the Lottery Fund funded
24 pharmaceuticals. It funded the PACE program. The
25 PACE program has saved a lot of money because of

1 Medicare, of the change of the Medicare program, with
2 the Feds picking up much of that cost that they used
3 to pick up.

4 Some of those dollars -- this is not all of
5 those dollars that they saved. With some of the
6 dollars they saved, there was an expansion of PACE.
7 Some of those dollars are supporting the PDA waiver so
8 that they are still staying with aging, they are still
9 staying focused on people who need the services of
10 long-term care. But now, instead of paying for their
11 pharmaceutical benefit, because the Feds picked up
12 that cost, they are now paying for their ability to
13 age in place in the community.

14 It's staying with the same population, very
15 much staying focused on the same goals, but these are
16 dollars that would be used to pay for something the
17 Feds are now paying for.

18 REPRESENTATIVE BARRAR: To the Tobacco Fund,
19 we are taking \$99 billion from the Tobacco Fund to pay
20 for long-term care also. And I understand the stress
21 the budget is under because of long-term care. Again,
22 it's going from \$72 billion in this year's budget,
23 which was a one-time agreement with the Legislature.
24 We said that this would be one time. We took a lot of
25 heat from the groups that did without, from the

1 cessation groups and from taking this money away from
2 other parts of the tobacco settlement and put it into
3 long-term care. It was a one time, one-year
4 agreement.

5 What makes you think that the Legislature
6 would agree to again basically another withdrawal from
7 the Tobacco Fund? Again, I think we are the ones that
8 are going to take the heat from the groups that will
9 do without under the tobacco settlement.

10 SECRETARY RICHMAN: I will let Mike answer in
11 more detail. But I think our hope is that we can work
12 with you to give you sufficient justification of why
13 it will be dollars well spent on our aging population.
14 And in spending these dollars in this way, we can help
15 people in need. We can help the nursing home industry
16 in making sure they get paid for people who need to be
17 there and for those folks who we can divert from the
18 nursing home system that we can help them not need
19 those services for a longer period of time.

20 And perhaps in that dialogue, if there's
21 another way to accomplish that goal, if it's another
22 way to keep the nursing homes paid and to be able to
23 use and identify additional dollars within the
24 Medicaid budget, within the DPW budget, to solve that
25 problem, of course, we would be willing to work with

1 you and talk to you about where those dollars would be
2 in the Medicaid budget.

3 REPRESENTATIVE BARRAR: But I think in prior
4 testimony, we've heard that the tobacco settlement
5 funds will probably bring in, what, is it \$16 million
6 less this year? And we are technically going to then
7 expend the amount of money we're taking from it.
8 Again, is there a contingency plan? especially with
9 the tobacco settlement fund being challenged in court.
10 The Attorney General gave us information that the
11 whole tobacco settlement could go bust. What is the
12 contingency plan if that would happen?

13 SECRETARY RICHMAN: If we don't have one, we
14 will have one. I think the key again is that we go
15 back to our budget, we look at it very carefully, and
16 we determine where else in that budget we can begin to
17 tighten, where else in that budget we need to be able
18 to. My caveat is always, because we tighten the
19 budget doesn't make the people go away who need the
20 nursing home service. I also want to be aware that
21 nursing homes still have costs, nursing homes still
22 have issues of viability. And my moving money around,
23 tightening that, reducing payments doesn't always fix
24 the problem.

25 We're hoping to work with you, to have

1 discussions. We will certainly go back -- and I also
2 like to have Plan Bs for almost everything. We will
3 certainly make sure that if, indeed, there are issues
4 to be re-examined here, we will do that.

5 Mike.

6 MR. NARDONE: I was just going to add to what
7 Secretary Richman said. It's a real challenge that
8 we're struggling with in terms of how you fund
9 long-term care. What we see is both an increase in
10 the cost of services in terms of the number of people
11 who need to be served as well as deep reductions at
12 the federal level in terms of IGT.

13 So I think what we've tried to do is develop
14 a proposal where we are able to meet the need. And
15 basically we really are trying to deal with both an
16 increase in demand for services as well as the
17 diminution of federal support for those basic
18 services.

19 And I think if it wasn't for the Tobacco
20 Fund, we would have to find some other way to support
21 that or to reduce services in other places to meet
22 that need because it is an entitlement for services.

23 REPRESENTATIVE BARRAR: Again, there's
24 another issue coming up that we probably don't have a
25 contingency plan for, which is the nursing home

1 assessment tax phase-out next year in 2007. Act 25 of
2 2003 will expire in June of 2007. How will this
3 impact long-term care?

4 SECRETARY RICHMAN: That will be a
5 significant impact. We are developing plans for that.
6 We know that both the nursing home assessment and the
7 managed care assessment will be phasing out. And we
8 are already discussing how we absorb those hits.
9 Again, those are dollars that come back on Medicaid,
10 back to DPW. The DPW needs to figure out how we
11 rearrange, how we manage more tightly, how we begin to
12 look at even our staffing complement to absorb those
13 kinds of cuts.

14 REPRESENTATIVE BARRAR: But the enactment of
15 that legislation will also hurt a lot of nursing homes
16 and put them out of business. And I think it's going
17 to be a tough thing for us to go back and look at that
18 again and support the re-enactment.

19 SECRETARY RICHMAN: And again, what that does
20 is just tell us that we have to find another way to
21 absorb those dollars. Clearly, no new dollars. I
22 mean, I'm working a zero-base budget. I can't put in
23 new dollars, which only means I have to figure other
24 ways to cut COLAs, cut services. But I can't cut
25 people. The people are still there. And people in

1 this case still have an entitlement.

2 REPRESENTATIVE BARRAR: Right.

3 SECRETARY RICHMAN: I need to figure out --
4 maybe I can't do 4 percent all the time in COLA.
5 Maybe I need to look at other ways. But I need to
6 figure out how to bring our total budget down. And
7 that's the challenge in the Department of Public
8 Welfare.

9 REPRESENTATIVE BARRAR: There currently is a
10 moratorium on new MA beds in nursing home facilities?

11 MR. NARDONE: No. We have a participation
12 review process. And basically what the process is is
13 that when there is a request for new beds to go on
14 line, we do a review in that specific county to see
15 how does the availability of long-term care services
16 match up with the number of people who are projected
17 to need long-term care services. And a determination
18 is made based on that determination. And the Bureau
19 of Long-Term Care makes those determinations.

