21

THE GENERAL ASSEMBLY OF PENNSYLVANIA

HOUSE BILL

No. 284

Session of 2007

INTRODUCED BY MARKOSEK, BENNINGHOFF, BOYD, CALTAGIRONE, FREEMAN, GEORGE, GERGELY, GOODMAN, HERSHEY, HORNAMAN, KULA, MAHONEY, MENSCH, MUNDY, PALLONE, SAINATO, SIPTROTH, STABACK, R. STEVENSON, WHEATLEY, WOJNAROSKI, YOUNGBLOOD, DENLINGER, GEIST, KORTZ AND LONGIETTI, FEBRUARY 6, 2007

AS REPORTED FROM COMMITTEE ON COMMERCE, HOUSE OF REPRESENTATIVES, AS AMENDED, MAY 21, 2007

AN ACT

Amending the act of November 24, 1992 (P.L.732, No.111), 2 entitled "An act establishing the Pennsylvania Quality Leadership Awards, the Pennsylvania Quality Leadership Awards 3 4 Council, the Pennsylvania Quality Leadership Foundation and 5 criteria and a selection process for the awards; and providing for presentation of the awards, "further providing 7 for legislative findings and intent, for establishment of the Pennsylvania Quality Leadership Awards, for the Pennsylvania 8 9 Quality Leadership Awards Council, for; REPEALING PROVISIONS 10 RELATING TO board of examiners and panel of judges; FURTHER PROVIDING for establishment of the foundation and for awards; 11 and repealing provisions relating to restriction on funds 12 13 from Commonwealth. 14 The General Assembly of the Commonwealth of Pennsylvania 15 hereby enacts as follows: 16 Section 1. Sections 2(a), 4, 5, 6, 7 and 8(c) AND (5) of the act of November 24, 1992 (P.L.732, No.111), known as the 18 Pennsylvania Quality Improvement Act, are amended to read: 19 Section 2. Legislative findings and intent. 20 (a) Findings.--

Strategic planning for quality and quality

- 1 improvement programs, through a commitment to excellence in
- 2 manufacturing and services, are becoming more and more
- 3 essential to the well-being of this Commonwealth's economy
- 4 and its ability to compete effectively in the national and
- 5 international marketplace.
- 6 (2) The concept of quality improvement is directly
- 7 applicable to large [and small companies, to manufacturing
- 8 and service industries and to the private and public
- 9 sectors.], medium and small businesses in manufacturing,
- 10 <u>service</u>, education, health care, nonprofit and governmental
- industries, both public and private.
- 12 (3) American business and industry are beginning to
- understand that poor quality costs companies as much as 20%
- of sales revenues and that improved quality of goods and
- services goes hand-in-hand with improved productivity, lower
- 16 costs and increased profitability.
- 17 (4) The public sector has been criticized for
- inefficiency in the administration of its services. Applying
- 19 for these quality awards may prompt a reduction in these
- 20 inefficiencies.
- 21 (5) The Federal Government[, as well as several] and 40
- 22 state governments[, has] <u>have</u> developed quality award
- 23 programs to give special recognition to those enterprises
- 24 which have demonstrated excellence in quality and to
- 25 encourage quality improvement.
- 26 (6) A quality award program of this kind in this
- 27 Commonwealth would help improve quality and productivity by:
- 28 (i) helping to stimulate the public and private
- sectors in this Commonwealth to improve quality and
- 30 productivity;