20 REPRESENTATIVE BARRAR: What currently
21 happens to a person that has been in a long-term care
22 facility now once their assets are depleted if there's
23 no MA bed available for them in that facility? Would
24 they be forced to move to another one?

25 MR. NARDONE: The facility can choose to

1 either keep them in the facility or transfer them to
2 another facility. Again, we have a fair amount of
3 capacity in the existing long-term care system.

4 REPRESENTATIVE BARRAR: I have a new nursing
5 home facility. Actually, it's a senior community with
6 nursing home long-term capabilities. And they had
7 some concerns about this.

8 SECRETARY RICHMAN: So much of the problem
9 is, I need to keep the system tight. And everybody
10 wants to expand it. And then people want to know why
11 we are expanding.

12 REPRESENTATIVE BARRAR: We don't want you to
13 spend any more money.

14 SECRETARY RICHMAN: Right. You don't want me
15 to spend any more money. I don't want to spend any
16 more money, which means I need to get it smaller, not
17 continue to let it grow at the pace it would like to
18 grow. This is why the dialogue becomes important.
19 This is why the discussions with nursing home
20 operators become so critical. We can't do both.

21 And clearly, the pressure on any healthcare
22 budget, which this is a part of, means we can't grow
23 at the rate we've been growing. We have to find other
24 ways to work with people and provide services rather
25 than continuing the expansion at the rate we have been

1 doing. We have tightened it. We still can't afford
2 what we've tightened to. So, obviously, we need to
3 tighten more.

4 REPRESENTATIVE BARRAR: One of the reasons I
5 wanted to participate in your listening tour last year
6 was the proposal, very controversial proposal, dealing
7 with children with autism. Where are we at with that
8 now? Will there be a proposal to expand that premium
9 that you proposed last year? I imagine that the
10 \$20 million cost savings that you were projecting last
11 year never materialized. Where are we at with that
12 proposal this year?

13 SECRETARY RICHMAN: That specific proposal or
14 the activities around the autism office?

15 REPRESENTATIVE BARRAR: Maybe you could give
16 us both, actually.

17 SECRETARY RICHMAN: Let me talk a little bit
18 about that and then let me take pride in introducing
19 my autism director, Nina Wall-Cote. This is one
20 obviously that is very close to my heart.

21 REPRESENTATIVE BARRAR: Nina is also one of
22 my constituents. It's good to have her here.

23 The autism, the request to CMS around a
24 contribution for families with children with special
25 healthcare needs, is currently on the exchange between

1 DPW and CMS. And at this point, they've sent us
2 questions and we are beginning to answer those
3 questions. Actually, I have some of the answers and
4 I'm working through them.

5 REPRESENTATIVE BARRAR: Could we have an idea
6 what kind of questions? This has been going on since
7 the budget was approved, since July. And we were kind
8 of concerned where this stands right now. What kind
9 of questions are they asking?

10 SECRETARY RICHMAN: Their questions are
11 things like, is there an impact on the school
12 district? There are a lot of questions in detail on
13 that level. How are we actually setting the different
14 rates within that framework? My staff have given me
15 some of those answers. I need to look and read
16 through them. It's an area that I've been very close
17 to.

18 Again, one of my concerns is that the vast
19 majority of these families have private insurance.
20 And the private insurance is not paying for this
21 particular child for this particular disability. If
22 these children had a heart condition that was much
23 more expensive or much more involved that would take a
24 lot more care, they would pay for it and not blink.
25 Because the diagnosis is autism, they won't pay.

1 I have an issue with the decision-making
2 process on why they give a choice of costs shifting to
3 the community, to the public dollar, because the
4 corporate world doesn't want to pay for a particular
5 diagnosis. That's my battle. And I need to be able
6 to begin to play that out. And many of the families,
7 I think, are very supportive of helping with that and
8 understanding that issue. I don't want to hurt the
9 insurance companies, but I want them to pay their fair
10 way and not expect the taxpayers to do it.

11 Again, these are all tough issues. Everybody
12 wants to be able to feel that there's a solution. We
13 know we bear the burden of making this work because
14 the people are so vulnerable.

15 REPRESENTATIVE BARRAR: During the listening
16 tour, that was one of the things we heard from quite a
17 few of the parents, that they were going to be
18 assessed a premium while they were still paying very
19 high premiums for medical insurance and couldn't
20 figure out why that wouldn't cover them.

21 SECRETARY RICHMAN: I want to make sure that
22 people that are already paying that high premium, that
23 we have really pushed that envelope. And we still
24 have a little more pushing to do.

25 Let me introduce Nina Wall-Cote, who is the

1 director of our autism office, to give you a quick
2 summary of some of the things we're doing right now
3 around this.

4 MS. WALL-COTE: Hello. My name is Nina
5 Wall-Cote. And I'm very, very pleased to be here this
6 afternoon. I would be delighted to share with you
7 some of our activities around autism affairs this year
8 going forward.

9 REPRESENTATIVE BARRAR: Great.

10 MS. WALL-COTE: As you know, there has been
11 tremendous energy in the autism community for a very
12 long time. A lot of that energy was directed into the
13 work of the Autism Task Force which took place over
14 the course of 18 months. And I think we identified,
15 through the leadership of Secretary Richman and the
16 attention that this issue was given, some of the
17 really salient issues that are facing families of
18 children with autism, people living with autism.

19 We also identified, with the input from
20 family members, which was really tremendous -- over 50
21 percent of the membership of that task force were
22 family members, -- things that needed to change in the
23 system. It was a very honest dialogue that took place
24 over the course of that 18 months.

25 I should say the work going forward this year

1 is based around the primary recommendations of the
2 task force. Most of the work this year will be
3 focused on establishing standards, standards around
4 diagnosis, standards around assessment, standards
5 around treatment.

6 We have great energy and expertise in the
7 field of autism in the Commonwealth. We have really
8 tremendous experts. And we're looking to things that
9 are working. And where we have that expertise, we
10 want to harness that and learn from it and grow it.
11 We're looking to collaborate with as many entities as
12 we can and looking to work very closely with the
13 Pennsylvania Department of Education to begin to
14 streamline a lot of what our systems are doing around
15 intervention and support for children with autism. I
16 think the need to develop the capacity to get people
17 trained is something that we are facing nationally as
18 a challenge.

19 We have recently issued an RFP and are
20 looking for proposals on where there is great
21 expertise in the field of autism, trying to identify
22 where that is, and have given folks an opportunity to
23 respond in identifying best practice, in supporting
24 our families, and around intervention. And we are
25 also looking for models of collaboration. We really

1 do face quite a daunting challenge with the increasing
2 numbers of people living with autism, which mirrors
3 the challenge at the federal level. So collaboration
4 will be critical going forward.

5 We have a lot of work to do. We are looking
6 to launch some pilots east, central, and west. And
7 we're also looking specifically at the rural areas of
8 the state where the challenges that families meet are
9 particularly challenging. This is an isolating
10 disability as a family to have to deal with when you
11 live in a rural part of the state. It adds additional
12 layers of complexity to that.

13 So we have a lot of work ahead. We have a
14 very energized parent community, as you well know. We
15 have wonderful support from the Legislature. We have
16 wonderful support from Secretary Richman. And we're
17 very excited about the work going forward.

18 REPRESENTATIVE BARRAR: Thank you.

19 I just have a couple budgetary questions and
20 then I'll finish.

21 SECRETARY RICHMAN: Sure.

22 REPRESENTATIVE BARRAR: MA transition
23 increased by \$5 million this year. I guess I look at
24 that and I'm not really sure what the line item is for
25 but it's also the same year that the Governor is

1 cutting transportation costs to disabled veterans. He
2 zeroed it out of the budget, and we are increasing a
3 line item here by 5 million. I guess that's what
4 caused me a little concern.

5 SECRETARY RICHMAN: Yes, the Medical
6 Assistance Transportation Program, also know as MATP,
7 basically is another one of the entitlement programs
8 in that we have to provide transportation to people on
9 Medical Assistance. It's been a tough one to manage.
10 I think actually we're getting it sort of under
11 control finally. But it's been the kind of thing that
12 we basically provide those dollars to an entity.
13 Frequently in a county, they contract it out and then
14 they come back and ask for more money.

15 We have tried to really tighten that process
16 so we control it on the front end. We understand and
17 look at the clinical services connected with it. In
18 other words, some of the challenges have been that
19 people will choose a medical provider that is X
20 distance from their home rather than Y distance from
21 their home while Y is much closer.

22 We're going in and looking at many of the
23 issues connected to that program. How do we make sure
24 people are getting the medical treatment but at the
25 same time that we have some mechanism to control the

1 amount of dollars that go into it on an unplanned
2 basis.

3 REPRESENTATIVE BARRAR: This is not a line
4 item that is thrown into public transportation as part
5 of the --

6 SECRETARY RICHMAN: No. This is one that has
7 historically been in DPW. It's called MATP.

8 REPRESENTATIVE BARRAR: One other question
9 and I'll be finished, Mr. Chairman.

10 Uncompensated care. Is that increasing
11 around the state? Is there a demand to increase the
12 amount of money that we pay hospitals for
13 uncompensated care?

14 SECRETARY RICHMAN: Uncompensated care is
15 basically the cost that hospitals or other providers
16 sit with for people who are uninsured. The number of
17 uninsured nationwide has been going up. The
18 Pennsylvania number is actually one of the lower
19 numbers in the country. We are about 8 percent. I
20 think the national average is around 11 percent. So
21 we're a little below that.

22 The issue of the uninsured that has me most
23 concerned about how we look at hospitals -- and would
24 probably be some of my justification of why some
25 groups get 4 percent and some groups get 2 percent.

1 The hospitals do treat people who are uninsured
2 because they come into the emergency room. They have
3 to be able to treat those folks when they happen
4 because that's part of the Medicaid contract they
5 have. They do do that.

6 Again, we're in discussions with the
7 hospitals on how we handle those disproportionate
8 shared dollars and to make sure that dollars are
9 matched up with the hospitals. We are doing that.
10 That is a discussion that has to go on between DPW and
11 the hospitals.

12 The only other way I have to save money, if
13 I'm going to save big dollars, is to make more people
14 uninsured. That is counterproductive to what needs to
15 happen. So somewhere in this equation, we need to
16 make all of this match.

17 REPRESENTATIVE BARRAR: Thank you.

18 Thank you, Mr. Chairman. That's all I have.

19 CHAIRMAN FEESE: The Chair thanks the
20 gentleman.

21 The Chair recognizes the lady from
22 Philadelphia, Representative Manderino.

23 REPRESENTATIVE MANDERINO: Thank you,
24 Mr. Chairman.

25 Good afternoon, Madam Secretary.

1 SECRETARY RICHMAN: Good afternoon.

2 REPRESENTATIVE MANDERINO: I'm pleased to
3 report to you that I have found a money tree. It is
4 growing in the Health and Welfare office building
5 courtyard and has your name on it.

6 SECRETARY RICHMAN: I will go over
7 immediately. Please don't tell me it's in the midst
8 of construction, though.

9 REPRESENTATIVE MANDERINO: I can't help but
10 be struck by and reinforce one of the points you made
11 earlier this afternoon. The reality is that 80
12 percent of your budget's money goes to a comprehensive
13 range of healthcare services to nearly 2 million
14 Pennsylvanians and whether they are low-income
15 Pennsylvanians or disabled Pennsylvanians or special
16 needs Pennsylvanians, you have a yeoman's job in
17 trying to meet those needs with double-digit inflation
18 in healthcare and not double-digit increases in your
19 budget and your department spending. So I do very
20 much understand that.

21 SECRETARY RICHMAN: Right.

22 REPRESENTATIVE MANDERINO: So I hope you will
23 take my questions in that spirit, not so much as
24 criticisms of cuts or changes that you are making but
25 trying to understand how some of the changes we have

1 started to implement in a couple of earlier budgets
2 are working or not working, what other adjustments,
3 what are we seeing from those changes.

4 First, in the area of health choices, a
5 number of people touched in general on the issue of
6 their reimbursement rates to the managed care
7 organizations. They're all telling us they need 8 to
8 10 percent. You have 4 percent in the budget. That 4
9 percent is not going to be an across-the-board 4
10 percent? I thought I understood that it's going to
11 somehow be arranged and some may get more and some may
12 get less. Can you explain what you're anticipating
13 there?

14 SECRETARY RICHMAN: There are always
15 negotiations on rates with the managed care companies.
16 It's never a flat COLA. It has all sorts of factors
17 that play in, one of the biggest ones being risk
18 adjustment. And those that have the sickest clients
19 may get a slightly different rate than those that may
20 not have clients that are sick. So it's a straight
21 negotiation with them. So it's not just handing out.
22 That would probably be very unfair, given that their
23 caseloads really are different.