Τ	(11) recognizing the achievements of those in the	
2	public and private sectors who improve the quality of	
3	their goods and services and provide an example to	
4	others;	
5	(iii) establishing guidelines and criteria that can	
6	be used by business, industrial, government and other	
7	organizations in evaluating their own quality improvement	
8	efforts; and	
9	(iv) providing specific guidance for other	
L O	organizations in this Commonwealth that wish to learn how	
L1	to manage for high quality by making available detailed	
L2	information on how successful organizations were able to	
L3	achieve eminence.	
L 4	* * *	
L5	Section 4. Establishment of the Pennsylvania Quality Leadership	<
L6	Awards.	
	Awards. There are hereby established:	
L 7		
L7 L8	There are hereby established:	
L7 L8 L9	There are hereby established: (1) the Governor's Quality Leadership Award, which	
L7 L8 L9	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its	
L7 L8 L9 20	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category;	
L7 L8 L9 20 21	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which	
L7 L8 L9 20 21 222	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in	
L7 L8 L9 220 221 222 23	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in [quality] its category; and	
L7 L8 L9 220 221 222 23 224	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in [quality] its category; and (3) the [Kornerstone] Cornerstone Quality Leadership	
17 18 19 20 21 22 23 24 25 26	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in [quality] its category; and (3) the [Kornerstone] Cornerstone Quality Leadership Award, which recognizes a significant level of achievement in	<
L7 L8 L9 220 221 222 23 24 225 226	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in [quality] its category; and (3) the [Kornerstone] Cornerstone Quality Leadership Award, which recognizes a significant level of achievement in [quality] its category.	<
16 17 18 19 20 21 22 23 24 25 26 27 28	There are hereby established: (1) the Governor's Quality Leadership Award, which recognizes the highest level of achievement in [quality] its category; (2) the Keystone Quality Leadership Award, which recognizes the [next] second highest level of achievement in [quality] its category; and (3) the [Kornerstone] Cornerstone Quality Leadership Award, which recognizes a significant level of achievement in [quality] its category. SECTION 4. [ESTABLISHMENT OF THE PENNSYLVANIA QUALITY	<

1 RECOGNIZES THE HIGHEST LEVEL OF ACHIEVEMENT IN QUALITY; (2) THE KEYSTONE QUALITY LEADERSHIP AWARD, WHICH 2 3 RECOGNIZES THE NEXT HIGHEST LEVEL OF ACHIEVEMENT IN QUALITY; 4 AND 5 (3) THE KORNERSTONE QUALITY LEADERSHIP AWARD, WHICH 6 RECOGNIZES A SIGNIFICANT LEVEL OF ACHIEVEMENT IN QUALITY.] 7 ADOPTION OF THE KEYSTONE ALLIANCE FOR PERFORMANCE EXCELLENCE 8 AWARDS. 9 THERE ARE HEREBY ADOPTED THE KEYSTONE ALLIANCE FOR 10 PERFORMANCE EXCELLENCE AWARDS, WHICH RECOGNIZE THE HIGHEST LEVEL 11 OF ACHIEVEMENT IN THEIR CATEGORIES. 12 Section 5. [Pennsylvania Quality Leadership Awards] <u>KEYSTONE</u> <_ 13 ALLIANCE FOR PERFORMANCE EXCELLENCE ADVISORY Council. 14 15 (a) Establishment. -- There is hereby established the 16 [Pennsylvania Quality Leadership Awards] KEYSTONE ALLIANCE FOR <----17 PERFORMANCE EXCELLENCE ADVISORY Council. The council shall be a 18 board of overseers that preserves the integrity of the award 19 Process [OVERSEERS] ADVISORS THAT PROVIDE GUIDANCE AND 20 RECOMMENDATIONS FOR MAINTAINING AND IMPROVING KEYSTONE ALLIANCE 21 FOR PERFORMANCE EXCELLENCE AWARDS and shall consist of the following members: 22 23 [(1) The Lieutenant Governor. 24 (2) The Secretary of Commerce. 25 (3) The Secretary of Labor and Industry. 26 (4) A member appointed by the President pro tempore of 27 the Senate. 28 (5) A member appointed by the Speaker of the House of 29 Representatives. 30 (6) A representative from the Pennsylvania AFL-CIO.