24 REPRESENTATIVE MANDERINO: What is the dollar
25 figure on the 4 percent increase? Or maybe asked

1 another way is, with all of this discussion of every
2 place we're tightening the belt -- I understand what
3 they're saying. And in a real world, I don't think 4
4 percent -- or in the imaginary world, I don't think 4
5 percent covers their costs either, just knowing what I
6 know about what's going on in healthcare inflation,
7 assuming that we require them to continue to provide
8 the exact same level of services.

9 And so I guess my question is, what are the
10 trade-offs there? What are the dollar figures of
11 anticipated need? Are there any areas where we are
12 looking at what needs to be provided and whether or
13 not we are requiring more than what we can afford to
14 pay for?

15 SECRETARY RICHMAN: Each percent is worth
16 about \$26 million. So it's 26 times 4.

17 REPRESENTATIVE MANDERINO: So it's 104
18 million at 4 percent or 208 million, something like
19 that?

20 SECRETARY RICHMAN: That's right.

21 Last year when we looked at the budget, we
22 looked at every benefit combination that we possibly
23 could as to what real savings we could really achieve,
24 what we could do without seriously compromising
25 ourselves on the total bill of healthcare, how do we

1 begin to manage this differently.

2 REPRESENTATIVE MANDERINO: One of the areas
3 that I specifically recall cost containment
4 initiatives that did go through, I know the
5 legislature pulled back on some of those. But of
6 those that did go through, one of them was the
7 pharmacy and the preferred drug list. And I
8 understand that everything that the Department hoped
9 would go through maybe didn't all go through.

10 Can you explain what that is, what changes
11 therefore we have to accommodate in this budget, how
12 we're doing that, and what the impact of that is on
13 people?

14 SECRETARY RICHMAN: That's a fairly complex
15 question. Let me get Jim up here to help me with it a
16 little bit. I'll try to start it.

17 We had gone in on a very aggressive plan for
18 pharmaceuticals, including a PDL and a very strong
19 move to generic medications. Both of those have been
20 -- the fee-for-service PDL and the move to using more
21 generic medications, we have actually done incredibly
22 well with. And it's because we've done well on those
23 that we probably won't have quite as much problem this
24 year because the third part of that or another part of
25 that was moving towards a PDL within the managed care

1 companies.

2 That had to go through a federal approval
3 process. The Feds, as we have recently learned, as
4 recent as Friday, are very reluctant to do this. They
5 have shared that they don't think that they would have
6 the authority to grant it. We will continue to pursue
7 this. Obviously, we have dollars associated with
8 those savings that we will not be able to keep so we
9 have already begun to compensate for that in this
10 year's package.

11 REPRESENTATIVE MANDERINO: How?

12 SECRETARY RICHMAN: First because of the move
13 to generics and the PDL saved more dollars than we
14 thought.

15 REPRESENTATIVE MANDERINO: So right now the
16 plan is to continue to pursue until you get an
17 absolute no with the Feds, but in the meantime keep
18 status quo while you're doing it?

19 SECRETARY RICHMAN: No. In the meantime, we
20 have to have a Plan B. We always have a Plan B
21 because I still need to manage the budget. I'll let
22 Jim talk about Plan B because we have now gone into --
23 because we know what the discussion with the Feds is,
24 now the probability has changed on us. So the Plan B
25 now becomes a much more probability for us. So now

1 Plan B has now taken shape.

2 MR. HARDY: Over the past year, we have done
3 a number of things, the implementation of the
4 preferred drug list inside of fee for service within
5 that. A year ago our generic utilization rate was
6 about 54 percent. It's 63 percent now. So we've seen
7 a dramatic shift in that.

8 We also, with the help of the Legislature,
9 put our pricing in line with what commercial payers
10 pay for drugs. So we have seen a drop in your cost
11 per script. The generic utilization all contributed
12 to that. In general, for the quarter ending 12/31/05,
13 our drug expenditures in fee for service were 12
14 percent lower than they were for that same quarter the
15 previous year. In an area in the budget where
16 typically in previous years we have seen 10 percent
17 increases in drug costs, we actually this year have
18 seen a negative trend of 10 percent as a result.

19 One of the things in managed care is that
20 because of the federal statute established in 1990,
21 the Medicaid managed care plans don't have access to
22 the Medicaid fee-for-service rebates. So, for
23 instance, last year the plans on average were only
24 able to negotiate rebates of about 5.1 percent of
25 their drugs spent. But we at fee for service get a 22

1 percent rebate. So there's a substantial spread of
2 the rebate dollars.

3 A lot of people have always talked to us
4 about carving drugs out of managed care in order to
5 get those extra rebates. What we said last year and
6 years before is that because they managed the benefit
7 better than we did, because they had better pricing
8 with the pharmacies than we did, that the math didn't
9 make sense. We ended up giving more back than we
10 would make in the extra rebates we would get.

11 REPRESENTATIVE MANDERINO: So we'll have the
12 managed care organizations mad at us for the measly 4
13 percent and we'll have them mad at us potentially for
14 the carve-out?

15 SECRETARY RICHMAN: However, if you really
16 find the tree, you can solve the problem.

17 REPRESENTATIVE MANDERINO: On the behavior of
18 the health side of health choices, I did follow and
19 I'm glad to see the statewide -- I think we're ready
20 for this budget year for the statewide expansion. One
21 of the listening tours I happened to go to -- I went
22 to a couple. But one of them Somerset. I know that I
23 have a letter -- and I'm sorry I forgot to bring it --
24 from Bedford and Somerset Counties. The essence of it
25 was, I'm glad they're going to managed care behavioral

1 health statewide. But we're still not able to compete
2 because of something DPW is doing.

3 Can you explain to me how the roll-out is
4 happening? Were the counties offered a right to first
5 refusal? Does it have to do with the rolling money?
6 Can you explain that all to us?

7 SECRETARY RICHMAN: Yes. The letter that
8 came from Bedford/Somerset, basically at the point
9 they sent that letter, what we were saying is that we
10 were going to issue an RFP that would cover all of the
11 counties that were currently in health choices. What
12 Bedford/Somerset came back with, along with a handful
13 of additional counties, they said they really wanted
14 that right of first opportunity. They wanted to
15 choose their own partner and not go with a statewide
16 partner.

17 We said, okay. We'll give you that right.
18 We held the RFP for about six weeks so they could have
19 an opportunity to talk with their partners, talk with
20 who they would look to, and to work with the county
21 commissioners, because most of the counties are
22 joiners, like Bedford/Somerset. And we gave them
23 until January 22nd to get back to us -- February. I'm
24 sorry. We gave them until February 22nd to get back
25 to us, which they've done.

1 REPRESENTATIVE MANDERINO: Let me turn to the
2 child welfare portion of your budget. I know I talked
3 to you about these issues last year. I know
4 Philadelphia County and other counties still have
5 concerns and I want to see where we are.

6 SECRETARY RICHMAN: Sure.

7 REPRESENTATIVE MANDERINO: First, on the MA
8 realignment process, where are we in terms of
9 maximizing those federal dollars and making sure that
10 the counties are able to kind of build towards those?
11 Are they getting all their needs met? What are you
12 hearing from the counties about backlogs, waiting
13 lists, not being able to get people served, not being
14 able to maximize dollars?

15 SECRETARY RICHMAN: Probably the biggest
16 issue around MA realignment has been having the
17 dollars in the wrong place. In other words, part of
18 what we had to do last year was take a guess at which
19 budget to put it in. Should it be in the child
20 welfare budget or should it be in the health choices
21 behavioral health budget? In some of those cases, our
22 guess was pretty good; and in some of those cases, our
23 guess was pretty bad. What we're doing now is trying
24 to correct those guesses; in other words, make sure we
25 can put the money or get enough money in the right

1 place so neither side sits with a deficit.

2 Unfortunately, we probably more frequently
3 put more money on the behavioral health side than we
4 did on the child welfare side so the child welfare
5 people are the ones feeling some pain. We think we
6 now are going back out to all of them. Both Joan and
7 Deputy Secretary Ernie and Deputy Secretary Nancy
8 Hardy are going out talking to the folks to rearrange
9 it.

10 REPRESENTATIVE MANDERINO: So if I'm in a
11 county where a welfare agency is sitting there with a
12 deficit, so to speak, I can expect an attempt to help
13 me kind of realign what was for this budget year and I
14 should also expect not to be in the same predicament
15 next year?

16 SECRETARY RICHMAN: Yes, that's correct. If
17 you are in that predicament, we think we have an
18 easier way to help you next year. So we sort of
19 anticipated again that while there should be fewer
20 problems next year, my expectation is there probably
21 won't be zero problems.

22 REPRESENTATIVE MANDERINO: One of the other
23 child welfare issues is the need-based budget. And as
24 a matter of fact, Representative Petri talked about
25 this earlier. Maybe it was with Secretary Masch or

1 somebody the other day. But I know that last year
2 that the counties felt that DPW wasn't following, at
3 least the way they historically had always done, the
4 needs-based budget and expect to see numbers show up
5 in your budget to the General Assembly.

6 SECRETARY RICHMAN: Right.

7 REPRESENTATIVE MANDERINO: And I had gotten
8 an indication that this year maybe the numbers were a
9 little bit closer but the number that you put in the
10 budget is still less than what they think that the
11 aggregate number for needs-based budgeting for the
12 county should be.

13 Tell me what impact in this fiscal year the
14 way of calculating needs-based budgeting happens and
15 what impact that is having to the counties and what
16 you're anticipating for the upcoming fiscal year.

17 SECRETARY RICHMAN: We are continuing -- the
18 last year was the change year. What we are continuing
19 to do is to base the needs-based budget on what
20 actuals are spent as opposed to a number that appears
21 to us that has a non-actual relationship.

22 We submit the budget to the Governor's
23 Office, as required by law, the entire request made
24 that we certify from the counties. That's required.
25 We follow that. We do get that done.

1 REPRESENTATIVE MANDERINO: Okay.

2 SECRETARY RICHMAN: In the meantime, we also
3 look at the needs-based budget in terms of where those
4 actuals are and what our prediction is and how much
5 money we need. Last year one of the controversies was
6 on the TANF transition dollars and how it could be
7 used. And there was a question about how they could
8 use it this year. Actually, after all of that, very
9 few people actually used the flexibility. But we are
10 extending that same flexibility this year. It is a
11 decrease in the pot. Last year it was \$45 million.
12 This year it's 30. The next year it will 15, and the
13 following year it will go away.

14 The increase in the needs-based budget over
15 last year is \$57 million, so that it is a budget that
16 again goes up. It's an obligation for it to go up.
17 We've tried to work with all of the counties around
18 those dollars and how we are spending them.

19 Again, we are in the same position. How do
20 we make sure that we use the dollars wisely? How are
21 we more accountable for them? How do we make sure
22 that the children in the state are receiving the best
23 quality of services? We are still trying to balance a
24 very difficult budget without putting anybody at risk.

25 REPRESENTATIVE MANDERINO: I guess that was

1 going to be my bottom-line question on this. Do we
2 have reports from the counties in this fiscal year of
3 whether it's children who have needed services and
4 families who have needed services and they are not
5 getting them because the money isn't there or the wait
6 is a lot longer? I know some counties were using the
7 TANF dollars, which diminished for juvenile justice.
8 Do we have reports of there not being places in
9 detention or waiting for services?

10 SECRETARY RICHMAN: There are occasions that
11 I've had counties call me or I had been visiting in
12 the counties where they said they had to cut staff or
13 had to cut programs because they don't have enough
14 dollars. Upon hearing that information, I immediately
15 sent the staff, including the deputy secretary, into
16 the county to figure out how we can help them solve
17 the problem without cutting programs.

18 My goal is not to put the county at risk or
19 families at risk. Most of the counties have some
20 level of appeal in to us in terms of their needs-based
21 budget. We're in the process now, as we are every
22 year, of trying to settle '04-'05 as we tangle with
23 '05-'06. But we try to settle with them. We try to
24 make sure that we can figure out -- because there's
25 other counties where there's underspending. So we try

1 to make a match between those two.

2 I think the challenge, the transition
3 challenge, for the counties is having enough county
4 dollars to draw down the Act 148 dollars. If they
5 don't have enough dollars down, it goes back into the
6 pool and we distribute it to other counties. So the
7 issue is trying to make the system work, trying to see
8 what the realistic picture may be, and trying to make
9 sure there are no children at risk because children at
10 risk in this case end up in much more compromised
11 situations. It's very penny-wise and pound-foolish
12 not to be able to make sure we are taking care of
13 these children in an efficient manner. That was the
14 reason for MA realignment.