- 4 -

20070H0284B1630

- 1 (7) A representative from the Pennsylvania Chamber of 2 Business and Industry. 3 (8) A representative from the Pennsylvania Association
- 5 The Chairman of the Board of the Pennsylvania
- Quality Leadership Foundation. 6
- 7 (10) Not more than 11 chief executive officers or the 8 highest ranking official of a Governor's Quality Award winning organization.] 9
- (1) A representative from the Governor's Office. 10
- (2) The Secretary of Community and Economic Development. 11
- 12 (3) The Secretary of Labor and Industry.

of Colleges and Universities.

- 13 (4) A member appointed by the President pro tempore of
- 14 the Senate.

4

- (5) A member appointed by the Minority Leader of the 15 16 Senate.
- 17 (6) A member appointed by the Speaker of the House of 18 Representatives.
- 19 (7) A member appointed by the Minority Leader of the 20 House of Representatives.
- 21 (8) A representative from the National Institute of Standards and Technology. 22
- 23 (9) A chief executive officer or highest ranking officer
- 2.4 from a Pennsylvania Malcolm Baldrige award-winning
- 25 organization.
- (10) The President of the Pennsylvania Chamber of 26
- 27 Business and Industry.
- 28 (11) The Chairperson of the Board of the Pennsylvania
- 29 Quality Leadership Foundation.
- 30 (12) A representative from a labor union organization.

1 (13) A president of a university, college or community 2 college in this Commonwealth. 3 (b) Appointment. -- The members provided for in subsection $[(a)(6), (7), (8) \text{ and } (10)] \underline{(a)(8), (9), (12) \text{ and } (13)} \text{ shall be}$ 4 5 appointed by the Governor. (c) Organization. -- The council shall elect from its own 6 members a chairperson. The Chairperson of the Board of the 7 8 [Pennsylvania Quality Leadership Foundation] KEYSTONE ALLIANCE FOR PERFORMANCE EXCELLENCE AWARDS shall not be eligible for this 9 10 office. 11 (d) Terms.--Appointed members of the council shall serve at 12 the pleasure of the Governor or other appointing authority 13 except for the chief executive officers and [highest ranking officials] members appointed under subsection (a)(9) and (13) 14 15 who shall be selected by their own members and serve a single 16 term of three years. (e) Powers and duties. -- The council shall have the following 17 18 powers and its duty shall be to: 19 [(1) approve guidelines and criteria for the awards; 20 (2) approve and announce award recipients; select a board of examiners; 21 (3) 22 (4)appoint a panel of judges; and 23 suggest improvements in the form or coverage of the (5) 24 awards.] award levels of achievement; <---25 (2) approve quidelines and criteria for the award 26 application process; 27 (3) appoint a foundation board of examiners; 28 (4) appoint a panel of judges; 29 (5) appoint an award administrator; (6) approve a board of examiners; 30

1	(7) promote awareness and benefits of participation in	
2	the process;	
3	(8) maintain integrity of the award process;	
4	(9) recommend areas of improvement to the board of	
5	directors and the foundation; and	
6	(10) approve a judge's decision on the award recipients.	
7	(f) Voting. For powers and duties under subsection (e)(3),	
8	(4), (5) and (6), a majority of ten votes shall be required to	
9	approve official action.	
10	(1) REVIEW GUIDELINES FOR AWARDS AND RECOMMEND	<
11	IMPROVEMENTS TO THE AWARDS PROCESS;	
12	(2) RECOMMEND STRATEGIES FOR ADVANCING THE MISSION OF	
13	THE KEYSTONE ALLIANCE FOR PERFORMANCE EXCELLENCE AWARDS;	
14	(3) PROMOTE AWARENESS AND BENEFITS OF PARTICIPATION IN	
15	THE PROCESS;	
16	(4) MAINTAIN INTEGRITY OF THE AWARD PROCESS; AND	
17	(5) RECOMMEND AREAS OF IMPROVEMENT TO THE BOARD OF	
18	DIRECTORS AND TO THE FOUNDATION.	
19	Section 6. Board of examiners; panel of judges.	<
20	(a) Board of examiners. A board of examiners shall be	
21	selected [annually by the council] after submission and receipt	
22	of the requisite applications to the award administrators and a	
23	panel of judges. The board of examiners shall consist of quality	
24	experts selected on the basis of expertise, experience and peer	
25	recognition. The board of examiners shall review the	
26	applications received from the submitting organizations. A site	
27	visit may be required to verify the level of quality claimed.	
28	The examination shall encompass all of the organization's	
29	current practice of quality management, as well as the	
30	organization's provision for quality management in its future	