15 Certainly we're continuing dialogues with the
16 judges on MA realignment. That's been an issue for
17 them because it's an issue of whether they feel some
18 of their authority has been usurped by the Medicaid
19 program. We're also trying to make sure that doesn't
20 happen.

21 But this is, again, a very sensitive area.
22 It's an area that has a lot of passion and emotion in
23 it. And it's an area that I have been involved in for
24 a very long time trying to keep it balanced.

25 REPRESENTATIVE MANDERINO: And I guess to let

1 you end on somewhat of a positive note, I do notice
2 that even in this tight budget of management that
3 there are areas that you obviously made very difficult
4 but a concerted effort to expand. And it seems to me
5 that they were, again, kind of aimed at the
6 individuals who really need the help from the
7 Commonwealth, whether they were on waiting lists that
8 we had for special needs populations, etc. But do you
9 want to talk a little bit about those initiatives and
10 who we are going to be able to serve that we haven't
11 that have been waiting so long kind of thing?

12 SECRETARY RICHMAN: Probably the biggest
13 place that we have put our expansion dollars is within
14 the Office of Mental Retardation. There we have
15 waiting lists at different levels for people that have
16 day activities, residential activities, support
17 services. Some of those waiting lists can be five,
18 seven, eight years long.

19 We've tried to make a concerted effort to get
20 people off that waiting list so they can live in the
21 communities or their families can go back to work or
22 any number of ways both to get people out of
23 institutions and to support people living in the
24 community.

25 This is one that I think at some point in

1 time every member of the Legislature has probably
2 written me a letter about how to handle the mental
3 retardation waiting list and how to get more
4 communities and more support to families.

5 More people go on the waiting list every year
6 than I can pull off. The waiting list, for the most
7 part, is adults. And when someone leaves the
8 educational arena, they leave school during the day,
9 the issue is, do they have to sit at home and lose all
10 those skills? And our goal is -- we'll have more
11 people coming on to our waiting list than we can get
12 off in any one year. For me, partial success will be
13 getting to a point where no more people go on than I
14 can take off and we can actually make some progress at
15 getting more people off.

16 The office of mental retardation now is
17 having quite a struggle with CMS. They have pretty
18 much demanded that we totally change how we finance.
19 They have been making this demand evidently of DPW and
20 the Office of Mental Retardation for about 25 years.
21 They have been intent on this for about seven years.

22 And they are giving us very few degrees of
23 freedom. They said that you've had a long time to do
24 it. This will put some challenges in this area. But
25 we're trying to stay very focused on using the dollars

1 and managing the dollars and to make sure that we are
2 beginning to reduce the waiting list.

3 REPRESENTATIVE MANDERINO: Thank you.

4 Thank you, Mr. Chairman.

5 CHAIRMAN FEESE: The Chair thanks the lady.

6 The Chair recognizes the gentleman from
7 Berks, Representative Rohrer.

8 REPRESENTATIVE ROHRER: Thank you,

9 Mr. Chairman.

10 Madam Secretary, I think you're getting
11 closer to the end. I have a question for you. This
12 is more following up on a couple of things that were
13 asked earlier. And I do want to say I always
14 appreciate your straightforwardness in your answers.

15 Let me go back to last year. If I remember
16 correctly, when you were before us last year, you
17 testified that the full issue of balancing the welfare
18 budget was going to be very, very tough, nearly
19 impossible. And I think you said at that point that
20 you anticipated between a one and a one and a half
21 billion dollar shortfall.

22 I know one of the questions that was raised
23 earlier by one of the members talked about that, too,
24 that \$95 million deferred payment. That is perhaps
25 one of the methods of reducing that one and a half

1 billion dollar shortfall. What else has been done?
2 Are you anticipating, again, in this budget as it's
3 laid out, that kind of shortfall? I'm curious. How
4 did that work out? Where did that go?

5 SECRETARY RICHMAN: In last year's budget, we
6 actually -- we track every month now where we are
7 against the things that we want to do in cost
8 containment so that we know where we are in saving the
9 dollars that we predicted that we would be able to
10 save. Some of those savings came very earlier in the
11 process. Some of those savings are probably going to
12 come closer in the second half of the year.

13 As an example, the preferred drug list and
14 the move toward generics, we've actually saved more
15 dollars at this point in time than we have predicted
16 we'd save. One of the other areas is in our fraud and
17 abuse activity. We actually were able to do more
18 savings there than we had predicted and were able to
19 get more recoveries in that area. So part of this is
20 we track the --

21 REPRESENTATIVE ROHRER: I don't mean to
22 interrupt you. Do you have the numbers? I haven't
23 seen them. Do you have identified objective numbers
24 of what has been saved?

25 SECRETARY RICHMAN: Yes. My understanding is

1 we have given them to the legislative staff. If not,
2 we can make sure you get them.

3 REPRESENTATIVE ROHRER: And they would total
4 that billion?

5 SECRETARY RICHMAN: No, no. It would be the
6 cost containment part of that. The management of the
7 program was closer to about \$330 million. You gave us
8 new dollars, some of the things that you put back into
9 the budget. There's a combination. We could probably
10 work our way to that total piece if you would like.
11 There's a combination of things that took place.

12 REPRESENTATIVE ROHRER: If staff doesn't have
13 it, I would like to be able to see where all of those
14 add up to that. I haven't seen that. That would
15 help.

16 Secondly, back to the 295 million delayed
17 payment. I know we had a discussion with the Budget
18 Secretary this morning asking him about the deferred
19 payment. He insisted that that was not a real issue.
20 But to me, as I look at it, it seems to be a real
21 issue. To me that's not a whole lot different than
22 telling our employees this year they are only getting
23 11 months of pay rather than 12 months of pay. It's
24 got to come due somewhere. You're helping to confirm
25 the discussion I had with the Secretary this morning

1 on that.

2 One other thing here, this question would tie
3 in to some others that have been raised. I had seen a
4 report made in May 2005 that reported that the
5 Commonwealth's Medicaid physical health MCOs had saved
6 the Commonwealth over the last five years in just
7 health choices alone of 2.7 billion. Pretty
8 staggering number. And as part of that, they said
9 that they had been able to collectively hold down the
10 annual medical cost escalation to 7.4 percent over the
11 last several years as compared to 10.4 in the fee for
12 service.

13 SECRETARY RICHMAN: Okay.

14 REPRESENTATIVE ROHRER: And then I think U.S.
15 News World Report came back in October of '05 and said
16 that Pennsylvania's MCOs ranked in the top 22. That
17 being the case, and assuming that that is correct,
18 walking over to the Access Plus program, you've
19 described that as a form of managed care that really
20 is effectively being done by the Department, correct?

21 SECRETARY RICHMAN: No, it's not done by the
22 Department. We have a contractor.

23 REPRESENTATIVE ROHRER: You have a
24 contractor?

25 SECRETARY RICHMAN: But it is managed care.

1 One is capitated and one is non-capitated. The
2 managed care companies are in capitated managed care.
3 The Access Plus program is managed care where we have
4 a contractor, but that contractor is not capitated.

5 REPRESENTATIVE ROHRER: Okay.

6 SECRETARY RICHMAN: We're expecting a very
7 heavy-duty management of the fee for service by the
8 outside contractor. Prior to the outside contractor,
9 it was done by DPW. And that's where we have said it
10 was not a well-managed program.

11 REPRESENTATIVE ROHRER: That clarifies that
12 part for me.

13 In taking that a step further, in the area
14 where health choices for Medicaid behavioral health is
15 being expanded, is there a reason why it's not being
16 expanded for the physical health side of the equation?

17 SECRETARY RICHMAN: The main reason that the
18 behavioral health was being expanded is because it's a
19 partnership with the counties. This is actually a
20 split of money. We already support behavioral health
21 in the counties. We have a majority grant to every
22 single county. And our goal is to unify those
23 dollars.

24 In other words, counties work best in this
25 particular area when the Medicaid dollars and the

1 program dollars that are already there can work
2 together. So we already have an investment in those
3 counties to do that. There's not a comparable
4 structure within every county for physical healthcare.

5 REPRESENTATIVE ROHRER: Could that be
6 developed though? I mean, since it's worked in the
7 five counties, are you agreeing that it has saved
8 money?

9 SECRETARY RICHMAN: You know, I have worked
10 with the managed care companies in this state for a
11 long time and have been a partner. They do a good
12 job. I don't want to say they don't do a good job or
13 they don't manage well. However, they also are
14 challenged in the more rural areas of the state for
15 some of those that overlap into those areas. They
16 also have some of those challenges.

17 What we want to do is look at another model
18 that perhaps we would be on a more retrospective
19 payment as we have been on that would cost us fewer
20 and that we would still have the same level of
21 accountability. The question mark for me is -- and
22 why we are still looking at the two systems -- our
23 outcome is no different. In other words, can I,
24 indeed, keep my costs down and can I have the same
25 level of outcomes on both sides?

1 And the data from the SS Plus, now that it
2 has been in operation for a year or will be rolling to
3 a year, is beginning to give me that data. This first
4 set of data says there's no difference in the
5 outcomes. I'm getting the same quality of product
6 from SS Plus that I have in my Health Choices
7 counties. I'm not sure anyone in Health Choices would
8 like to say that they don't have issues in their
9 network. I'm sure both sides do.

10 Indeed, I don't want to take anything away
11 from Health Choices. They've done a good job.
12 They've saved the Department money. They need dollars
13 too. Again, unless somebody knows where we begin to
14 plug a whole lot of dollars into something, we all
15 need to hold the costs down as much as we can.

16 Our challenge to them as partners -- they are
17 our partner -- is to be able to figure out how we
18 control costs as much as we can. How do we begin to
19 manage tightly? How do we check fraud and abuse?
20 Remember, they don't do the care. They contract for
21 the care. How do they hold their provider system
22 accountable for that higher level of care?

23 So this is very interactive. But certainly,
24 they have done a good job in Pennsylvania. And,
25 indeed, people look at us as a model. We have a very

1 mature managed care system. Some of the states are
2 just getting into it.

3 REPRESENTATIVE ROHRER: Thank you. I
4 appreciate that. I think that answers most of my
5 questions.

6 Thank you, Mr. Chairman.

7 CHAIRMAN FEESE: The Chair thanks the
8 gentleman.

9 The Chair recognizes the gentleman from
10 Lancaster, Representative Sturla.

11 REPRESENTATIVE STURLA: Thank you,
12 Mr. Chairman.

13 Secretary, thanks for being here today.
14 Through these appropriations hearings, I've been
15 trying to focus on sort of philosophical reasonings
16 behind some of the numbers in the budget. I, for one,
17 don't believe there is a money tree. But I do believe
18 there are some people that would like you to drink
19 some magic Kool-Aid. We can cut taxes. We can
20 increase services. We can increase payments to
21 providers. And we can still have a surplus at the
22 end. I'm not drinking that Kool-Aid and I wouldn't
23 advise you to either.

24 The other day I spoke at a United Way
25 function and talked about poverty and, in particular,

1 the concentration of poverty. It's truly my belief
2 that there are a lot of people that still don't quite
3 get poverty. I had someone say to me recently that
4 they weren't in poverty because they chose not to be
5 in poverty. With rare exceptions, I haven't yet
6 brought in people that just say, you know what? I
7 just love being in poverty. That's why I do it.

8 When we look at these numbers in terms of MA
9 recipients and those people that receive a lot of
10 benefits that your department provides, how many
11 able-bodied males receive any of this assistance?

12 SECRETARY RICHMAN: My guess is able-bodied
13 that have no healthcare issues, no special needs, they
14 aren't there.

15 REPRESENTATIVE STURLA: Yeah. Well, I think
16 we eliminated them in 1993. But I still have people
17 tell me if we just have able-bodied males off the roll
18 that we'd have plenty of money.

19 SECRETARY RICHMAN: We'd be hard-pressed to
20 find one.

21 REPRESENTATIVE STURLA: Yeah. I mean, do you
22 know if there are people on the rolls that have turned
23 down family-sustaining job offers? Do you know how
24 many of the people on your rolls that are currently
25 working? Because I think that number would probably

1 be alarmingly high.

2 SECRETARY RICHMAN: Actually, there are a lot
3 of people on our rolls that are working and are
4 engaged in work. And incidentally, for many of those
5 folks, they're still on the foreign entitlement.
6 Sometimes they are off cash assistance, but they are
7 often still receiving Medical Assistance because they
8 are in very low-paying-wage jobs and their employer
9 doesn't offer health insurance so they still will
10 qualify. Many of the families still qualify for Child
11 Care, LIHEAP, and food stamps.