- 1 qoals.
- 2 (b) Panel of judges. A panel of judges shall be appointed
- 3 annually by the council [from members of the board of
- 4 examiners]. The panel of judges shall review the findings and
- 5 recommendations of the board of examiners at each stage of the
- 6 evaluation process and recommend award recipients to the council
- 7 for its approval.
- 8 (c) Award administrator. The council shall appoint an award

<----

- 9 <u>administrator</u>, whose term shall be based on performance and
- 10 <u>review of previous award process.</u>
- 11 SECTION 2. SECTION 6 OF THE ACT IS REPEALED:
- 12 [SECTION 6. BOARD OF EXAMINERS; PANEL OF JUDGES.
- 13 (A) BOARD OF EXAMINERS. -- A BOARD OF EXAMINERS SHALL BE
- 14 SELECTED ANNUALLY BY THE COUNCIL AFTER SUBMISSION AND RECEIPT OF
- 15 THE REQUISITE APPLICATIONS. THE BOARD OF EXAMINERS SHALL CONSIST
- 16 OF QUALITY EXPERTS SELECTED ON THE BASIS OF EXPERTISE,
- 17 EXPERIENCE AND PEER RECOGNITION. THE BOARD OF EXAMINERS SHALL
- 18 REVIEW THE APPLICATIONS RECEIVED FROM THE SUBMITTING
- 19 ORGANIZATIONS. A SITE VISIT MAY BE REQUIRED TO VERIFY THE LEVEL
- 20 OF QUALITY CLAIMED. THE EXAMINATION SHALL ENCOMPASS ALL OF THE
- 21 ORGANIZATION'S CURRENT PRACTICE OF QUALITY MANAGEMENT, AS WELL
- 22 AS THE ORGANIZATION'S PROVISION FOR QUALITY MANAGEMENT IN ITS
- 23 FUTURE GOALS.
- 24 (B) PANEL OF JUDGES.--A PANEL OF JUDGES SHALL BE APPOINTED
- 25 ANNUALLY BY THE COUNCIL FROM MEMBERS OF THE BOARD OF EXAMINERS.
- 26 THE PANEL OF JUDGES SHALL REVIEW THE FINDINGS AND
- 27 RECOMMENDATIONS OF THE BOARD OF EXAMINERS AT EACH STAGE OF THE
- 28 EVALUATION PROCESS AND RECOMMEND AWARD RECIPIENTS TO THE COUNCIL
- 29 FOR ITS APPROVAL.]
- 30 SECTION 3. SECTIONS 7 AND 8(C) OF THE ACT ARE AMENDED TO

1 READ: Section 7. Establishment of the foundation. 2 3 (a) Establishment. -- There is hereby established the 4 [Pennsylvania Quality Leadership] KEYSTONE ALLIANCE FOR PERFORMANCE EXCELLENCE AWARDS Foundation, which shall be 5 organized as a nonprofit organization pursuant to the provisions 6 7 of section 501(c)(3) of the Internal Revenue Code of 1986 8 (Public Law 99-514, 26 U.S.C. § 1 et seq.). 9 Board of directors. -- The foundation shall be managed by 10 a board of directors consisting of the following members: 11 the [President] Executive Director of the 12 [Pennsylvania Quality Leadership Foundation] **KEYSTONE** 13 ALLIANCE FOR PERFORMANCE EXCELLENCE AWARDS; 14 (2) [fifteen representatives from businesses;] 15 representatives from both the public and private sectors in government, manufacturing, service, education, health care, 16 technology and community development organizations recognized 17 18 Statewide or nationally for their work in continuous quality 19 improvement; 20 three representatives from educational institutions; 21 [and] 22 two representatives from economic development 23 organizations[.]; AND 2.4 (5) TWO REPRESENTATIVES OF THE PENNSYLVANIA ASSOCIATION 25 OF NONPROFIT ORGANIZATIONS. (c) Organization. -- The board of directors shall [elect from 26 27 its own membership a chairperson. The board of directors shall 28 appoint the President of the Pennsylvania Quality Leadership Foundation. The President] be appointed by the ADVISORY council 29 and shall elect from its own membership a chairperson. Upon the 30