12 REPRESENTATIVE STURLA: That sort of goes to
13 the next question I have that deals with how we
14 provide healthcare in this country. If I were the CEO
15 of Wal-Mart, I wouldn't want to provide any more
16 health insurance than I had to if I had to compete in
17 a global market.

18 And if I'm the chairman of General Motors and
19 my car costs \$2,000 more because of my healthcare cost
20 when I compete with every other industrialized nation
21 in the world that pays for that healthcare cost, I
22 would be upset.

23 But until we come to some conclusion in this
24 country as to whether we are going to mandate that all
25 businesses provide healthcare and build it into their

1 cost, whether we say that we're going to go with a
2 universal healthcare system that we, as a society, pay
3 for and, in essence, free up those companies to go
4 compete on a global market --

5 SECRETARY RICHMAN: Right.

6 REPRESENTATIVE STURLA: I think, right now we
7 sort of have this disingenuous system. We say,
8 business ought to provide it, but if they do, we ought
9 to give them a tax cut. So, in essence, the
10 government ought to pay for them to pay for that
11 healthcare so they can claim they are providing it
12 even though we're providing it. And we allow people
13 to work minimum-wage jobs, which are, in essence,
14 being subsidized by the fact that then people have to
15 get healthcare and LIHEAP and food stamps.

16 Can you just elaborate on that a little bit
17 more?

18 SECRETARY RICHMAN: Well, you know, I, again,
19 have been invited by several of the bipartisan groups
20 in Washington to talk to both congressional staff and
21 to any number of other audiences about the Medicaid
22 program, the changing face of Medicaid, the TANF
23 program, and many others about this kind of crisis.
24 And we at some point need to develop a national agenda
25 on how to address these issues. We certainly want our

1 companies to be globally competitive.

2 REPRESENTATIVE STURLA: Thank you.

3 Thank you, Mr. Chairman.

4 CHAIRMAN FEESE: The Chair thanks the
5 gentleman.

6 You're just about done. The Governor's
7 '05-'06 budget this fiscal year has a \$660 million
8 increase in spending for the DPW. We have to do a
9 supplemental of about \$230 million, so we're at \$890
10 million. Savings are projected from changes that you
11 enacted or implemented of \$330 million.

12 If we do anything that the Governor has
13 requested, what is our projected hole for '06-'07, and
14 you said, a minimum of 500 million. And you
15 emphasized a minimum. We are here with the Governor's
16 proposal for '06-'07, which would increase your budget
17 \$305 million in the General Fund, would take from the
18 Lottery Fund \$210 million towards those programs, take
19 from the Tobacco Fund an additional \$25 million, with
20 deferred payments of \$295 million to another fiscal
21 year which I think we should pay as we go, so that's
22 about \$835 million total, including the deferred
23 payments. So we're running somewhere about \$2 billion
24 a year.

25 SECRETARY RICHMAN: Right.

1 CHAIRMAN FEESE: If we do everything that the
2 Governor has requested, not pay our bills on time,
3 increase the budget \$305 million, take money from
4 lottery for \$210 million, take an additional \$25
5 million from the tobacco settlement, how far are we in
6 the hole beginning '07-'08?

7 SECRETARY RICHMAN: Again, I think probably
8 about 500. We have the IGT coming out. We don't know
9 what the Feds would do. If I want to do the pay-back
10 of the cycle from the roll, that's about \$300 million.
11 So we have \$420 million right there. So I know that
12 those two could influence that. You could look at it
13 as if we were in better shape than we were last year,
14 when I said I knew I had, going in, \$500 million.

15 I can tell you that all of the people we
16 discussed here today, the managed care companies, the
17 hospitals, and the nursing homes as being our largest,
18 are going to want to see an increase of larger than 4
19 percent.

20 CHAIRMAN FEESE: For '07-'08?

21 SECRETARY RICHMAN: Yes. The figure that
22 someone gave said they wanted 8 percent. You know,
23 that's how this gets built to those very large
24 numbers. And it comes back as, I can't do that large
25 number. There are not enough dollars. Therefore, I

1 then begin the process of, how do I get the numbers
2 down? How do we manage it differently? How do we get
3 new ideas? What is the discussion that I have to have
4 with CMS in Washington? What is the discussion that
5 we need to have with all members of the General
6 Assembly on what else can we do to cost-contain, to
7 manage tightly, to be able to control a national
8 inflation rate in healthcare that is still so far
9 beyond revenue.

10 CHAIRMAN FEESE: And I'm not suggesting that
11 in any way you are not doing everything that you
12 possibly can. And I'm not suggesting that you haven't
13 tried to be as accurate with your crystal ball as you
14 can. I'm just trying from our committee's perspective
15 to understand the potential exposure to the taxpayers
16 in '07-'08.

17 SECRETARY RICHMAN: We definitely know the
18 IGT is going away.

19 CHAIRMAN FEESE: And if we include anything
20 from managed care, increases or whatever, we're
21 talking hundreds of millions of dollars beyond that as
22 well?

23 SECRETARY RICHMAN: That's correct. That's
24 the challenge and sometimes the depression of this
25 budget. There is no way to get to a point where the

1 demand is almost in reason because it's such a heavy
2 lift and such a heavy demand. And it really is a part
3 of the national healthcare inflation. And that's why
4 I'm not sure Pennsylvania all by itself, as any other
5 state all by itself, can solve the problem.

6 I do think the states are beginning to look
7 at each other and trying to figure, well, maybe if I
8 did a little bit of what you did there. And that's
9 why states call us about our managed care program.
10 That's one of the alternatives they are looking at, if
11 they haven't gone there. We're looking at Florida,
12 South Carolina, Massachusetts, all of the states that
13 are looking at different ways to redefine themselves
14 as we try to write up our plan to redefine ourselves.

15 The bottom line on all of that is probably
16 going to be, we have a national crisis in healthcare
17 that we need to continue to debate and determine where
18 it lies in our national priorities.

19 CHAIRMAN FEESE: With that, that's all the
20 questions I have, Madam Secretary. Thank you for your
21 patience in answering all of our questions.

22 This committee is adjourned until Wednesday,
23 March 8th, at 9 o'clock.

24 SECRETARY RICHMAN: Thank you very much.

25 (The hearing concluded at 5:05 p.m.)

1 I hereby certify that the proceedings
2 and evidence are contained fully and accurately in the
3 notes taken by me on the within proceedings and that
4 this is a correct transcript of the same.

5

6

7

8

Jean M. Davis, Reporter
Notary Public

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25