- 1 term limitation of each member of the board, the council shall
- 2 appoint new members to the foundation. The Executive Director of

<----

- 3 the [Pennsylvania Quality Leadership Foundation] KEYSTONE
- 4 ALLIANCE FOR PERFORMANCE EXCELLENCE shall not be eligible for
- 5 this office.
- 6 (d) Terms.--Except for the president of the foundation,
- 7 members may serve a maximum of two three-year terms.
- 8 (e) Powers and duties. -- The foundation shall have the
- 9 following powers and its duty shall be to:
- 10 [(1) develop and recommend for approval by the council
- guidelines and criteria for the awards;
- 12 (2) solicit and receive funds from public and private
- sources for the purpose of financing the awards program;
- 14 (3) impose fees upon organizations applying for the
- 15 awards;
- 16 (4) organize a marketing and publicity campaign for the
- 17 awards program;
- 18 (5) provide information about the awards and the
- 19 successful quality improvement strategies and programs of
- award-winning participants to all interested persons and
- 21 organizations;
- 22 (6) support and promote training and education programs
- 23 to enhance management and workforce attitudes toward and
- 24 commitment to quality;
- 25 (7) promote and support any research program or other
- 26 activity which will encourage and enhance quality achievement
- in this Commonwealth;
- 28 (8) ensure that all award applicants receive the
- 29 complete results of their evaluations, as well as detailed
- 30 explanations of all suggestions for improvements;

- 1 (9) recommend other appropriate changes to the council;
- 2 and
- 3 (10) provide administrative evaluation support for the
- 4 council.]
- 5 (1) Solicit and receive funds from private and public
- 6 sources for the purpose of financing the quality leadership
- 7 <u>awards program.</u>
- 8 (2) Approve fees for organizations that apply for
- 9 awards.
- 10 (3) Approve marketing and publicity strategies.
- 11 (4) Approve other funding sources.
- 12 (5) Promote participation in the awards program.
- 13 (6) Require members to contribute to the foundation and
- be role models for other donors.
- 15 <u>(7) Participate in fundraising events.</u>
- 16 (8) Attend annual awards programs.
- 17 (9) Appoint an executive director and fix his term of
- 18 employment.
- 19 (10) Approve the foundation's budget.
- 20 (11) Recommend areas of program improvement and
- development.
- 22 (f) Confidentiality of applications.--Under no circumstances
- 23 shall any person assigned to provide evaluation support for the
- 24 council discuss and/or divulge any application receipt or
- 25 processing prior to the announcement of award recipients by the
- 26 council.
- 27 Section 8. Awards.
- 28 * * *
- 29 (c) Limitation. -- No organization shall be eligible to
- 30 receive more than one Governor's Quality Leadership Award in a

- [five-year] <u>four-year</u> period. 1
- Section 2 4. Section 11 of the act is repealed: 2

<----

<----

- [Section 11. Restriction on funds from Commonwealth. 3
- 4 Neither the council nor the foundation shall be eligible to
- apply for or receive funds from the Commonwealth whether by 5
- appropriation or grant after September 30, 1992.]
- 7 Section $\frac{3}{2}$ 5. This act shall take effect in 60 days.